

Chelmsford School Department School Committee

Filed with Town Clerk:

Notice of Public Meeting

Email Posting to townclerk@townofchelmsford.us Thank you.

As required by G.L. c. 30 A, §18-25

DATE: Tuesday February 25, 2025 TIME: 6:00 p.m. ROOM: Conf. Room 1

PLACE: CPS Central Administration Office ADDRESS: 230 North Road

The Chelmsford School Committee (CSC) intends to conduct an in-person meeting on the date and time specified. The meeting will be live-streamed by Chelmsford Telemedia for interested community members to access and watch. Interested community members may e-mail Superintendent of Schools, Dr. Jay Lang, at langj@chelmsford.k12.ma.us prior to 12:00 p.m. on Tuesday February 25, 2025 to be scheduled to provide in-person input under the public participation portion(s) of the agenda.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

CHAIR OPENING STATEMENT

CONSENT AGENDA

1. Approval of the minutes of the regular school committee meeting of February 4, 2025

CHS STUDENT REPRESENTATIVE ANNOUNCEMENTS

GOOD NEWS

PUBLIC COMMENTS: The School Committee will hear from members of the public on items listed under New Business on the posted agenda. Speakers are asked to limit comments to 3 minutes to allow others an opportunity to speak. The School Committee will not respond directly to public comments, however will try to address comments when the item is reached on the agenda.

NEW BUSINESS

- 1. Recognition: UMASS Lowell Teaching Excellence and Achievement (TEA) Fulbright Scholars
- 2. Spotlight on the Departments: English (Grades 5 12)
- 3. Spotlight on the Schools: Chelmsford High School
- 4. FY2026 Budget Hearing

Chelmsford School Department School Committee Organizational Meeting Agenda Page **1** of **2**

- 5. Personnel Report January 2025
- 6. Approval of Field Trip & Travel Requests

<u>REPORTS</u>

1. Liaison Reports

ACTION/NEW ITEMS

- 1. Request for Reports & Updates
- **<u>PUBLIC COMMENTS:</u>** The School Committee will hear from members of the public on general matters of education interest. Speakers are asked to limit comments to 3 minutes to allow others an opportunity to speak. The School Committee will not respond directly to public comments, however will try to address comments at future meetings.

ADJOURNMENT

CHELMSFORD SCHOOL COMMITTEE REGULAR MEETING February 4, 2025 Meeting Minutes

Members Present: Mr. Dennis King (Chair), Ms. Maria Santos (Vice Chair), Ms. Diana Lebeaux (Secretary), Ms. Susan Mackinnon and Mr. John Moses.

Also present: Dr. Jay Lang (Superintendent) and Dr. Linda Hirsch (Assistant Superintendent) and Ms. Joanna Johnson-Collins (Director of Business & Finance).

Call to Order

Mr. King called the meeting to order at 6:00

Pledge of Allegiance

Chair Opening Statement

"This meeting is being live-streamed by Chelmsford Telemedia and posted to the CPS website for interested community members to access and watch. In-person public participation will be taking place tonight in accordance with the Chelmsford School Committee Public Participation Policy. Anyone speaking tonight during the public input portion of this meeting has notified the superintendent's office of their desire to speak and has been provided with these guidelines. Upon request written comments received no later than 12:00 p.m. on the day of this meeting will also be read and made part of the record of the meeting during the second public comment session."

CONSENT AGENDA

1. Approval of the minutes of the regular school committee meeting of January 21, 2025

Ms. Santos moved to approve the minutes of the regular school committee meeting of January 21, 2025. Ms. Lebeaux seconded. Motion carries 4-0 with one abstention.

CHS Student Representative Announcements

Patrick shared that the Boys' Swim Team recently won a tournament and have a fundraiser taking place this Thursday. Wrestler, Lucas Farrell faced Austin Hill last Wednesday. The coach was happy to see a good turnout! "The Thursdays" and "The Crescendos" competed at "New England Voices" in which "The Crescendos" placed second and will move on to the semi-finals! Qualifying practices for the Merrimack Valley Chess Tournament will be held on February 14th. The tournament will take place at Lowell High School on March 22nd.

Good News

Dr. Hirsch shared that the International Teaching Fellows are here in the district. Three of them are visiting CHS and McCarthy Middle School. They will attend our next regular meeting for a "meet and greet" and to share their experiences.

Page 1 of 3

Ms. Lebeaux added that the McCarthy Drama Club offered a wonderful production of *Willie Wonka Junior* this past weekend!

Public Comments

None

New Business

1. FY2025 School Facility Work Order Summary: 2nd Quarter (October – December 2024)

Christine Clancy, DPW Director, joined the meeting to share the recent quarterly summary. Her attached slides clearly articulate work orders by location and by trade. The first quarter (which included summer work) showed an 83% completion rate. For the 2nd quarter there were fewer work orders with a 93% completion rate! Most work orders are for CHS with Central Office having the fewest. Reported roof leaks are tricky to diagnose where the problem may require a patch or plumbing work.

The new software for work orders is called "Asset Essentials". Training was completed last month which includes about 70 school and town personnel. This is week three of the new program. The new software reduces paperwork because the work orders can be sent as phone alerts and photos can be uploaded and shared. Also, the analytics can be shared to Dr. Lang and The Town. This entire presentation may be viewed on Chelmsford Telemedia You/Tube.

2. Superintendent's Recommended FY2026 Budget

Ms. Johnson-Collins distributed the FY2026 Budget binders to all attendees. Dr. Lang stated that the recommended budget will be available on the district's website by tomorrow morning. The format for this budget is the same as it has been for the past several years. The first ten pages contain the narrative and Dr. Lang will spoke of this and shared slides during this presentation. Page ten has the summary level totals for the entire budget. At the next meeting on Tuesday, February 25th a public budget hearing will be held, and the budget will be reviewed page by page for questions and Committee approval. Appendices support the budget requests. The budget for the schools for FY2026 is \$75,650,000 and is a 2.4% increase over last year. The FY2025 budget is in "solid shape". Several contracts expire on June 30, 2025, and negotiations have already begun. When surplus funds appear in March of 2025 recommendations will be made for one-time expenditures. Dr. Lang's presentation includes slides showing where Chelmsford stands relative to ten comparable districts in The State as well as the state average. Generally, Chelmsford is in the middle of the pack. This includes: expenditures per pupil; student/teacher ratio; average teacher salary (Chelmsford offers really good entry point salaries for teachers); and net school spending (which ties directly to Chapter 70 funds received by The State) for an "adequate education". In 2023 Chelmsford spent 33.6% more for an adequate education which is slightly higher than the state average. Dr. Lang articulated the FY2026 "fixed" funding increases and presented a slide with details. This amount totaled \$3,518,089. Additional costs for next year will include: step and lane change raises; new contract increases; tuition increases for out-of-district placements; utility costs and transportation increases. Dr. Lang proposes adding one teacher for the Language Based Program (eighth grade) at McCarthy and an additional Supervisor of Students at McCarthy as well. The additional staff costs are covered by a retirement and a copy position being reduced and an open lunch/recess aide position. Dr. Lang spoke about his FY2026 budget assumptions and shared a slide with details. To fully appreciate his entire budget presentation tonight, please view it on Chelmsford Telemedia You/Tube. Dr. Lang asks that School Committee members look over the entire budget and send comments and questions to him. The Budget Hearing will be held at the regular committee meeting on February 25, 2025.

3. Approval of Field Trip & Travel Requests

Ms. Santos moved to approve the field trip by Chelmsford High School qualifying DECA students to the Mass. State Career Development Conference for February 27 through March 1, 2025, in Boston, Mass. Ms. Lebeaux seconded. Motion carries 5-0.

<u>Ms. Santos moved to approve the field trip for Chelmsford High School students who are interested and enrolled in the Spanish Cultural Exchange Program for April 17 through April 27, 2026 in Almeria, Spain. Mr. Moses seconded. Motion carries 5-0.</u>

Reports

1. Liaison Reports

Ms. Santos shared that the Center School PTO meeting took place on January 22nd. They are doing well but, as always, could use more volunteers. They are sponsoring "The Taste of Chelmsford" now and have started planning end of school year activities for fourth graders. Their budget looks good. The are looking for graduates (who attended Center School) from the CHS Class of 2025 to apply for the school's \$1,000 scholarship.

Ms. Lebeaux attended South Row's PTO meeting last night. They have been holding successful community events including: "Crafternoon"; a move night; and a family engagement night where they discussed district policy on devises. Also, they won a Boxtop Sweepstakes worth \$20,000 for the school!

The Chair announced that Building Committee for the new school is moving along. Dr. Lang added that the signed "Feasibility Agreement" arrived today from the MSBA! The OPM position is being advertised starting tomorrow. A site walk for candidates will be held next week. The selected firm will be selected by April and will go to the MSBA for approval in May. From the end of May through summer work will be done choose a designer.

Action/New Items

Ms. Lebeaux wants reassurance that the "clear and supportive guidelines" in the school and family handbooks to support our "trans identifying" student population are adhered to. She would like to see The Committee closely monitor any needs that arise in "the coming months for that and other vulnerable populations in our community".

Public Comments

None

Adjournment: 7:04 p.m.

Ms. Santos motioned to adjourn. Ms. Mackinnon seconded. Motion carries 5-0

Respectfully submitted, Sharon Giglio, Recording Secretary

Page 3 of 3



CHELMSFORD PUBLIC SCHOOLS

Dr. Linda Hirsch, Assistant Superintendent

MEMORANDUM

To: Dr. Jay Lang, Superintendent Members of the Chelmsford School Committee
From: Dr. Linda Hirsch, Assistant Superintendent *Linte & Elizab*Date: February 25, 2025
RE: Fulbright Teaching Excellence and Achievement (Fulbright TEA) Fellows

Through our relationship with UMASS Lowell, Chelmsford Public Schools hosts Fulbright Teaching Excellence and Achievement Fellows (Fulbright TEA) at our schools annually to work side-by-side with our teachers to provide enriching lessons for our students and to learn from one another. These Fulbright TEA Fellows are the best and the brightest teachers in their countries. The Fulbright Teaching Excellence and Achievement Program (Fulbright TEA) is sponsored by the U.S. Department of State with funding provided by the U.S. Government and administered by IREX. It is governed by policies established by the Fulbright Foreign Scholarship Board. Fulbright TEA brings international, secondary-level teachers to the United States for a six-week program. The Fellows take academic seminars for professional development at a host university. They observe classrooms, create lessons, and share their expertise with teachers and students at the host university and at local secondary schools.

We were fortunate enough to host five of the twenty Fulbright TEA Fellows – three at Chelmsford High School and two at McCarthy Middle School – to work alongside our teachers Veronica Gadbois, French teacher; Jessica Ferronetti, Spanish teacher; Lauren Marsette, Special Education teacher; Ashley Jean, History teacher; and Kim Briand, History teacher. Dr. Matthew Beyranevand, UMASS Lowell, has stayed on as the liaison to work with the teachers and schools to support the program. The Fellows are here tonight to share their experiences through this program and answer any questions for the committee.

CHELMSFORD PUBLIC SCHOOLS

Jay Lang, Ed.D., Superintendent

Memorandum

To: Members of the School Committee

From: Jay Lang, Ed.D., Superintendent of Schools

Date: February 21, 2025

Re: Spotlight on the Departments: English Language Arts – Grades 5 – 12

Attached please find a PowerPoint presentation provided by Ms. Abbey Dick, Department Coordinator for English Language Arts. I look forward to hearing Ms. Dick's presentation and discussing the work that is ongoing in the district with respect to this subject area.

Chelmsford **Public Schools English Department** Grades 5-12 February 25, 2025





Parker, 5-6: 16 teachers McCarthy, 7-8: 8 teachers CHS, 9-12: 13.4 teachers

STANDARDS: Reading Literature, Reading Informational Texts, Reading Foundational Skills (5), Writing, Speaking and Listening, Language

Grades 5-6 department work: Regular data meetings to track student growth



Grades 5-6 department work: Fountas and Pinnell Classroom



Emphasis on common writing assessments and the Writing Mini-Lesson guide

2024-2025 Common Writing Assessment Focus Grades 5-10

W.5.2 Write informative/explanatory texts to examine a topic and convey ideas and information clearly.

W.5.4 Produce clear and coherent writing in which the development and organization are appropriate to task, purpose, and audience.

Grades 7-8 department work: HMH Into Literature and Novel Alignment





Grades 9-12: iXL and NEASC









Grades 9-12: iXL

Measures a student's Overall ELA Level

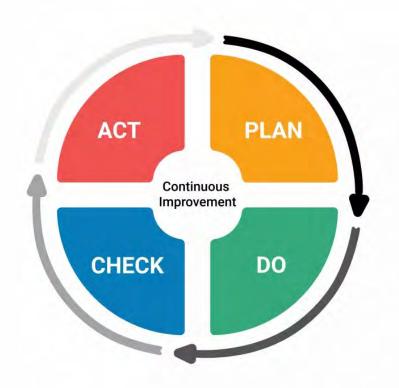
Reading Strategies Vocabulary Writing Strategies Grammar and Mechanics







Evolving and Improving



Grades 9-12: Dual Enrollment Offerings

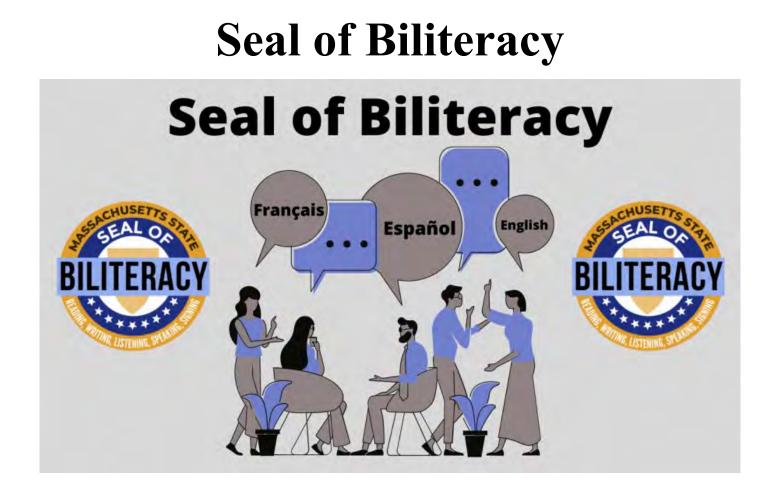
Modern World Literature Modern American Literature Writing for College Journalism



Grades 9-12: Electives

Writing for High School Writing for College Journalism **Public Speaking Creative Writing After Life**





Thank you!

English Department Grades 5-12 February 25, 2025



CHELMSFORD PUBLIC SCHOOLS

Jay Lang, Ed.D., Superintendent

Memorandum

- To: Members of the School Committee
- From: Jay Lang, Ed.D., Superintendent of Schools
- Date: February 21, 2025
- Re: Spotlight on the Schools: Chelmsford High School

Attached please find a PowerPoint presentation provided by Chelmsford High School Principal Steve Murray in advance of the meeting presentation. I look forward to hearing the presentation and discussing the good work that is occurring at Chelmsford High School with the members of the school committee.

Chelmsford High School 2024 - 2025

"We take PRIDE in the pursuit of excellence"

Agenda

- 1. NEASC Update
- 2. Aspects of the School Improvement Plan
- 3. Updates from The Career and College
 - Readiness Center



NEASC UPDATE

- Ongoing Work
- Priority Areas
- Additional Recommendations

Ongoing Work

Two Places where we did not meet the standards

- 1.2a Learning Culture
 - There was not a comprehensive document that describes the Vision of the Graduate (VOG)
 - i. Create measurable skills for the VOG
 - ii. Embed the VOG into the curriculum
- 2.2a Student Learning
 - There was not a written curriculum in a consistent format for all classes

We created our Vision of the Graduate using the PRIDE Acronym. Our work is to create measurable skills to assess growth.

- Perseverance
 - Never giving up; Overcoming obstacles; Challenging oneself
- Respect
 - Listening to all perspectives; Being considerate; Being open-minded
- Integrity
 - Honesty; Doing the right thing; Having Strong Morals
- Dedication
 - Commitment; Full effort; Hard working
- Empathy
 - Understanding different viewpoints; Having awareness of other people's feeling; Recognizing Impact of self on others

Improving school community support for the physical, emotional and intellectual well-being of students.

- Panorama: Used to obtain a snapshot of mental & emotional well-being of students
- SEL Block

Ensure school building and facilities support the delivery of high-quality curriculum, programs and services

• We gathered reports from maintenance, custodians, and athletics to highlight ongoing improvements to the physical plant

Complete written curriculum in a consistent format for all courses in all departments that includes units of study.

- All department syllabi are now in a consistent format
- Approved curriculum template that departments are working on this year
- Vision of the Graduate to be tied into all curricula

OTHER RECOMMENDATION

Determine and establish consistent grading practices within each department so that students are held to common expectations across classes.

Freshman Mentor Program



SELECTED EVERY APRIL, THIS PROGRAM CONSISTS OF:

- Approximately 90 vetted rising seniors
- Approximately 30 rising juniors who have been nominated by staff to apply
 - students are paired on a 3:1 mentee to mentor basis.
- Student Executive Board
 - President, Vice President, Secretary, and seven members at large
- Monthly small group support for mentors regarding curriculum/topics to cover with mentees

PURPOSE:

- To provide a positive introduction and smooth transition to CHS through creating ongoing, supportive, healthy peer connections between freshmen and upperclassmen
 - Intended to both reduce anxiety in freshmen and promote leadership abilities in mentors
- Mentors run both Freshman Move Up Day in June and Freshman First Day in August. They also meet with mentees every month in Plus Block to check in and cover a variety of topics.



Mentors and Mentees entering CHS on Freshman First Day



Teachers, counselors, and House staff panel addressing 8th graders at Move Up Day, 2024



Emerging leader alert! Rising sophomores offer advice and insight to rising freshmen at Move Up Day

MENTOR/MENTEE PAIRINGS:

- The Mentor Executive Board distributes a survey to both mentors and mentees before pairing them. Students are then paired based on survey results, which revolve around shared interests. Mentees are also encouraged to ask questions or share concerns, which their mentors are prepared to address, on this survey.
- When possible, mentors are also paired with mentees in the same House/with the same Dean/school counselor; mentors encourage students to visit their House Offices and offer anecdotal insight.

EACH SCHOOL YEAR, MENTORS WILL:

- Meet mentees at Move-Up Day and remain in touch over the summer
- Help run Freshman First Day
- Run monthly workshops for mentees; topics include organization, extracurricular involvement, reaching out to resources at CHS, etc.
- Help mentees construct (and revisit) goals for freshman year
- Offer insight on preparing for mid-year exams and finals, as well as on the creation of the sophomore year schedules
- Have fun with mentees! Mentors help mentees prepare for Spirit Week and Pep Rally, and an end of the year "reflective celebration" will be held in Plus Blocks.
- Mentors are also assigned to *any* new student to CHS, regardless of that student's grade, throughout the school year.

WHAT'S UP NEXT?

New ideas include:

- "No Student Eats Lunch Alone" Program
- Shared community service projects and events
- Mentors running monthly groups for new students in grades 10, 11, and 12



Career & College Readiness Center Programming

SY2024-2025

Innovation Pathways

The Innovation Pathways Program was developed to provide students with skills-based and advanced courses relevant to high-needs employment sectors in Massachusetts

Business and Finance

Information Technology

Advanced Engineering & Manufacturing

Life Sciences

COURSES

Advanced courses designated as Dual Enrollment (DE) are free for students in this program *based on ability of grant funding*

ADDITIONAL BENEFITS

An in-depth look at a career field of interest

Industry Recognized Credentials (IRC)

-

Senior Capstone or Internship with collaborating partners

Innovation Pathways Updates

Allows students to gain coursework and experience in specific high demand industries. Business & Finance, Information Technology, Engineering Manufacturing and Life Science

Pathway	Year	SY 23-24 Applicants	SY 24-25 Applicants	SY 25-26 Applicants (so far)
Business & Tinance	4th year	27	15	25
Information Technology	4th year	16	9	11
Engineering Manufacturing	3rd year	5	11	24
Life Science	3rd year	22	17	11
Total Students in Program		70	52	71



Senior Internship

	SY 21-22	SY 22-23	SY 23-24	SY 24-25
Total Interns	31	98	127	Over 200 stated "interested" on interest survey

Dual Enrollment Updates

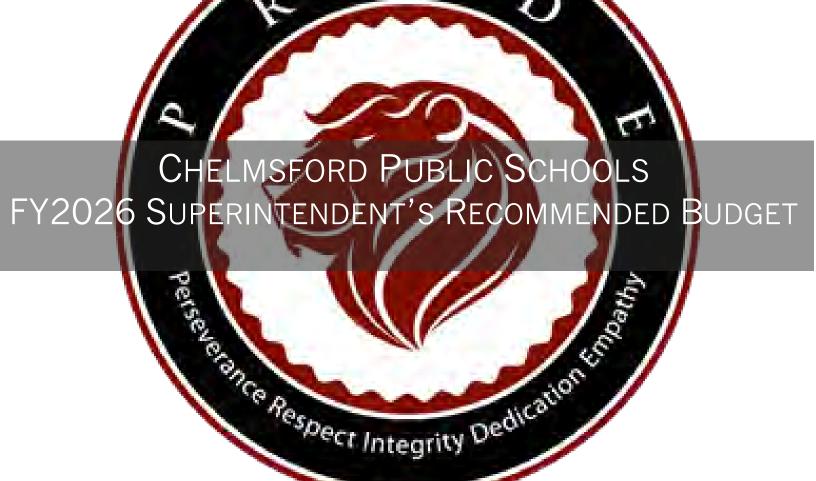
	SY 21-22	SY 22-23	SY 23-24	SY 24-25
DE Courses	25 courses/ 78 sections	26 courses/ 77 sections	28 courses/ 85 sections	30 courses/ 79 sections
Total DE Registrations	492	543	586	405
Total DE Credits	1483	1473	1503	1221

Dual Enrollment Cost Savings

Institution	Cost Per Credit	Total Cost Including Fees	Total Student Savings
CHS/ MCC Dual Enrollment	\$ 126	3 credit course: \$378 4 credit course: \$504	
Middlesex Community College- Non- DE	\$ 252	3 credit course: \$756 4 credit course: \$1,008	\$ 200,700
UMass Amherst	\$ 1,074.25	3 credit course: \$2,456.75 4 credit course: \$3,148.00	\$ 2.5 million

Early College Programming

- Massachusetts Early College provides a structured program of study and supports that increase college success and career readiness; prioritizing students in historically underserved higher education.
- Access a pathway of 12 credits of sequenced college courses during their regular high school day at no cost to themselves or families
- Currently working on the pre-planning grant



SCHOOL COMMITTEE MEMBERS

Dennis F. King II, Chair Maria L. Santos, Vice-Chair Diana Lebeaux, Secretary Susan Mackinnon John W. Moses

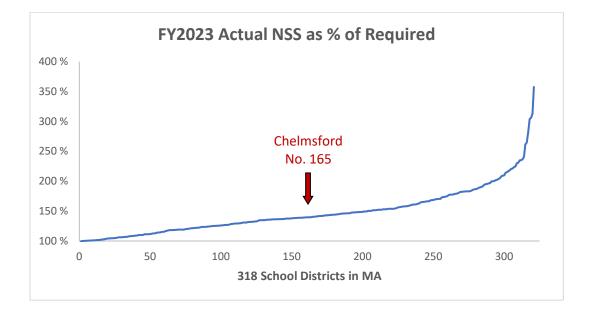
CENTRAL ADMINISTRATION

Dr. Jay Lang, Superintendent Dr. Linda Hirsch, Assistant Superintendent Joanna Johnson-Collins, Director of Business & Finance

February 4, 2025

Chelmsford Public Schools General Fund Operating Budget Overview

The Massachusetts Department of Elementary and Secondary Education (DESE) tracks budgeted and actual spending in districts from year to year. DESE's most recently published actual figures are for FY2023, which ended June 30, 2023. From the reported and audited actual figures for each district, DESE determines each district's compliance with its net school spending obligation in dollars and in percentage of required spending. DESE annually publishes required net school spending and actual net school spending for each district in Massachusetts. In FY2023, 13 districts spent less than their required net school spending as computed by DESE; 305 districts exceeded their required net school spending. Chelmsford exceeded its required net school spending by 33.6% in FY2023, which is slightly above the state median value of 31.4%. Across the state, 164 communities spent less than Chelmsford, whereas 153 communities spent more than Chelmsford as a percentage of total spending in excess of required net school spending, as illustrated in the graph below.



What Is Net School Spending?

The Massachusetts school finance statute, Chapter 70 of the General Laws, establishes an annual net school spending requirement for each school district. Net school spending includes each town school department's general fund expenditures (operating budget) as well as the

town's direct spending for schools, but it excludes capital expenditures, transportation, grants, and revolving funds. Required net school spending is the annual *minimum* that must be spent on schools, including carryover from previous years. As stated previously, Chelmsford exceeded its required net school spending requirement by 33.6% in FY2023 and in FY2024 is budgeted to exceed its required net school spending requirement by 31.8%.

To determine net school spending for the upcoming school year, the state uses school department enrollment data as of October 1 of the current school year (i.e., the October 1, 2024 student headcount is the basis for determining the FY2026 foundation budget and net school spending requirement). This is called foundation enrollment and is used to calculate the district's foundation budget. The foundation budget is the state's estimate of the *minimum* funding level needed in each district to provide an adequate educational program.

Massachusetts uses a complex formula that considers many factors, including each district's grade-level configuration, programs, and demographics. The formula also considers each community's relative wealth and determines each community's "required local contribution" toward the educational program.

Comparable Community Analysis: Demographic Data

Although it is important to compare Chelmsford to the state average with regard to spending and academic performance, it is also necessary to assess Chelmsford's spending and academic performance with its most comparable peer communities across the state. Table I provides general demographic data for Chelmsford and its ten most comparable districts as determined by DESE.

District	Total Enrollment	Econ. Dis. (%)	SWD (%)	ELL (%)
Andover	5,448	12.2	19.1	3.6
Ashland	2,903	21.8	20.3	6.9
Chelmsford	5,130	18.4	19.9	6
Easton	3,401	20.8	19.7	3.2
Franklin	4,680	15.8	20.5	2.4
Marshfield	3,672	18.8	20.2	2.8
Natick	5,303	14.1	18.4	4.7
Newton	11,752	13.4	18.6	7.2
North Andover	4,463	22.1	19.8	4
Tewksbury	3,205	22	20.8	4.6
Wakefield	3,365	17.2	19.6	3.2

Table I. DESE Comparable Districts: General Demographic Data

With regard to the number of economically disadvantaged students enrolled, Chelmsford falls in the middle of its most comparable districts. Five districts have a higher percentage of students and five districts have a lower percentage of students designated economically disadvantaged. Some 18.4% of all Chelmsford Public School students are identified as economically disadvantaged. This is a significant increase from just ten years ago (2014-15) when 8.2% of all Chelmsford Public School students were identified as economically disadvantaged.

With respect to the number of students identified with disabilities (SWD), Chelmsford falls in the middle third of its most comparable districts. Of all Chelmsford Public School students, 19.9% have disabilities and require special education services, as outlined in their Individual Education Plan (IEP). Six districts have a lower percentage of students and four districts have a higher percentage of students identified with disabilities.

The percentage of students classified as English language learners (ELL) in the Chelmsford Public Schools is higher than eight, and less than two of its ten most comparable communities. In Chelmsford, 6% of all students are classified as ELL.

Comparable Community Analysis: Financial Support

Within the last few years, DESE has tried to make district and school demographic and performance data more accessible to district staff and the general public. The District Analysis and Review Tools (DARTs) provided by DESE allow users to track and analyze data over time to make comparisons to state and comparable districts. The DARTs select the ten most comparable school districts in the state based on student enrollment characteristics, special populations, and grade-span groupings (i.e., K–12, elementary, secondary). Grade-span groupings are an important point of comparison because districts are often compared with their neighbors based solely on geography. However, a district's comparison to similar districts across the state is often more valuable when balancing programs and services against level of spending and student achievement.

Table II highlights actual net school spending in FY2023 as a percentage of required net school spending for the ten most comparable districts to Chelmsford, as determined by DESE.

District	FY2023 Actual % of Required NSS
Newton	81.2 %
Andover	63.9 %
Natick	56.5 %
Wakefield	49.8 %
Tewksbury	39.8 %
Chelmsford	33.6 %
State	26.2 %
North Andover	26.1 %
Ashland	25.9 %
Easton	20.9 %
Franklin	16.1 %
Marshfield	13.7 %

Table II. DESE Comparable Districts: Actual Percentage of Required Net School Spending

Table II shows that five comparable districts (North Andover, Ashland, Easton, Franklin, and Marshfield) spent less than Chelmsford in FY2023 as a percentage in excess of the district's required net school spending. Five comparable districts (Newton, Andover, Natick, Wakefield, and Tewksbury) spent more than Chelmsford in FY2023 as a percentage in excess of the district's required net school spending. In addition to the ten comparable districts as determined by DESE, the FY2023 state median is listed at 26.2% as a percentage in excess of required net school spending.

DARTs also analyze other aspects of comparable districts, including staff-to-student ratios. DESE reports the most recent staff-to-student data for FY2024, which ended June 30, 2024. Table III presents the overall student-teacher ratio in Chelmsford, its ten most comparable districts as determined by DESE, and the state average.

District	Student : Teacher Ratio
Newton	11.1 : 1
Marshfield	11.3 : 1
Andover	11.6 : 1
Natick	11.6 : 1
Wakefield	11.7 : 1
State	11.8 : 1
Franklin	12.1 : 1
Tewksbury	12.6 : 1
Easton	12.8 : 1
Ashland	13.1 : 1
North Andover	13.3 : 1
Chelmsford	13.4 : 1

Table III. DESE Comparable District	s: FY2024 Student-Teacher Ratio
-------------------------------------	---------------------------------

Table III shows that among its most comparable districts in the state, Chelmsford's studentteacher ratio is higher than all ten of its most comparable districts and the average studentteacher ratio among all Massachusetts school districts is also lower than Chelmsford's.

The student-teacher ratio is helpful for gauging a district's overall standing with regard to its comparable communities, but it does not give a true picture of the district's student-teacher ratio. This calculation takes all students reported on the October 1 headcount and divides them by the number of teachers in the district. The ratio does not consider special programs with lower-than-average class size (i.e., self-contained special education programs). At the regular meeting of the Chelmsford School Committee on December 3, 2024, grade-by-grade breakdowns of student enrollment at each elementary and middle school in the district were reported. These figures are more useful for budgeting purposes because they depict actual homeroom class size. The October 1, 2024 student enrollment report is included as Appendix A.

Another measure commonly referred to when reviewing spending among school districts is average teacher salaries. Table IV lists the data for each comparable district and the state. This data shows that Chelmsford's average teacher salary is higher than one of its peer communities (Marshfield) and lower than eight peer communities (Newton, Andover, Wakefield, Natick, North Andover, Ashland, Franklin, and Tewksbury). The average teacher salary for all school districts in the state is higher than Chelmsford's average.

District	Average Teacher Salary
Newton	\$ 99,291
Andover	\$ 96,437
Wakefield	\$ 94,115
Natick	\$ 93,965
North Andover	\$ 90,520
Ashland	\$ 90,195
State	\$ 89,576
Franklin	\$ 88,078
Tewksbury	\$ 86,638
Chelmsford	\$ 86,504
Marshfield	\$ 83,686
Easton	Not Reported

Table IV. DESE Comparable Districts: FY2023 Average Teacher Salary

Another measure often used to compare districts is the amount of money spent to educate each student in the district, often referred to as the per-pupil expenditure. This cumulative figure includes all district expenditures on administration; instructional leadership; teachers; teaching services; professional development; instructional materials and equipment (including technology); guidance, counseling, and testing services; pupil services; operations and maintenance; and employee benefits. Table V presents the FY2023 in-district per-pupil expenditure for each of Chelmsford's comparable districts.

District	Per-Pupil Expenditure
Newton	\$ 24,393
Andover	\$ 21,708
State	\$ 20,767
Wakefield	\$ 20,058
Tewksbury	\$ 19,812
Natick	\$ 19,294
Franklin	\$ 17,801
Marshfield	\$ 17,753
North Andover	\$ 17,252
Chelmsford	\$ 16,909
Ashland	\$ 16,240
Easton	Not Reported

Table V. DESE Comparable Districts: FY2023 Per-Pupil Expenditures

DESE provides the per-pupil expenditures for in-district students. As Table V shows, eight of our comparable districts (Newton, Andover, Wakefield, Tewksbury, Natick, Franklin, Marshfield, and North Andover) spent more overall per pupil than Chelmsford, and one comparable district (Ashland) spent less. The median per-pupil expenditure for all districts in the state is \$3,858 higher than Chelmsford.

Conclusion

The Chelmsford Public School District provides an exceptional education to the students entrusted to our care. The district effectively uses the resources appropriated annually by Town Meeting to serve the needs of an ever-diversifying student population. Although Chelmsford exceeds minimum net school spending on public education, and spends slightly more than the state average of district spending above net school spending, Chelmsford spends \$ 3,858 less per-pupil than the state median per-pupil expenditure statewide. In Chelmsford, average teacher salaries are lower and student-teacher ratios are higher among comparable districts and the state average. Per-pupil spending is lower than the state average and in the bottom third of comparable districts per-pupil spending.

Additional funding would enhance the educational experience of Chelmsford students, but the programs and services currently provided yield exceptional results, as demonstrated by standardized testing measures. Overall, our students' academic achievement makes it clear that the town of Chelmsford is receiving a positive return on its investment in public education. Chelmsford's students are also involved in athletics, community service, and fine and performing arts, thereby fulfilling the roles of productive and valued members of the community.

FY2026 Budget Overview

At the tri-board meeting on December 9, 2024, Town Manager Cohen expressed concern with FY2026 department budget requests outpacing anticipated state aid increases and revenue that may be generated through local property tax increases, constrained by Proposition 2 ½. The resulting overall FY2026 Town of Chelmsford budget of \$ 168.4 million proposed by Town Manager Cohen reduces services and is hampered by extraordinary increases in employee health insurance premiums and the Middlesex County retirement assessment. These inflationary pressures are expected to continue through FY2027.

Several budget assumptions underlie the FY2026 school department's local operating budget. The town manager has included a \$ 1.77 million increase in funding for the Chelmsford Public Schools, an increase from \$ 73.88 million to \$ 75.65 million in the FY2026 Town of Chelmsford general operating budget. Following is a list of the assumptions that have been incorporated in the FY2026 superintendent's recommended budget.

 All FY2026 salaries have been increased in accordance with the applicable collective bargaining and individual employment agreements. "Step" increases and "lane changes" have been incorporated in the FY2026 recommended budget figures. Anticipated teacher vacancies from announced retirements have been budgeted at \$ 71,000 (Step 3 on the master's degree salary schedule).

The FY2026 superintendent's recommended budget includes reductions to and reallocations of personnel to maintain and augment previous investments to support students and families in a few significant ways targeted in high-need focus areas:

- The FY2026 budget provides an additional special education teacher for the fourth and final phase of implementation of the in-district Language Based Program at the middle school level (8th grade) an inclusive, targeted and supportive learning environment for students who require specific and intensive remediation due to language-based reading disabilities. The goal of the language-based program is to continue to develop literacy skills and strategies while supporting access to grade level curricula for students who require a multi-sensory approach to support their reading, writing, listening, speaking and organizational skills. This position is funded by reducing a reading teacher position through attrition (retirement) at McCarthy Middle School.
- The FY2026 budget provides an additional supervisor of students position at McCarthy Middle School to provide additional student supervision and enable a greater support network for all students, staff, and families. This position is funded by reducing a copy clerk position and lunch and recess aide position at McCarthy Middle School. Principal Parks has provided a memorandum in support of this recommendation.
- In previous recent and the current fiscal year, the "tutoring" line item contains funding to provide part-time instructional staff positions to augment grant funding in support of the elementary and middle school interventionist staffing/model. A significant reduction from eighteen (18) to six (6) tutor positions is incorporated in the FY2026 budget due to funding constraints.

- The Director of School Nutrition position has been allocated to the School Nutrition Revolving Fund from the local operating budget in the FY2026 budget due to funding constraints.
- The FY2026 budget maintains the day-to-day substitute teacher rate, day-to-day substitute paraprofessional/recess aide rate, long-term substitute teacher rate, and dayto-day substitute nurse rate to be competitive with surrounding communities and attract the best possible candidates to the Chelmsford Public Schools to fill these important positions on a daily basis.
- The FY2026 budget maintains funding for the implementation of the 1:1 computer initiative for all incoming 5th grade students at Parker Middle School and 9th grade students at Chelmsford High School. Each student will be provided with a district-issued computer (Chromebook) for use at home and in school. This initiative is funded through School Choice revenue and does not impact the local operating budget.

The FY2026 superintendent's recommended budget continues to include Circuit Breaker, School Choice, Athletic Revolving Fund, Transportation Revolving Fund, and the CHIPs Revolving Fund as revenue offsets in support of the Chelmsford Public Schools. The FY2026 superintendent's recommended budget also uses anticipated tuition credit from Valley Collaborative as a revenue offset.

The superintendent's recommended FY2026 budget was crafted in support of the district's academic and social emotional goals and initiatives that have been and will continue to be the focus of our collective work in the years to come.

On January 30, 2025, Town Manager Cohen released his recommended FY2026 budget for the Town of Chelmsford. Included in his recommended budget is a \$ 1.77 million increase, \$ 73.88 million to \$ 75.65 million, to support the Chelmsford Public Schools. I will be working closely with the schools on enrollment projections, especially the middle schools and high school, as they complete their course registration and selection process for 2025/26. I look forward to working with the school committee to review and present to town meeting a FY2026 local operating budget for the Chelmsford Public Schools that not only maintains the integrity of the programs and services we offer, but continues to align our available resources to meet the identified district goals and objectives for the 2025/26 school year.

Yours truly,

Jay Lang, Ed.D. Superintendent of Schools

	2022-23 FPE	2022-23 ACTUAL	2023-24 FPE	2023-24 ACTUAL	2024-25 FPE	2024-25 BUDGET	2025-26 FPE	2025-26 BUDGET
1110 SCHOOL COMMITTEE	0.0	29,409	0.0	32,532	0.0	34,310	0.0	34,700
1210 SUPERINTENDENT	3.0	447,584	3.0	481,714	3.0	498,441	3.0	504,857
1220 ASST. SUPERINTENDENT	2.0	251,397	2.0	269,867	2.0	277,806	2.0	286,244
1230 DISTRICT WIDE	0.0	434,765	0.0	665,542	0.0	500,700	0.0	523,700
1410 BUSINESS AND FINANCE	6.0	446,725	6.0	485,664	6.0	493,157	6.0	501,941
1420 HUMAN RESOURCES	3.3	303,314	3.6	317,824	3.8	356,507	3.8	350,670
1430 - 1435 LEGAL SERVICES & SETTLEMENTS	0.0	75,744	0.0	76,308	0.0	123,000	0.0	123,000
1450 DISTRICTWIDE MIS	10.0	1,439,715	10.0	1,975,089	10.0	1,591,197	10.0	1,674,981
2110 CURRICULUM DIRECTORS - REGULAR EDUCATION	12.0	1,356,604	12.0	1,292,566	12.0	1,421,383	12.0	1,431,515
2110 CURRICULUM DIRECTORS - SPECIAL EDUCATION	9.0	957,113	9.0	989,803	9.0	1,035,207	9.0	1,058,368
2210 SCHOOL LEADERSHIP	42.0	2,949,328	42.0	3,021,298	42.0	3,209,298	41.0	3,240,957
2300 - 2305 CLASSROOM TEACHERS - REGULAR EDUCATION	291.9	24,001,965	285.5	24,755,500	287.6	26,116,526	287.4	27,801,845
2310 TEACHERS SPECIALISTS - REGULAR EDUCATION	20.0	1,810,763	20.0	1,898,078	21.0	2,317,006	20.0	2,082,496
2310 TEACHERS SPECIALISTS - SPECIAL EDUCATION	88.0	6,971,347	89.5	7,526,793	96.6	8,419,421	97.6	8,668,938
2320 MEDICAL/THERAPEUTIC SERVICES	5.4	423,531	5.4	427,895	6.4	540,626	6.4	555,693
2325 SUBSTITUTES	0.0	770,165	0.0	784,429	0.0	811,000	0.0	811,000
2330 PARAPROFESSIONALS	221.5	3,707,843	223.5	4,003,946	223.5	4,815,040	222.5	4,782,869
2340 LIBRARY/MEDIA CENTER	15.0	714,665	15.0	751,587	15.0	838,241	15.0	840,312
2357 PROFESSIONAL DEVELOPMENT	0.0	146,170	0.0	137,662	0.0	218,775	0.0	218,727
2410 - 2415 TEXTBOOKS & INSTRUCTIONAL MATERIALS	0.0	1,104,244	0.0	711,934	0.0	470,324	0.0	473,099
2420 INSTRUCTIONAL EQUIPMENT	0.0	302,731	0.0	177,105	0.0	183,600	0.0	192,900
2430 GENERAL SUPPLIES	0.0	790,824	0.0	1,043,852	0.0	613,258	0.0	612,333
2440 OTHER INSTRUCTIONAL SERVICES - SPECIAL ED	0.0	153,543	0.0	170,349	0.0	215,000	0.0	215,000
2451 - 2455 CLASSROOM INST TECHNOLOGY & SOFTWARE	0.0	962,687	0.0	731,016	0.0	785,000	0.0	805,000
2710 - 2800 GUIDANCE & PSYCHOLOGICAL SERVICES	33.0	2,666,265	32.8	2,869,520	34.0	3,084,284	34.0	3,201,024
3200 MEDICAL & HEALTH SERVICES	10.6	848,712	11.5	874,310	11.5	994,870	11.5	980,041
3300 TRANSPORTATION	4.0	4,564,171	4.0	4,583,351	4.0	4,647,758	2.0	5,042,638
3400 FOOD SERVICES	1.0	123,372	1.0	115,093	1.0	129,691	0.0	25,000
3510 ATHLETIC DEPARTMENT	3.4	1,157,164	3.4	973,362	3.4	876,489	3.4	898,939
3520 OTHER STUDENT ACTIVITIES	0.0	221,495	0.0	186,127	0.0	204,440	0.0	199,940
3600 SCHOOL SECURITY	4.0	173,032	4.0	189,004	4.0	218,737	5.0	275,661
4110 - 4210 - 4230 CUSTODIAL SERVICES	11.3	2,254,617	11.0	2,318,137	12.0	2,093,814	12.0	2,139,637
4120 - 4130 HEATING OF BUILDINGS & UTILITY SERVICES	0.0	1,143,371	0.0	1,101,197	0.0	1,351,200	0.0	1,485,100
5150 EMPLOYEE SEPARATION COSTS	0.0	80,584	0.0	238,212	0.0	242,777	0.0	98,606
6200 - 7200 CIVIC ACTIVITIES & CAPITAL LAND & BLDGS	0.0	705,266	0.0	510,620	0.0	-	0.0	-
9300 TUITIONS	0.0	3,009,774	0.0	4,012,713	0.0	4,151,116	0.0	3,512,269
Grand Total	796.4	67,500,000	794.2	70,700,000	807.8	73,880,000	803.6	75,650,000

Category Level Detail

Chelmsford Public School District FY2026 Superintendent's Recommended Budget February 4, 2025

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
1110 SCHOOL COMMITTEE						
RECORDING SECRETARY	\$ 4,950	\$ 4,950	-	\$ 6,110	-	\$ 6,500
Total Personnel	\$ 4,950	\$ 4,950	0.0	\$ 6,110	0.0	\$ 6,500
OTHER EXPENSES	\$ 24,349	\$ 27,542	-	\$ 28,000	-	\$ 28,000
SUPPLIES	\$ 110	\$ 40	-	\$ 200	-	\$ 200
Total Non-Personnel	\$ 24,459	\$ 27,582	0.0	\$ 28,200	0.0	\$ 28,200
Total 1110 SCHOOL COMMITTEE	\$ 29,409	\$ 32,532	0.0	\$ 34,310	0.0	\$ 34,700

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
1210 SUPERINTENDENT						
SUPERINTENDENT OF SCHOOLS	\$ 208,368	\$ 228,456	1.0	\$ 245,209	1.0	\$ 251,229
VACATION BUYBACK	\$ 22,708	\$ 25,746	-	\$ 16,132	-	\$ 16,528
ADMINISTRATIVE ASSISTANT	\$ 60,420	\$ 62,233	1.0	\$ 64,100	1.0	\$ 64,100
COMMUNICATIONS & MEDIA DIRECTOR	\$ 62,730	\$ 58,951	1.0	\$ 66,950	1.0	\$ 66,950
Total Personnel	\$ 354,226	\$ 375,386	3.0	\$ 392,391	3.0	\$ 398,807
CONTRACTED SERVICES	\$ 12,950	\$ 12,150	-	\$ 50,000	-	\$ 50,000
OTHER EXPENSES	\$ 77,665	\$ 93,620	-	\$ 46,050	-	\$ 46,050
SUPPLIES	\$ 2,743	\$ 559	-	\$ 10,000	-	\$ 10,000
Total Non-Personnel	\$ 93,358	\$ 106,329	0.0	\$ 106,050	0.0	\$ 106,050
Total 1210 SUPERINTENDENT	\$ 447,584	\$ 481,714	3.0	\$ 498,441	3.0	\$ 504,857

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
1220 ASSISTANT SUPERINTENDENT						
ASSISTANT SUPERINTENDENT OF SCHOOLS	\$ 163,181	\$ 170,424	1.0	\$ 177,996	1.0	\$ 185,913
VACATION BUYBACK	\$ 11,982	\$ 10,949	-	\$ 11,710	-	\$ 12,231
ADMINISTRATIVE ASSISTANT	\$ 59,778	\$ 62,233	1.0	\$ 64,100	1.0	\$ 64,100
Total Personnel	\$ 234,941	\$ 243,605	2.0	\$ 253,806	2.0	\$ 262,244
OTHER EXPENSES	\$ 12,227	\$ 21,950	-	\$ 19,000	-	\$ 19,000
SUPPLIES	\$ 4,229	\$ 4,311	-	\$ 5,000	-	\$ 5,000
Total Non-Personnel	\$ 16,456	\$ 26,261	0.0	\$ 24,000	0.0	\$ 24,000
Total 1220 ASSISTANT SUPERINTENDENT	\$ 251,397	\$ 269,867	2.0	\$ 277,806	2.0	\$ 286,244

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
1230 DISTRICT WIDE						
ADVERTISING	\$ 338	\$ 127	-	\$ 1,500	-	\$ 1,500
COPIERS	\$ 147,114	\$ 366,349	-	\$ 200,000	-	\$ 200,000
VITAL RECORDS PRESERVATIONS	\$ 37,961	\$ 34,236	-	\$ -	-	\$ -
DUES & CONFERENCES (COORDINATORS)	\$ 7,658	\$ 6,001	-	\$ 13,000	-	\$ 13,000
POSTAGE	\$ 28,327	\$ 27,095	-	\$ 36,200	-	\$ 36,200
ADMINISTRATIVE SOFTWARE	\$ 213,367	\$ 231,733	-	\$ 250,000	-	\$ 273,000
Total Non-Personnel	\$ 434,765	\$ 665,542	0.0	\$ 500,700	0.0	\$ 523,700
Total 1230 DISTRICT WIDE	\$ 434,765	\$ 665,542	0.0	\$ 500,700	0.0	\$ 523,700

Notes:

The "copiers" line item remains level funded in FY26 to fund the CHS RICOH Center services and the per click maintenance costs that occur after the warranty period (three years) on a copier expires. Replacement of aging copiers will be funded through one time purchase available funds.

The "vital records preservations" line item records actual expenses for digitizing paper records in accordance with MA records retention guidelines.

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
1410 BUSINESS AND FINANCE						
DIRECTOR OF BUSINESS & FINANCE	\$ 139,614	\$ 154,961	1.0	\$ 162,805	1.0	\$ 171,047
VACATION BUYBACK	\$ 6,123	\$ 10,195	-	\$ 10,711	-	\$ 11,253
BUSINESS OFFICE STAFF	\$ 282,367	\$ 290,560	5.0	\$ 294,641	5.0	\$ 294,641
Total Personnel	\$ 428,104	\$ 455,715	6.0	\$ 468,157	6.0	\$ 476,941
CONTRACTED SERVICES	\$ 13,488	\$ 14,575	-	\$ 15,000	-	\$ 15,000
OTHER EXPENSES	\$ 3,449	\$ 13,803	-	\$ 6,900	-	\$ 6,900
SUPPLIES	\$ 1,685	\$ 1,571	-	\$ 3,100	-	\$ 3,100
Total Non-Personnel	\$ 18,621	\$ 29,948	0.0	\$ 25,000	0.0	\$ 25,000
Total 1410 BUSINESS AND FINANCE	\$ 446,725	\$ 485,664	6.0	\$ 493,157	6.0	\$ 501,941

Notes:

The "contracted services" line item contains funding associated with the MA DESE End-of-Year Report financial audit and one (1) student activity account audit annually.

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
1420 HUMAN RESOURCES						
DIRECTOR OF HUMAN RESOURCES	\$ 133,161	\$ 136,209	1.0	\$ 142,406	1.0	\$ 146,394
VACATION BUYBACK	\$ 5,714	\$ 5,974	-	\$ 6,246	-	\$ 6,421
HUMAN RESOURCES OFFICE STAFF	\$ 133,841	\$ 135,662	2.0	\$ 125,388	2.0	\$ 125,388
SUBSTITUTE COORDINATOR	\$ 14,196	\$ 27,808	0.8	\$ 39,467	0.8	\$ 39,467
Total Personnel	\$ 286,912	\$ 305,654	3.8	\$ 313,507	3.8	\$ 317,670
CONTRACTED SERVICES	\$ 8,809	\$ 4,150	-	\$ 30,000	-	\$ 20,000
OTHER EXPENSES	\$ 3,732	\$ 6,271	-	\$ 10,000	-	\$ 10,000
SUPPLIES	\$ 3,862	\$ 1,749	-	\$ 3,000	-	\$ 3,000
Total Non-Personnel	\$ 16,403	\$ 12,170	0.0	\$ 43,000	0.0	\$ 33,000
Total 1420 HUMAN RESOURCES	\$ 303,314	\$ 317,824	3.8	\$ 356,507	3.8	\$ 350,670

Notes:

The "contracted services" line item contains funding to provide for the costs associated with providing staff employment accommodations necessitated by medical documentation. The account has been reduced in FY26 to better align with prior year actual expenditures. The line item also funds on-line mandated training modules employees complete annually.

Category Level Detail

FY2023 FY2024 FY2026 FY25 FY2025 FY26 BUDGET ACTUAL ACTUAL FPE BUDGET FPE 1430 - 1435 LEGAL SERVICES & SETTLEMENTS LEGAL FEES - GENERAL & COLLECTIVE BARGAINING COUNSEL \$ 42,359 \$ 13,826 \$ 75,000 -\$ 75,000 -LEGAL FEES - SPECIAL EDUCATION COUNSEL \$ 33,385 \$ 62,482 \$ 45,000 \$ 45,000 --LEGAL SETTLEMENTS - SPECIAL EDUCATION \$ \$ \$ 3,000 \$ 3,000 -_ Total Non-Personnel \$ 75,744 \$ 76,308 0.0 \$ 123,000 0.0 \$ 123,000 Total 1430 - 1435 LEGAL SERVICES & SETTLEMENTS 123,000 \$ 75,744 \$ 76,308 0.0 \$ 123,000 0.0 \$

Notes:

The "legal fees - general" line item is level funded as collective bargaining will commence in FY25 for new contracts with all major employee unions.

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
1450 DISTRICTWIDE MIS						
DIRECTOR OF INFO., COMM., & TECHNOLOGY SERVICES	\$ 145,614	\$ 154,961	1.0	\$ 162,805	1.0	\$ 171,047
VACATION BUYBACK	\$ 6,123	\$ 10,195	-	\$ 10,711	-	\$ 11,253
NETWORK OFFICE STAFF	\$ 158,657	\$ 160,165	2.0	\$ 164,970	2.0	\$ 164,970
TECHNOLOGY OFFICE STAFF	\$ 388,354	\$ 427,875	7.0	\$ 440,711	7.0	\$ 440,711
Total Personnel	\$ 698,749	\$ 753,196	10.0	\$ 779,197	10.0	\$ 787,981
CONTRACTED SERVICES	\$ 65,636	\$ 30,267	-	\$ 80,000	-	\$ 140,000
OTHER EXPENSES	\$ -	\$ 1,240	-	\$ 12,000	-	\$ 12,000
EQUIPMENT	\$ 49,997	\$ 62,872	-	\$ 70,000	-	\$ 70,000
NETWORK SERVICES	\$ 340,623	\$ 293,543	-	\$ 460,000	-	\$ 460,000
SECURITY	\$ 248,637	\$ 788,827	-	\$ 150,000	-	\$ 160,000
SUPPLIES	\$ 20,000	\$ 23,571	-	\$ 20,000	-	\$ 20,000
TRAVEL	\$ 16,073	\$ 21,573	-	\$ 20,000	-	\$ 25,000
Total Non-Personnel	\$ 740,966	\$ 1,221,893	0.0	\$ 812,000	0.0	\$ 887,000
Total 1450 DISTRICTWIDE MIS	\$ 1,439,715	\$ 1,975,089	10.0	\$ 1,591,197	10.0	\$ 1,674,981

Notes:

The "contracted services" line item contains funding to provide for the deployment of a full cybersecurity protection/monitoring suite. This project would need to be approved for e-rate cybersecurity funding where the reimbursement rate to the school district would be 40%.

Category Level Detail

FY25

FPE

FY2025

BUDGET

FY26

FPE

FY2026

BUDGET

Total 2110 CURRICULUM DIRECTORS	\$	1,356,604	\$	1,292,566	12.0	\$	1,421,383	12.0	\$	1,431,515
Total Non-Personnel	\$	58,475	\$	39,506	0.0	\$	69,000	0.0	\$	69,000
TUITION REIMBURSEMENT	\$	13,007	\$	8,598	-	\$	10,000	-	\$	10,000
TRANSLATION SERVICES	\$	-	\$	-	-	\$	7,000	-	\$	7,000
SUPPLIES	\$	565	\$	902	-	\$	2,000	-	\$	2,000
PROFESSIONAL DEVELOPMENT	\$	4,340	\$	9,531	-	\$	10,000	-	\$	10,000
EQUIPMENT	\$	5,000	\$	5,000	-	\$	5,000	-	\$	5,000
CONTRACTED SERVICES	\$	35,564	\$	15,475	-	\$	35,000	-	\$	35,000
L	Ŷ	_,,	7	_,,		Ŧ	_,)000		7	_,)010
Total Personnel	Ś	1,298,129	Ś	1,253,060	12.0	Ś	1,352,383	12.0	Ś	1,362,515
SECRETARY FOR CURRICULUM COORDINATORS	\$	41,442	\$	42,686	1.0	\$	43,966	1.0	\$	43,966
CURRICULUM STIPENDS - COURSE SCHEDULER	\$	5,000	\$	5,000	-	\$	5,000	-	\$	10,000
CURRICULUM COORDINATORS	\$	1,251,687	\$	1,205,374	11.0	\$	1,303,417	11.0	\$	1,308,549

Category Level Detail

FY2023

ACTUAL

FY2024

ACTUAL

FY25

FPE

FY2025

BUDGET

FY26

FPE

FY2026

BUDGET

Total 2110 CURRICULUM DIRECTORS - SPECIAL EDUCATION	\$	957,113	\$	989,803	9.0	\$	1,035,207	9.0	\$	1,058,368
	Ş	27,110	ڊ	29,003	0.0	Ş	54,700	0.0	Ş	54,700
Total Non-Personnel	ر ک	27,116	Ś	29,663	0.0	Ś	34,700	0.0	Ś	34,700
TRAVEL	Ś	4,933	Ś	8,029	-	Ś	9,200	-	Ś	9,200
SUPPLIES	Ś	4,304	Ś	3.448	-	Ś	6,000	-	Ś	6,000
PAC EXPENSES	\$	499	\$	499	-	\$	1,000	-	\$	1,000
DUES/OTHER	\$	14,632	\$	17,687	-	\$	15,000	-	\$	15,000
COMPUTER EQUIPMENT	\$	2,748	\$	-	-	\$	3,500	-	\$	3,500
	ç	525,557	ڔ	500,141	5.0	ڔ	1,000,307	5.0	ڔ	1,023,008
Total Personnel	Ś	929,997	Ś	960,141	9.0	Ś	1,000,507	9.0	Ś	1,023,668
COORDINATOR OF INTEGRATED PRE-SCHOOL (CHIPs)	Ś	111,199	Ś	115,125	1.0	Ś	119,188	1.0	Ś	120,976
SPECIAL EDUCATION ADMINISTRATIVE CHAIRPERSON	\$	458,969	\$	457,873	4.0	\$	479,050	4.0	\$	482,677
SECRETARIES - SPECIAL EDUCATION	\$	92,051	\$	97,565	2.0	\$	100,491	2.0	\$	100,491
ASSISTANT DIRECTOR OF STUDENT SUPPORT SERVICES	\$	119,041	\$	121,422	1.0	\$	125,065	1.0	\$	134,027
VACATION BUYBACK	\$	6,123	\$	10,195	-	\$	10,908	-	\$	11,450
DIRECTOR OF STUDENT SUPPORT SERVICES	\$	142,614	\$	157,961	1.0	\$	165,805	1.0	\$	174,047

Category Level Detail

Chelmsford Public School District FY2026 Superintendent's Recommended Budget February 4, 2025

FY2023 FY2024 FY25 FY2025 FY26 FY2026 FPE BUDGET ACTUAL ACTUAL BUDGET FPE 2210 SCHOOL LEADERSHIP PRINCIPALS \$ 940,192 \$ 961,108 7.0 \$ 999,390 7.0 \$ 1,039,214 ASSISTANT PRINCIPALS - ELEMENTARY \$ 450,132 \$ 465,952 4.0 \$ 482,328 4.0 \$ 486,904 ASSISTANT PRINCIPALS - MIDDLE 232,146 \$ 238,455 2.0 244,952 2.0 \$ 244,952 \$ \$ DEANS 349,113 \$ 364,304 \$ 350,396 3.0 360,798 3.0 \$ \$ CHS ACCREDIATION - STIPENDS 5,000 \$ \$ 5,000 -\$ 7,000 -\$ 5,000 SECRETARIES \$ 497,698 \$ 519,516 15.0 \$ 629,927 15.0 \$ 630,916 SCHOOL CLERKS \$ 275,221 \$ 285,152 9.0 \$ 209,169 9.0 \$ 210,540 COPY CENTER CLERKS 36,344 \$ 40,766 1.0 \$ \$ 38,436 2.0 \$ 21,162 \$ 2,785,846 \$ 2,864,015 2,974,330 41.0 \$ 3,002,992 Total Personnel 42.0 \$ ADMIN INST, CONFERENCES & DUES \$ 14,957 \$ \$ 46,740 \$ 50,940 22,055 --COMPUTER SUPPLIES & MAINTENANCE \$ 39,377 \$ 42,906 \$ 57,000 -\$ 57,000 -\$ CHS ACCREDIATION \$ 1,000 \$ 9,005 _ \$ 3,650 --CHS GRADUATION \$ 40,924 \$ 39,295 -\$ 33,800 -\$ 38,900 PRINTING \$ 9,634 \$ 2,391 _ \$ 19,753 -\$ 17,100 SOFTWARE \$ 14,557 \$ 12,386 -\$ 40,000 -\$ 40,000 SUPPLIES Ś 43,033 \$ 29,244 \$ 34,025 \$ 34,025 Total Non-Personnel Ś 163,482 \$ 157,283 0.0 \$ 234,968 0.0 \$ 237,965 Total 2210 SCHOOL LEADERSHIP \$ 3,209,298 \$ 2,949,328 \$ 3,021,298 42.0 41.0 \$ 3,240,957

Notes:

A copy clerk position is recommended for reduction to partially provide for the addition of a supervisor of students position at McCarthy Middle School.

The "CHS Accreditation" line item is reduced to zero in FY26 as no site visits by the accreditation team are planned for several years.

Category Level Detail

FY2023

ACTUAL

FY2024

ACTUAL

FY25

FPE

FY2025

BUDGET

FY26

FPE

FY2026

BUDGET

2300 - 2305 CLASSROOM TEACHERS - REGULAR EDUCATION

LONGEVITY	\$	10,005	\$	18,295	-	\$	18,295	-	\$	18,295
SALARY RESERVE FOR LEVEL (LANE) CHANGES	\$	-	\$	-	-	\$	171,049	-	\$	128,443
SALARY RESERVE FOR COLA	\$	-	\$	-	-	\$	-	-	\$	1,590,229
ELEMENTARY TEACHERS	\$	5,876,367	\$	6,091,149	73.0	\$	6,343,280	73.0	\$	6,467,361
KINDERGARTEN TEACHERS	\$	1,219,107	\$	1,355,332	18.0	\$	1,490,340	18.0	\$	1,495,700
MIDDLE SCHOOL TEACHERS - GRADES 5 & 6	\$	2,935,551	\$	2,924,563	32.0	\$	2,989,471	32.0	\$	3,013,773
TEACHERS - ART	\$	829,616	\$	853,188	10.6	\$	877,894	10.4	\$	885,396
TEACHERS - BUSINESS	\$	182,656	\$	187,224	2.0	\$	191,904	2.0	\$	191,904
TEACHERS - ENGLISH	\$	1,955,412	\$	2,024,903	22.0	\$	2,094,258	22.0	\$	2,091,499
TEACHERS - FAMILY CONSUMER SCIENCE	\$	91,328	\$	93,612	1.0	\$	95,952	1.0	\$	95,952
TEACHERS - HEALTH	\$	593,920	\$	703,103	7.0	\$	643,181	7.0	\$	650,578
TEACHERS - MATHEMATICS	\$	2,172,048	\$	2,182,051	26.0	\$	2,385,281	25.0	\$	2,300,558
TEACHERS - MUSIC	\$	1,155,963	\$	1,162,150	14.0	\$	1,216,989	14.0	\$	1,226,358
TEACHERS - PHYSICAL EDUCATION	\$	1,218,529	\$	1,193,665	14.0	\$	1,333,259	14.0	\$	1,341,865
TEACHERS - SCIENCE	\$	1,899,355	\$	2,021,848	23.0	\$	2,105,445	22.0	\$	2,013,966
TEACHERS - SOCIAL STUDIES	\$	1,933,898	\$	1,994,455	21.0	\$	2,048,605	21.0	\$	1,963,208
TEACHERS - TECHNOLOGY	\$	728,580	\$	702,120	9.0	\$	777,178	11.0	\$	947,494
TEACHERS - WORLD LANGUAGE	\$	1,132,430	\$	1,180,180	15.0	\$	1,261,598	15.0	\$	1,306,718
STIPENDS - PRINCIPAL DESIGNEE (ELEMENTARY & MIDDLE)	\$	7,398	\$	8,254	-	\$	7,772	-	\$	7,773
STIPENDS - TEAM LEADERS & SPECIALISTS (ELEMENTARY)	\$	34,524	\$	35,392	-	\$	36,274	-	\$	36,274
STIPENDS - TEAM LEADERS & FACILITATORS (MIDDLE)	\$	25,277	\$	24,016	-	\$	28,501	-	\$	28,501
Total Personnel	\$	24,001,965	\$	24,755,500	287.6	\$	26,116,526	287.4	\$	27,801,845
Total 2300 - 2305 CLASSROOM TEACHERS - REGULAR EDUCATION	ć	24,001,965	ć	24,755,500	287.6	ć	26,116,526	287.4	ć	27,801,845

Notes:

The "salary reserve for COLA" amount is set aside for contract negotiations with employee unions.

The overall teacher FTE amount reflects a decrease of 0.2 FTEs due to a middle school art teacher being hired as a 0.4 FTE rather than a 0.6 FTE to meet the scheduling needs at the middle school. Two other reclassifications occurred within CHS (after two teachers retired) shifting from math teacher and science teacher to the technology (engineering) teacher category.

Category Level Detail

FY2023 FY2026 FY2024 FY25 FY2025 FY26 FPE ACTUAL FPE BUDGET BUDGET ACTUAL 2310 TEACHER SPECIALISTS - REGULAR EDUCATION TUTORING \$ 57,497 \$ 88,735 \$ 367,920 \$ 143,640 --TEACHERS - ENGLISH LANGUAGE LEARNERS 557,296 \$ 585,970 8.0 \$ 685,650 8.0 \$ 742,645 \$ TEACHERS - READING \$ 1,195,969 \$ 1,223,372 13.0 \$ 1,263,436 12.0 \$ 1,196,211 Total Personnel \$ 1,810,763 \$ 1,898,078 21.0 \$ 2,317,006 20.0 \$ 2,082,496 Total 2310 TEACHERS SPECIALIST - REGULAR EDUCATION \$ 1,810,763 \$ 1,898,078 21.0 \$ 2,317,006 20.0 \$ 2,082,496

Notes:

The "tutoring" line item contains funding to provide six (6) part-time instructional staff positions to augment grant funding in support of the elementary and middle school interventionist staffing/model.

A reading teacher position is recommended for reduction to provide for the addition of a special education language based teacher position at McCarthy Middle School.

Category Level Detail

FY2023 FY2024 FY25 FY2025 FY26 FY2026 FPE BUDGET ACTUAL ACTUAL BUDGET FPE 2310 TEACHER SPECIALISTS - SPECIAL EDUCATION BOARD CERTIFIED BEHAVIOR ANALYST (BCBA) \$ 390,598 \$ 499,065 6.6 \$ 598,722 6.6 \$ 626,164 TEACHERS - INTEGRATED PRE-SCHOOL \$ 638,100 \$ 635,895 7.0 \$ 663,527 7.0 \$ 686,041 Less: Offset to CHIPS Revolving Fund (115,000) Ś \$ (43,303) -Ś (115,000) \$ --TEACHERS - SPECIAL EDUCATION \$ 4,700,079 \$ 5,123,784 69.0 \$ 5,887,993 70.0 \$ 6,063,216 TEACHERS - SPEECH LANGUAGE PATHOLOGIST \$ 1,093,194 \$ 1,157,642 14.0 \$ 1,234,179 14.0 \$ 1,258,517 TEACHERS - SUMMER SCHOOL \$ 149,376 \$ 153,710 -150,000 _ \$ 150,000 Ś Total Personnel \$ 6,971,347 \$ 7,526,793 96.6 \$ 8,419,421 97.6 \$ 8,668,938 **Total 2310 TEACHER SPECIALISTS - SPECIAL EDUCATION** \$ 6,971,347 \$ 7,526,793 96.6 \$ 8,419,421 97.6 \$ 8,668,938

Notes:

The "teachers - integrated pre-school" line item is offset by \$ 115,000 allocated to the CHIPS Revolving Fund.

A additional special education language based teacher position is recommended at McCarthy Middle School funded through the reduction of a reading teacher position.

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
2320 MEDICAL/THERAPEUTIC SERVICES						
PHYSICAL THERAPISTS	\$ 124,642	\$ 128,305	1.4	\$ 136,416	1.4	\$ 139,749
OCCUPATIONAL THERAPISTS	\$ 298,889	\$ 299,590	5.0	\$ 404,210	5.0	\$ 415,944
Total Personnel	\$ 423,531	\$ 427,895	6.4	\$ 540,626	6.4	\$ 555,693
Total 2320 MEDICAL/THERAPEUTIC SERVICES	\$ 423,531	\$ 427,895	6.4	\$ 540,626	6.4	\$ 555,693

Category Level Detail

FY2024

ACTUAL

FY25

FPE

FY2025

BUDGET

FY26

FPE

FY2026 BUDGET

FY2023 ACTUAL 2325 SUBSTITUTES

Total 2325 SUBSTITUTES	\$ 770,165	\$ 784,429	0.0	\$ 811,000	0.0	\$ 811,000
Total Personnel	\$ 770,165	\$ 784,429	0.0	\$ 811,000	0.0	\$ 811,000
SUBSTITUTE TEACHERS - CONTRACTED SERVICES	\$ 57,000	\$ 108,440	-	\$ -	-	\$ -
SUBSTITUTE TEACHERS - LONG TERM	\$ 184,000	\$ 120,950	-	\$ 185,000	-	\$ 185,000
SUBSTITUTE TEACHERS - DAY-TO-DAY (RETIRED TEACHERS)	\$ 53,950	\$ 63,992	-	\$ 54,000	-	\$ 54,000
SUBSTITUTE TEACHERS - DAY-TO-DAY	\$ 360,439	\$ 361,237	-	\$ 420,000	-	\$ 420,000
SUBSTITUTES - PARAS AND SECRETARIES	\$ 114,776	\$ 129,810	-	\$ 152,000	-	\$ 152,000

Notes:

	FY2026
Rate Types:	Rates
Day-to-Day Substitute Teacher	\$ 125.00/Day
Day-to-Day Substitute Teacher (Retired Teacher - formerly licensed) Associates Degree Required/Bachelor's Degree Preferred	\$ 150.00/Day
Long-Term Substitute Teacher (10+ days in same assignment) Bachelor's Degree & DESE License Required	\$ 200.00/Day
Day-to-Day Substitute Paraprofessional or Recess Aide No degree required	\$ 16.00/Hour

The "substitute teachers - day-to-day (retired teachers)" line item is a new category to differentiate the expense for payments made to retired teachers.

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
2330 PARAPROFESSIONALS						
LUNCH & RECESS AIDES	\$ 419,319	\$ 421,764	52.0	\$ 509,721	51.0	\$ 497,886
PARAPROFESSIONALS - SPECIAL EDUCATION	\$ 3,264,134	\$ 3,551,282	171.5	\$ 4,280,119	171.5	\$ 4,259,783
PARAPROFESSIONALS - TOILETING STIPEND	\$ 24,390	\$ 30,900	-	\$ 25,200	-	\$ 25,200
Total Personnel	\$ 3,707,843	\$ 4,003,946	223.5	\$ 4,815,040	222.5	\$ 4,782,869
Total 2330 PARAPROFESSIONALS	\$ 3,707,843	\$ 4,003,946	223.5	\$ 4,815,040	222.5	\$ 4,782,869

NOTES:

A lunch and recess aide position is recommended for reduction to partially provide for the addition of a supervisor of students position at McCarthy Middle School.

Category Level Detail

ebruary 4, 2025

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
2340 LIBRARY/MEDIA CENTER						
LIBRARIANS	\$ 270,636	\$ 280,092	3.0	\$ 265,404	3.0	\$ 263,967
LIBRARY ASSISTANTS	\$ 195,455	\$ 198,079	4.0	\$ 210,534	4.0	\$ 218,041
LIBRARY CLERKS - CIRCULATION	\$ 60,088	\$ 32,359	2.0	\$ 58,657	2.0	\$ 58,956
TECHNOLOGY ASSISTANTS	\$ 188,485	\$ 241,057	6.0	\$ 303,646	6.0	\$ 299,348
Total Personnel	\$ 714,665	\$ 751,587	15.0	\$ 838,241	15.0	\$ 840,312
Total 2340 LIBRARIANS/MEDIA CENTER	\$ 714,665	\$ 751,587	15.0	\$ 838,241	15.0	\$ 840,312

Category Level Detail

FY2023

FY2024

FY25

FY2025

FY26

FY2026

BUDGET ACTUAL ACTUAL FPE BUDGET FPE 2357 PROFESSIONAL DEVELOPMENT MENTOR STIPENDS \$ 36,561 \$ 25,729 \$ 35,000 -\$ 35,000 _ Total Personnel \$ 36,561 \$ 25,729 0.0 \$ 35,000 0.0 \$ 35,000 COURSE REIMBURSEMENT - SECRETARIES & PARAPROFESSIONALS \$ 400 \$ _ -\$ 5,000 -\$ 5,000 COURSE REIMBURSEMENT - TEACHERS \$ 75,000 \$ 73,683 \$ 75,000 -\$ 75,000 -DUES & CONFERENCES \$ 34,209 \$ 38,250 -\$ 53,775 -\$ 53,727 SPEAKERS & WORKSHOPS \$ -\$ _ \$ 50,000 _ \$ 50,000 Total Non-Personnel \$ 109,609 \$ 111,933 0.0 \$ 183,775 0.0 \$ 183,727 Total 2357 PROFESSIONAL DEVELOPMENT \$ 146,170 \$ 137,662 \$ 218,775 218,727 0.0 0.0 \$

Category Level Detail

FY2023

ACTUAL

FY2024

ACTUAL

FY25

FPE

FY2025

BUDGET

FY26

FPE

FY2026

BUDGET

2410 - 2415 TEXTBOOKS & INSTRUCTIONAL MATERIALS

Total 2410 - 2415 TEXTBOOKS & INSTRUCTIONAL MATERIALS	\$ 1,104,244	\$ 711,934	0.0	\$ 470,324	0.0	\$ 473,099
Total Non-Personnel	\$ 1,104,244	\$ 711,934	0.0	\$ 470,324	0.0	\$ 473,099
TEXTS - SOCIAL STUDIES	\$ 31,560	\$ 27,996	-	\$ 26,000	-	\$ 26,000
TEXTS - SCIENCE	\$ 25,740	\$ 8,393	-	\$ 28,000	-	\$ 9,050
TEXTS - READING	\$ 5 <i>,</i> 305	\$ 2,386	-	\$ 6,000	-	\$ 6,000
TEXTS - MUSIC	\$ 6,495	\$ 8,865	-	\$ 10,624	-	\$ 9,649
TEXTS - MATHEMATICS	\$ 92,164	\$ 23,766	-	\$ 17,500	-	\$ 17,500
TEXTS - HEALTH	\$ -	\$ -	-	\$ -	-	\$ -
TEXTS - FOREIGN LANGUAGE	\$ 9,076	\$ 5,479	-	\$ 11,000	-	\$ 11,000
TEXTS - ENGLISH LANGUAGE ARTS	\$ 80,694	\$ 90,977	-	\$ 85,200	-	\$ 105,700
TEXTS - ENGLISH LANGUAGE LEARNERS	\$ 744	\$ 1,281	-	\$ 3,000	-	\$ 3,000
TEXTS - BUSINESS	\$ 7,382	\$ 10,155	-	\$ 12,000	-	\$ 12,200
TEXTS - GENERAL	\$ -	\$ -	-	\$ -	-	\$ -
TEXTBOOK ADOPTIONS - DISTRICT-WIDE	\$ 748,627	\$ 420,250	-	\$ 127,000	-	\$ 127,000
SUPPLIES - LIBRARY	\$ 36,427	\$ 39,743	-	\$ 42,000	-	\$ 42,000
EXTENDED YEAR / SUMMER CURRICULUM DEVELOPMENT	\$ 21,330	\$ 27,818	-	\$ 50,000	-	\$ 50,000
CURRICULUM EXPENSE - SPECIAL EDUCATION	\$ 34,234	\$ 41,246	-	\$ 42,000	-	\$ 42,000
CONTRACTED SERVICES - LIBRARY	\$ 3,841	\$ 3,151	-	\$ 6,000	-	\$ 8,000
CONTRACTED SERVICES - REBINDING	\$ 625	\$ 428	-	\$ 4,000	-	\$ 4,000

Notes:

The "texts - english language arts" line item increased due to the purchase of Fundations consumables.

Category Level Detail

FY2025

BUDGET

FY26

FPE

FY2026

BUDGET

		FY2023 FY2024 FY25 ACTUAL ACTUAL FPE \$ 162,926 \$ 69,192 -				
2420 INSTRUCTIONAL EQUIPMENT						
EQUIPMENT & MAINTENANCE - GENERAL (SCHOOL)	\$	162,926	\$	69,192	-	\$
EQUIPMENT & MAINTENANCE - ART	\$	848	\$	298	-	\$
FOUIPMENT & MAINTENANCE - INDUSTRIAL ARTS	Ś	6.763	Ś	5,970	-	Ś

Total 2420 INSTRUCTIONAL EQUIPMENT	\$	302,731	\$	177,105	0.0	\$	183,600	0.0	\$	192,900
	Ť	002,702	Ŧ	177)100	0.0	Ŧ	100,000	0.0	Ŷ	102,000
Total Non-Personnel	Ś	302.731	Ś	177.105	0.0	Ś	183.600	0.0	Ś	192,900
EQUIPMENT & MAINTENANCE - TECHNOLOGY	\$	22,500	\$	25,657	-	\$	29,500	-	\$	30,600
EQUIPMENT & MAINTENANCE - SCIENCE	\$	25,886	\$	40,880	-	\$	39,000	-	\$	40,500
EQUIPMENT & MAINTENANCE - PHYSICAL EDUCATION	\$	83,807	\$	35,108	-	\$	23,000	-	\$	29,500
EQUIPMENT & MAINTENANCE - INDUSTRIAL ARTS	\$	6,763	\$	5,970	-	\$	5,500	-	\$	5,700
EQUIPMENT & MAINTENANCE - ART	\$	848	\$	298	-	\$	600	-	\$	600
EQUIPMENT & MAINTENANCE - GENERAL (SCHOOL)	\$	162,926	\$	69,192	-	\$	86,000	-	\$	86,000

Category Level Detail

Chelmsford Public School District FY2026 Superintendent's Recommended Budget February 4, 2025

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
2430 GENERAL SUPPLIES						
SUPPLIES - COPY PAPER	\$ 54,706	\$ 58,713	-	\$ 54,000	-	\$ 54,000
SUPPLIES - ENGLISH LANGUAGE LEARNERS	\$ 2,274	\$ 2,270	-	\$ 3,000	-	\$ 3,500
SUPPLIES - EVALUATIONS - SPECIAL EDUCATION	\$ 42,144	\$ 39,559	-	\$ 42,500	-	\$ 42,500
SUPPLIES - GENERAL (SCHOOL/CLASSROOM)	\$ 354,674	\$ 408,455	-	\$ 218,925	-	\$ 220,225
SUPPLIES - ART	\$ 61,628	\$ 175,757	-	\$ 51,200	-	\$ 55,000
SUPPLIES - BUSINESS	\$ 11,360	\$ 7,124	-	\$ 8,000	-	\$ 8,100
SUPPLIES - ENGLISH LANGUAGE ARTS	\$ 9,945	\$ 13,075	-	\$ 15,000	-	\$ 16,500
SUPPLIES - FOREIGN LANGUAGE	\$ 6,873	\$ 3,686	-	\$ 7,500	-	\$ 7,500
SUPPLIES - HEALTH	\$ 2,699	\$ 7,705	-	\$ 4,000	-	\$ 4,900
SUPPLIES - INDUSTRIAL ARTS	\$ 7,478	\$ 7,473	-	\$ 7,500	-	\$ 8,500
SUPPLIES - MATHEMATICS	\$ 17,909	\$ 15,887	-	\$ 18,350	-	\$ 18,350
SUPPLIES - MUSIC	\$ 84,937	\$ 109,352	-	\$ 42,583	-	\$ 39,758
SUPPLIES - PHYSICAL EDUCATION	\$ 98	\$ -	-	\$ -	-	\$ -
SUPPLIES - READING	\$ 2,141	\$ 4,570	-	\$ 5,500	-	\$ 6,500
SUPPLIES - SCIENCE	\$ 77,369	\$ 139,347	-	\$ 67,500	-	\$ 60,000
SUPPLIES - SOCIAL STUDIES	\$ 14,014	\$ 21,161	-	\$ 20,700	-	\$ 19,300
SUPPLIES - TECHNOLOGY	\$ 40,575	\$ 29,719	-	\$ 47,000	-	\$ 47,700
Total Non-Personnel	\$ 790,824	\$ 1,043,852	0.0	\$ 613,258	0.0	\$ 612,333
Total 2430 GENERAL SUPPLIES	\$ 790,824	\$ 1,043,852	0.0	\$ 613,258	0.0	\$ 612,333

Category Level Detail

FY2023 FY2024 FY25 FY2025 FY2026 FY26 BUDGET ACTUAL ACTUAL FPE BUDGET FPE 2440 OTHER INSTRUCTIONAL SERVICES - SPECIAL EDUCATION 140,000 CONTRACTED SERVICES - SPECIAL EDUCATION \$ 58,638 \$ 115,125 -\$ 140,000 -\$ CRISIS INTERVENTION/CONTINGENCY - SPECIAL EDUCATION \$ 51,639 \$ 42,808 \$ 55,000 \$ 55,000 --TUTORING - SPECIAL EDUCATION \$ 43,267 \$ 12,416 _ \$ 20,000 _ \$ 20,000 Total Non-Personnel \$ 153,543 \$ 170,349 0.0 \$ 215,000 0.0 \$ 215,000 Total 2440 OTHER INSTRUCTIONAL SERVICES - SPECIAL ED 215,000 \$ 153,543 \$ 170,349 0.0 \$ 215,000 0.0 \$

33

Category Level Detail

FY2023 FY2024 FY25 FY2025 FY26 FY2026 BUDGET ACTUAL ACTUAL FPE BUDGET FPE 2451 - 2455 CLASSROOM INSTRUCTIONAL TECHNOLOGY & SOFTWARE COMPUTER EQUIPMENT & SUPPLIES \$ 456,910 \$ 322,036 \$ 320,000 \$ 320,000 --CONTRACTED SERVICES - 1:1 LAPTOP INITIATIVE LEASE \$ 136,621 \$ 185,521 \$ 185,521 -\$ 239,723 -Less: School Choice Funds Offset -\$ (185,521) -\$ (239,723) \$ \$ (185,521) -COMPUTER SUPPLIES - FOREIGN LANGUAGE 9,484 \$ \$ 9,375 \$ 10,000 -\$ 10,000 _ INSTRUCTIONAL SOFTWARE \$ 475,000 Ś 359,672 399,606 Ś 455,000 Ś Total Non-Personnel \$ 962,687 \$ 731,016 0.0 \$ 785,000 0.0 \$ 805,000 Total 2451 - 2455 CLASSROOM INST TECHNOLOGY & SOFTWARE \$ 962,687 \$ 731,016 0.0 \$ 785,000 0.0 \$ 805,000

Notes:

The "contracted services - 1:1 laptop initiative lease" line item contains funding for the costs associated with the lease/purchase of laptops for all incoming 5th grade students at Parker Middle School and incoming 9th grade students at Chelmsford High School. The annual lease expense is offset to the School Choice Revolving fund.

The "instructional software" line item contains funding to provide for the per-student license fees associated with diagnostic screening/intervention software programs.

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
2710 - 2800 GUIDANCE & PSYCHOLOGICAL SERVICES						
GUIDANCE COUNSELORS	\$ 1,298,229	\$ 1,379,474	17.0	\$ 1,522,746	17.0	\$ 1,567,387
GUIDANCE COUNSELORS - STIPEND - EXTENDED YEAR CHS	\$ 14,067	\$ 16,919	-	\$ 21,600	-	\$ 21,600
GUIDANCE SECRETARIES	\$ 41,402	\$ 43,323	1.0	\$ 47,749	1.0	\$ 50,584
CAREER AND COLLEGE READINESS FACILITATOR	\$ 64,575	\$ 66,512	1.0	\$ 68,508	1.0	\$ 68,508
MTSS/SEL BUILDING LEADER STIPENDS	\$ 42,500	\$ 41,850	-	\$ 42,500	-	\$ 42,500
PSYCHOLOGISTS	\$ 909,310	\$ 989,745	11.0	\$ 1,010,317	11.0	\$ 1,011,778
SOCIAL WORKERS	\$ 278,990	\$ 301,481	4.0	\$ 329,909	4.0	\$ 324,912
Total Personnel	\$ 2,649,074	\$ 2,839,304	34.0	\$ 3,043,329	34.0	\$ 3,087,269
SUPPLIES - GUIDANCE	\$ 17,191	\$ 30,216	-	\$ 40,955	-	\$ 48,755
CONTRACTED SERVICES - GUIDANCE	\$ -	\$ -	-	\$ -	-	\$ 65,000
Total Non-Personnel	\$ 17,191	\$ 30,216	0.0	\$ 40,955	0.0	\$ 113,755
Total 2710 - 2800 GUIDANCE & PSYCHOLOGICAL SERVICES	\$ 2,666,265	\$ 2,869,520	34.0	\$ 3,084,284	34.0	\$ 3,201,024

Notes:

The "contracted services - guidance" line item includes funding for the Panorama student data tool in FY26. This expense was funded from the ESSER III grant in prior fiscal years.

Category Level Detail

Chelmsford Public School District FY2026 Superintendent's Recommended Budget February 4, 2025

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
3200 MEDICAL & HEALTH SERVICES						
SCHOOL NURSES	\$ 762,128	\$ 761,028	11.5	\$ 848,126	11.5	\$ 843,297
SCHOOL NURSES - SUBSTITUTE COVERAGE	\$ 37,500	\$ 56,700	-	\$ 60,000	-	\$ 60,000
SCHOOL NURSES - STIPENDS	\$ -	\$ 2,175	-	\$ 2,200	-	\$ 2,200
Total Personnel	\$ 799,628	\$ 819,903	11.5	\$ 910,326	11.5	\$ 905,497
CONTRACT SERVICES - CARESOLACE & AED SUPPORT	\$ 31,995	\$ 35,506	-	\$ 58,883	-	\$ 48,883
COURSE REIMBURSEMENT (NURSE)	\$ 438	\$ 1,000	-	\$ 4,000	-	\$ 4,000
EQUIPMENT & MAINTENANCE (NURSE)	\$ 2,000	\$ -	-	\$ 2,100	-	\$ 2,100
INSURANCE (NURSE)	\$ 960	\$ 360	-	\$ 1,375	-	\$ 1,375
SUPPLIES (NURSE)	\$ 11,191	\$ 12,541	-	\$ 12,486	-	\$ 12,486
TRAVEL (NURSE)	\$ -	\$ -	-	\$ 700	-	\$ 700
SCHOOL DOCTOR	\$ 2,500	\$ 5,000	-	\$ 5,000	-	\$ 5,000
Total Non-Personnel	\$ 49,084	\$ 54,407	0.0	\$ 84,544	0.0	\$ 74,544
Total 3200 MEDICAL & HEALTH SERVICES	\$ 848,712	\$ 874,310	11.5	\$ 994,870	11.5	\$ 980,041

Notes:

The "contracted services – Care Solace and AED support" line item provides funds for service providers for mental health resources to meet the increased needs of students and families (Care Solace and Cartwheel).

FY2026 Rate

Rate Type:

Day-to-Day Substitute Nurse:

\$ 200.00/Day

Chelmsford Public School DistrictCategory Level DetailFY2026 Superintendent's Recommended Budget

February 4, 2025

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
3300 TRANSPORTATION						
CROSSING GUARDS	\$ 4,925	\$ 4,815	3.0	\$ 10,800	1.0	\$ 5,000
TRANSPORTATION COORDINATOR	\$ 51,632	\$ 53,181	1.0	\$ 54,776	1.0	\$ 54,776
Total Personnel	\$ 56,557	\$ 57,996	4.0	\$ 65,576	2.0	\$ 59,776
REGULAR TRANSPORTATION: BASE CONTRACT	\$ 2,102,230	\$ 2,164,001	-	\$ 2,281,140	-	\$ 2,510,820
Less: Offset to Transportation Revolving Fund	\$ -	\$ (663,528)	-	\$ (427,953)	-	\$ (427,953)
REGULAR TRANSPORTATION: LATE BUS RUNS	\$ 77,000	\$ 58,092	-	\$ 69,000	-	\$ 69,000
REGULAR TRANSPORTATION: FOSTER	\$ 19,903	\$ 123,503	-	\$ 40,000	-	\$ 40,000
REGULAR TRANSPORTATION: HOMELESS	\$ 170,835	\$ 149,818	-	\$ 75,000	-	\$ 75,000
SPECIAL EDUCATION TRANSPORTATION	\$ 2,132,652	\$ 2,688,474	-	\$ 2,540,000	-	\$ 2,711,000
SOFTWARE	\$ 4,995	\$ 4,995	-	\$ 4,995	-	\$ 4,995
Total Non-Personnel	\$ 4,507,614	\$ 4,525,355	0.0	\$ 4,582,182	0.0	\$ 4,982,862
Total 3300 TRANSPORTATION	\$ 4,564,171	\$ 4,583,351	4.0	\$ 4,647,758	2.0	\$ 5,042,638

Notes:

The "crossing guards" line item has been adjusted to reflect the actual number of crossing guards employed and amounts expended in the past several fiscal years.

Fees collected for student riders (Grades 7 - 12 AND all students living under 2 miles from school) offset the cost of contracted student transportation.

The "regular transportation: homeless" line item contains funding to provide for the costs associated with transporting homeless students to and from their school of origin.

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
3400 FOOD SERVICES						
DIRECTOR OF SCHOOL NUTRITION	\$ 98,174	\$ 100,628	1.0	\$ 104,691	1.0	\$ 108,918
Less: Offset to School Nutrition Revolving Fund	\$ -	\$ -	-	\$ -	-1.0	\$ (108,918)
Total Personnel	\$ 98,174	\$ 100,628	1.0	\$ 104,691	0.0	\$ -
CONTRACTED SERVICES	\$ 25,198	\$ 14,465	-	\$ 25,000	-	\$ 25,000
SUPPLIES	\$ -	\$ -	-	\$ -	-	\$ -
OTHER EXPENSES - UNCOLLECTED DEBT	\$ -	\$ -	-	\$ -	-	\$ -
Total Non-Personnel	\$ 25,198	\$ 14,465	0.0	\$ 25,000	0.0	\$ 25,000
Total 3400 FOOD SERVICES	\$ 123,372	\$ 115,093	1.0	\$ 129,691	0.0	\$ 25,000

Notes:

A portion of the estimated revenue from the School Nutrition Program's Revolving Fund (breakfast and lunch participation) is included as an offset in FY26 to the Food Services budget. The contracted services line remains in the local budget to maintain some flexibility in the procurement of services fitting the definition of "small" dollar amounts (\$ 10,000 - \$ 50,000) in the procurement guidelines.

Category Level Detail

February 4, 2025

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
3510 ATHLETIC DEPARTMENT						
ATHLETIC DIRECTOR	\$ 114,560	\$ 118,604	1.0	\$ 120,976	1.0	\$ 120,976
ATHLETIC TRAINER	\$ 54,162	\$ 55,787	1.0	\$ 57,461	1.0	\$ 57,461
SECRETARY SALARY	\$ 38,515	\$ 39,670	1.0	\$ 42,017	1.0	\$ 42,017
ATHLETIC STUDENT ASSISTANT	\$ 10,562	\$ 10,814	0.4	\$ 14,239	0.4	\$ 14,239
ATHLETIC COACH STIPENDS	\$ 353,622	\$ 361,960	-	\$ 371,009	-	\$ 371,009
Less: Offset to Athletic Revolving Fund (Athletic Fees & Gate Receipts)	\$ -	\$ (170,130)	-	\$ (274,383)	-	\$ (274,383)
Total Personnel	\$ 571,421	\$ 416,706	3.4	\$ 331,319	3.4	\$ 331,319
ATHLETICS DEPARTMENT STADIUM LIGHTS	\$ 2,070	\$ 1,151	-	\$ 2,500	-	\$ 2,500
INSURANCE	\$ 28,410	\$ 28,410	-	\$ 30,170	-	\$ 30,170
EQUIPMENT RECONDITIONING	\$ 22,545	\$ 13,327	-	\$ 25,000	-	\$ 28,000
MEDICAL SUPPLIES	\$ 8,385	\$ 8,398	-	\$ 9,500	-	\$ 9,500
GAME OFFICIALS/POLICE DETAILS	\$ 115,877	\$ 127,888	-	\$ 135,000	-	\$ 144,450
OTHER EXPENSES	\$ 115,701	\$ 74,881	-	\$ 60,000	-	\$ 65,000
POOL & ICE RENTALS	\$ 74,512	\$ 77,234	-	\$ 95,000	-	\$ 95,000
SUPPLIES	\$ 119,564	\$ 109,257	-	\$ 68,000	-	\$ 68,000
TRANSPORTATION	\$ 98,679	\$ 116,110	-	\$ 120,000	-	\$ 125,000
Total Non-Personnel	\$ 585,743	\$ 556,657	0.0	\$ 545,170	0.0	\$ 567,620
Total 3510 ATHLETIC DEPARTMENT	\$ 1,157,164	\$ 973,362	3.4	\$ 876,489	3.4	\$ 898,939

Notes:

The projected student athletic participation fees and estimated revenue from athletic contests (gate receipts) is included as an offset to the Athletic Department budget to provide a more complete picture of the overall operating costs associated with the Chelmsford High School interscholastic athletic program.

Category Level Detail

FY2023 FY2026 FY2024 FY25 FY2025 FY26 BUDGET FPE FPE BUDGET ACTUAL ACTUAL **3520 OTHER STUDENT ACTIVITIES** MIDDLE SCHOOL REGIONAL KNOWLEDGE BOWL ADVISORS \$ 3,000 \$ 2,250 \$ 3,000 \$ 3,000 --NIGHT SCHOOL INSTRUCTORS \$ 2,500 \$ \$ \$ 2,500 2,500 -5,000 -STUDENT ACTIVITY ADVISORS \$ 204,035 \$ 217,790 _ \$ 220,454 -\$ 220,454 Less: Offset to Student Activity Revolving Fund ¢ Ś (44,799) (47,464) Ś (47,464) ¢ \$ \$ Total Personnel 209,535 \$ 177,741 0.0 \$ 180,990 0.0 178,490 OTHER EXPENSES 21,450 \$ 11,960 \$ 8,386 _ \$ 23,450 \$ Total Non-Personnel \$ 11,960 \$ 8,386 0.0 \$ 23,450 0.0 \$ 21,450 **Total 3520 OTHER STUDENT ACTIVITIES** \$ \$ 186,127 204,440 199,940 221,495 0.0 \$ 0.0 \$

Notes:

The "student activity advisors" line item contains funding to maintain student activity fees at McCarthy and Parker Middle Schools and Chelmsford High School at \$ 50/year.

Category Level Detail

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
3600 SCHOOL SECURITY						
SUPERVISOR OF STUDENTS	\$ 173,032	\$ 189,004	4.0	\$ 203,737	5.0	\$ 260,661
CPS COURT LIAISON	\$ -	\$ -	-	\$ 15,000	-	\$ 15,000
Total Personnel	\$ 173,032	\$ 189,004	4.0	\$ 218,737	5.0	\$ 275,661
Total 3600 SCHOOL SECURITY	\$ 173,032	\$ 189,004	4.0	\$ 218,737	5.0	\$ 275,661

NOTES:

A supervisor of students position is recommended at McCarthy Middle School funded through the reduction of a copy clerk position and lunch and recess aide position.

Category Level Detail

FY2023

ACTUAL

FY2024

ACTUAL

FY25

FPE

FY2025

BUDGET

FY26

FPE

FY2026

BUDGET

4110 - 4210 - 4230 CUSTODIAL SERVICES

Total 4110 - 4210 - 4230 CUSTODIAL SERVICES	\$	2,254,617	\$	2,318,137	12.0	\$	2,093,814	12.0	\$	2,139,637
	Ŷ	_,,, .,,,	7	_,,	110	7	_, _ ,0, _	110	7	_,)020
Total Non-Personnel	Ś	1,549,750	Ś	1,606,571	0.0	Ś	1,332,572	0.0	Ś	1,347,625
CLOTHING ALLOWANCE	\$	5,325	\$	8,250	-	\$	8,250	-	\$	8,250
EQUIPMENT	\$	66,999	\$	37,230	-	\$	55,000	-	\$	55,000
GENERAL MAINTENANCE	\$	407,966	\$	367,243	-	\$	115,000	-	\$	115,000
SUPPLIES - CUSTODIAL	\$	223,004	\$	193,364	-	\$	234,086	-	\$	242,889
SUPPLIES - AUDITORIUM & PAC	\$	11,214	\$	130,746	-	\$	17,000	-	\$	17,000
Less: Offset to Community Education Revolving Fund	\$	(38,314)	\$	(38,314)	-	\$	(38,314)	-	\$	(38,314)
OTHER EXPENSES	\$	121	\$	6,630	-	\$	1,577	-	\$	7,827
CONTRACTUAL SERVICES	\$	873,436	\$	901,422	-	\$	939,973	-	\$	939,973
Total Personnel	\$	704,867	\$	711,566	12.0	\$	761,242	12.0	\$	792,012
CUSTODIAL OVERTIME - SNOW & ICE REMOVAL	\$	5,419	\$	5,537	-	\$	10,000	-	\$	10,000
CUSTODIAL OVERTIME - GENERAL	\$	24,708	\$	24,036	-	\$	17,500	-	\$	17,500
DAYTIME LEAD BUILDING CUSTODIANS	\$	532,349	\$	533,487	11.0	\$	576,956	11.0	\$	598,985
SECRETARY - FACILITY SERVICES	\$	12,926	\$	-	-	\$	-	-	\$	-
VACATION BUYBACK	\$	5,440	\$	9,167	-	\$	9,678	-	\$	10,218
DIRECTOR OF FACILITY SERVICES	\$	124,025	\$	139,340	1.0	\$	147,108	1.0	\$	155,309

Category Level Detail

Chelmsford Public School District FY2026 Superintendent's Recommended Budget February 4, 2025

	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
4120 - 4130 HEATING OF BUILDINGS & UTILITY SERVICES						
UTILITIES - FUEL	\$ 370,323	\$ 346,730	-	\$ 417,200	-	\$ 458,500
UTILITIES - ELECTRICITY	\$ 580,373	\$ 560,535	-	\$ 680,700	-	\$ 748,400
UTILITIES - TELEPHONE	\$ 178,015	\$ 173,722	-	\$ 237,300	-	\$ 260,700
UTILITIES - WATER	\$ 14,659	\$ 20,210	-	\$ 16,000	-	\$ 17,500
Total Non-Personnel	\$ 1,143,371	\$ 1,101,197	0.0	\$ 1,351,200	0.0	\$ 1,485,100
Total 4120 - 4130 HEATING OF BUILDINGS & UTILITY SERVICES	\$ 1,143,371	\$ 1,101,197	0.0	\$ 1,351,200	0.0	\$ 1,485,100

Category Level Detail

ruary 4, 2025

	-	FY2023 ACTUAL	FY2024 ACTUAL	FY25 FPE	FY2025 BUDGET	FY26 FPE	FY2026 BUDGET
5150 EMPLOYEE SEPARATION COSTS							
RETIREMENT INCENTIVE/SICK LEAVE BUY-BACK	\$	80,584	\$ 238,212	-	\$ 242,777	-	\$ 98,606
Total Personnel	\$	80,584	\$ 238,212	0.0	\$ 242,777	0.0	\$ 98,606
Total 5150 EMPLOYEES SEPARATION COSTS	\$	80,584	\$ 238,212	0.0	\$ 242,777	0.0	\$ 98,606

Category Level Detail

FY2023 FY2026 FY2024 FY25 FY2025 FY26 BUDGET ACTUAL ACTUAL FPE BUDGET FPE 6200 - 7200 CIVIC ACTIVITIES & CAPITAL LAND & BUILDINGS **CIVIC ACTIVITIES & COMMUNITY SERVICES** \$ 82,500 \$ 78,750 \$ \$ _ _ -CAPITAL LAND & BUILDINGS 622,766 \$ \$ \$ 431,870 \$ Total Personnel \$ 705,266 \$ 510,620 0.0 \$ -0.0 \$ _ Total 6200 CIVIC ACTIVITIES COSTS \$ 705,266 \$ 510,620 0.0 \$ 0.0 \$ --

Notes:

In FY20, FY21, FY22, FY23 and FY24, the "civic activities and community services" line item funded the bond principal and interest payments for the two turf fields (Chelmsford High School and McCarthy Middle School). These annual payments are typically funded by the Turf Field Revolving Fund (518), however in FY20 and FY21 the spring rentals of the turf fields were not possible/limited due to COVID 19 pandemic restrictions. The bond principal was paid in full in April of 2024.

Category Level Detail

FY2026

BUDGET

FY2025

BUDGET

FY26

FPE

FY2023 FY2024 FY25 ACTUAL ACTUAL FPE 9300 TUITIONS \$ 4,011,204 \$ 5,601,730 TUITIONS - OUT OF DISTRICT \$ 4,011,204 \$ 5,601,730 PREPAID TUITION \$ 1,523,991 \$ 1,725,300 Loss: Circuit Brooker Funds \$ (2,525,420) \$ (2,105,676)

Total 9300 TUITIONS	\$ 3,009,774	\$ 4,012,713	0.0	\$ 4,151,116	0.0	\$ 3,512,269
Total Non-Personnel	\$ 3,009,774	\$ 4,012,713	0.0	\$ 4,151,116	0.0	\$ 3,512,269
FY22 Allocation of Funds to Special Education Reserve Fund	\$ -	\$ -	-	\$ -	-	\$ -
Less: Pre-Paid Student Tuition (FY21 Surplus Funding)	\$ -	\$ -	-	\$ -	-	\$ -
Less: Valley Collaborative Tuition Credit/Refund	\$ -	\$ (208,641)	-	\$ (300,000)	-	\$ (300,000)
Less: School Choice Funds Offset	\$ -	\$ -	-	\$ -	-	\$ -
Less: Circuit Breaker Funds	\$ (2,525,420)	\$ (3,105,676)	-	\$ (2,501,416)	-	\$ (3,557,051)
PREPAID TUITION	\$ 1,523,991	\$ 1,725,300	-	\$ -	-	\$ -
TUITIONS - OUT OF DISTRICT	\$ 4,011,204	\$ 5,601,730	-	\$ 6,952,532	-	\$ 7,369,320

Notes:

The District anticipates receiving a credit from Valley Collaborative in FY2026, as Valley is projecting revenue in excess of the amount they are able to retain at fiscal yearend. The amount above the allowed retainable limit must either be returned or credited to Valley's partner districts in proportion to the amount paid over the fiscal year. Chelmsford anticipates a credit of approximately \$ 300,000 in FY2026. I recommend the amount be used to offset the FY2026 local operating budget as it directly relates to special education tuition.

Category Level Detail

	FY2023	FY2024	FY25	FY2025	FY26	FY2026
	ACTUAL	ACTUAL	FPE	BUDGET	FPE	BUDGET
Grand Total	\$ 67,500,000	\$ 70,700,000	807.8	\$ 73,880,000	803.6	\$ 75,650,000

FY2025 - FY2026 Increase: \$ 1,770,000 2.40%

ary 4, 2025

Last Name	First Name	Position	FPE	Location/School	FY2	026 Salary
GIGLIO	SHARON	Recording Secretary to the School Committee		Central Administration	\$	6,500
LANG	JAY	Superintendent of Schools	1	Central Administration	\$	251,229
		Vacation Buyback		Central Administration	\$	16,528
CORBETT	ROBYN	Executive Assistant to the Superintendent	1	Central Administration	\$	64,100
OEMIG	JENNIFER	Communications & Media Director	1	Central Administration	\$	66,950
HIRSCH	LINDA	Assistant Superintendent of Curriculum & Instruction	1	Central Administration	\$	185,913
		Vacation Buyback		Central Administration	\$	12,231
MERCIER	KATHERINE	Administrative Assistant to the Assistant Superintendent	1	Central Administration	\$	64,100
JOHNSON-COLLINS	JOANNA	Director of Business & Finance	1	Central Administration	\$	171,047
		Vacation Buyback		Central Administration	\$	11,253
PACELLI	DONNA	Accounts Payable/Receivable Specialist	1	Central Administration	\$	46,256
WOODMAN	KAREN	Accounts Payable/Receivable Specialist	1	Central Administration	\$	46,256
DANTAS	DONNA	Financial Analyst	1	Central Administration	\$	66,349
ROSE	WIOLETTKA	Payroll Coordinator	1	Central Administration	\$	68,288
MCDONALD	JANE	Student Enrollment Registrar	1	Districtwide	\$	67,493
		5	5	-	\$	294,641
			-		Ŧ	
CAREY	DIANE	Director of Human Resources	1	Central Administration	\$	146,394
		Vacation Buyback		Central Administration	\$	6,421
SOUSA	NANCY	Human Resources Coordinator	1	Central Administration	\$	60,164
BRADSHAW	CHRISTINE	Human Resources Systems Specialist	1	Central Administration	\$	65,224
BRADSHAW	CHRISTINE	Human Resources Systems Specialist	1			
			2		ć	
			2		\$	125,388
FREELOVE	BRIDGET	Substitute Teacher Coordinator	2 0.8	Central Administration	\$ \$	125,388 39,467
FREELOVE	BRIDGET WILLIAM	Substitute Teacher Coordinator Director of Information, Communication & Technology Services		Central Administration Central Administration		
			0.8		\$	39,467
		Director of Information, Communication & Technology Services Vacation Buyback	0.8	Central Administration	\$	39,467 171,047
SILVER GUNTER	WILLIAM	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst	0.8	Central Administration Central Administration Central Administration	\$ \$ \$ \$	39,467 171,047 11,253 69,489
SILVER	WILLIAM JORDAN	Director of Information, Communication & Technology Services Vacation Buyback	0.8 1 1	Central Administration Central Administration	\$ \$ \$	39,467 171,047 11,253
SILVER GUNTER SHIN	WILLIAM JORDAN DONG	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst	0.8 1 1 2	Central Administration Central Administration Central Administration Central Administration	\$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970
SILVER GUNTER SHIN WOODMAN	WILLIAM JORDAN DONG TYLER	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician	0.8 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration	\$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680
SILVER GUNTER SHIN WOODMAN MARCOUX	WILLIAM JORDAN DONG TYLER JASON	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations	0.8 1 1 2 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration	\$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME	WILLIAM JORDAN DONG TYLER JASON DAVID	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator	0.8 1 1 2 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager	0.8 1 1 2 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician	0.8 1 1 2 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster	0.8 1 1 2 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician	0.8 1 1 2 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster	0.8 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster	0.8 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician	0.8 1 1 1 1 1 1 1 1 1 1 1 1 7	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 120,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 123,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Coordinator of Social Emotional Learning & Counseling Services Curriculum Coordinator - ELL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Salary)	0.8 1 1 2 1 1 1 1 1 1 1 1 7 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 120,976 123,976 (<i>37,193</i>)
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS DICK	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY ABBEY	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Curriculum Coordinator - ELL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Salary) Curriculum Coordinator - English Curriculum Coordinator - Fine & Performing Arts	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 123,976 (<i>37,193</i>) 121,976 124,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS DICK WHITTLESEY SIMES	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY ABBEY CHRISTINA KATHRYN	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Coordinator of School Nursing Services Curriculum Coordinator - ELL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Salary) Curriculum Coordinator - English Curriculum Coordinator - Fine & Performing Arts Curriculum Coordinator - Health & Physical Education	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 123,976 (<i>37,193</i>) 121,976 124,976 123,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS DICK WHITTLESEY SIMES RICHARD	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY ABBEY CHRISTINA KATHRYN KATHERINE	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Coordinator of School Nursing Services Curriculum Coordinator - ElL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Salary) Curriculum Coordinator - English Curriculum Coordinator - Fine & Performing Arts Curriculum Coordinator - Health & Physical Education Curriculum Coordinator - Mathematics	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 122,976 123,976 124,976 123,976 122,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS DICK WHITTLESEY SIMES RICHARD MORRIS	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY ABBEY CHRISTINA KATHRYN KATHERINE JONATHAN	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Coordinator of School Nursing Services Curriculum Coordinator - ELL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Solary) Curriculum Coordinator - English Curriculum Coordinator - Health & Physical Education Curriculum Coordinator - Mathematics Curriculum Coordinator - Mathematics	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 123,976 124,976 124,976 122,976 122,976 120,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS DICK WHITTLESEY SIMES RICHARD MORRIS QUINN	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY ABBEY CHRISTINA KATHRYN KATHERINE JONATHAN STEPHANIE	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Curriculum Coordinator - ELL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Salary) Curriculum Coordinator - Fine & Performing Arts Curriculum Coordinator - Health & Physical Education Curriculum Coordinator - Mathematics Curriculum Coordinator - Science Curriculum Coordinator - Science	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 123,976 123,976 124,976 123,976 120,976 123,976 120,976 123,976
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS DICK WHITTLESEY SIMES RICHARD MORRIS QUINN SWEENEY	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY ABBEY CHRISTINA KATHRYN KATHERINE JONATHAN STEPHANIE MARILYN	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Curriculum Coordinator - ELL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Salary) Curriculum Coordinator - English Curriculum Coordinator - Fine & Performing Arts Curriculum Coordinator - Health & Physical Education Curriculum Coordinator - Science Curriculum Coordinator - Science Curriculum Coordinator - Science	0.8 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 123,976 124,976 120,976 123,976 120,976 123,976 120,976 123,976 120,976 123,976 120,976 123,976 120,976 123,976 120,976 123,976 120,976 120,976 123,976 120
SILVER GUNTER SHIN WOODMAN MARCOUX NEHME DREW CAIN NORMANDIN ARGENZIANO MCGOWAN-GUMP BISCHOFF ROGERS DICK WHITTLESEY SIMES RICHARD MORRIS QUINN	WILLIAM JORDAN DONG TYLER JASON DAVID MICHAEL ROBERT STEVEN JEFFREY MARGARET SHANNON KELLY ABBEY CHRISTINA KATHRYN KATHERINE JONATHAN STEPHANIE	Director of Information, Communication & Technology Services Vacation Buyback ICTS Assistant Data Analyst ICTS Data Analyst ICTS Data Analyst Computer Technician ICTS Cybersecurity & Network Operations ICTS Network Administrator ICTS Service Manager Computer Technician ICTS Webmaster Media Technician ICTS Webmaster Media Technician Coordinator of School Nursing Services Coordinator of School Nursing Services Curriculum Coordinator - ELL, Reading & Title I Services Less: Offset to Title I Grant (30% Annual Salary) Curriculum Coordinator - Fine & Performing Arts Curriculum Coordinator - Health & Physical Education Curriculum Coordinator - Mathematics Curriculum Coordinator - Science Curriculum Coordinator - Science	0.8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Central Administration Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,467 171,047 11,253 69,489 95,481 164,970 46,680 70,987 97,324 70,987 47,847 50,425 56,462 440,711 120,976 120,976 123,976 123,976 124,976 123,976 120,976 123,976 120,976 123,976

Course Scheduler

Chelmsford High School

\$ 10,000

HOLLAND

CONNELLY

KELLEY

DARLENE

School Clerk - Vestibule

School Clerk

HARTERY	MARTHA	Secretary - Curriculum Coordinators	1 Chelmsford High School	\$	43,966
REESE	AMY	Director of Student Support Services	1 Central Administration	\$	174,047
		Vacation Buyback	Central Administration	\$	11,450
MATSON	AMY	Assistant Director of Student Support Services	1 Central Administration	\$	134,027
ZOUZAS	HARIKLIA	Secretary - Special Education	1 Chelmsford High School	\$	50,584
GUILLEMETTE	TRACY	Secretary to the Director of Student Support Services	2 Central Administration	\$ \$	49,907 100,491
ALVES-PIGEON	ALISON	Special Education Administrative Chairperson	1 Districtwide	\$	121,427
DERY	TARYN	Special Education Administrative Chairperson	1 Districtwide	\$	124,976
MOTTRAM	SHAWNA	Special Education Administrative Chairperson	1 Districtwide	\$	120,976
SYLVESTER	NICOLE	Special Education Administrative Chairperson	1 Districtwide	\$	115,298
			4	Ş	482,677
MCGUIRK	MEGAN	Coordinator of Integrated Pre-School	1 CHIPs Program	\$	120,976
FREDETTE	JASON	Principal	1 Byam Elementary School	\$	145,175
FULREADER	DIANNA	Principal	1 Center Elementary School	\$	145,175
MURRAY	STEPHEN	Principal	1 Chelmsford High School	\$	166,333
ASSELIN	ROBERT	Principal	1 Harrington Elementary School	\$	145,175
PARKS	JEFFERY	Principal	1 McCarthy Middle School	\$	153,915
BLAGG	JOSHUA	Principal	1 Parker Middle School	\$	143,367
GILBERT	THERESA	Principal	1 South Row Elementary School	\$	140,074
			7	\$	1,039,214
DOLAN	ELIZABETH	Assistant Principal - Elementary	1 Byam Elementary School	\$	121,976
OMOBONO	DONNA	Assistant Principal - Elementary	1 Center Elementary School	\$	120,976
GRABOWSKI	KAREN	Assistant Principal - Elementary	1 Harrington Elementary School	\$	121,976
RAMALHO	JAYSON	Assistant Principal - Elementary	1 South Row Elementary School	\$	121,976
			4	\$	486,904
CALOBRISI	KERRY ANN	Assistant Principal - Middle	1 McCarthy Middle School	\$	120,976
SOUZA	MARK	Assistant Principal - Middle	1 Parker Middle School	\$	123,976
			2	\$	244,952
MACNEIL	ERIN	Dean - Emerson House	1 Chelmsford High School	\$	120 200
MITZA	CHRISTINA	Dean - Hawthorne House	1 Chelmsford High School 1 Chelmsford High School	\$	120,399 119,867
MACISAAC	JOHN	Dean - Whittier House	1 Chelmsford High School	\$	124,038
			3	\$	364,304
		NEASC Accreditation Stipends			=
B 0 00111			Chelmsford High School	\$	5,000
DOSSIN	ANNE	School Secretary - Principal	1 Byam Elementary School	\$	44,931
OHEARN	CHERYL	School Secretary - Principal	1 Byam Elementary School 1 Center Elementary School	\$ \$	44,931 43,712
OHEARN TRAVERS	CHERYL GWEYN	School Secretary - Principal School Secretary - Emerson House	 Byam Elementary School Center Elementary School Chelmsford High School 	\$ \$ \$	44,931 43,712 34,857
OHEARN TRAVERS MASON	CHERYL GWEYN MARCY	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House	 Byam Elementary School Center Elementary School Chelmsford High School Chelmsford High School 	\$ \$ \$	44,931 43,712 34,857 38,010
OHEARN TRAVERS	CHERYL GWEYN	School Secretary - Principal School Secretary - Emerson House	 Byam Elementary School Center Elementary School Chelmsford High School 	\$ \$ \$	44,931 43,712 34,857
OHEARN TRAVERS MASON LECLAIR	CHERYL GWEYN MARCY STEPHANIE	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information	 Byam Elementary School Center Elementary School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School 	\$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997
OHEARN TRAVERS MASON LECLAIR WINDT	CHERYL GWEYN MARCY STEPHANIE SANDRA	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School 	\$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule	 Byam Elementary School Center Elementary School Chelmsford High School 	\$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Whittier House	 Byam Elementary School Center Elementary School Chelmsford High School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Whittier House School Secretary - Coordinator School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School School Chelmsford High School School <li< td=""><td>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</td><td>44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017</td></li<>	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Whittier House School Secretary - Coordinator School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School McCarthy Middle School McCarthy Middle School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Vestibule School Secretary - Coordinator School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School Parker Middle School Parker Middle School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL ROBINSON	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM DEBORAH	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Whittier House School Secretary - Whittier House School Secretary - Principal School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Vestibule School Secretary - Coordinator School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School Parker Middle School Parker Middle School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275 44,931
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL ROBINSON	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM DEBORAH	School Secretary - Principal School Secretary - Emerson House School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Whittier House School Secretary - Whittier House School Secretary - Principal School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal	1Byam Elementary School1Center Elementary School1Chelmsford High School1McCarthy Middle School1McCarthy Middle School1Parker Middle School1South Row Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL ROBINSON ONEILL	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM DEBORAH DEBORAH DEBORAH	School Secretary - Principal School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Whittier House School Secretary - Whittier House School Secretary - Coordinator School Secretary - Principal School Secretary - Principal School Secretary - Principal School Secretary - Assistant Principal School Secretary - Principal School Secretary - Principal School Secretary - Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School 15 Byam Elementary School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275 44,931 630,916
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL ROBINSON ONEILL MURPHY ELY	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM DEBORAH DEBORAH STELLA CHRISTINE	School Secretary - Principal School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Whittier House School Secretary - Coordinator School Secretary - Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School Byam Elementary School Center Elementary School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275 36,015 47,275 44,931 630,916 22,842 22,173
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL ROBINSON ONEILL MURPHY ELY THOMPSON	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM DEBORAH DEBORAH DEBORAH STELLA CHRISTINE AMY	School Secretary - Principal School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Vestibule School Secretary - Coordinator School Secretary - Coordinator School Secretary - Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School South Row Elementary School Center Elementary School Chelmsford High School Chelmsford High School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL ROBINSON ONEILL MURPHY ELY THOMPSON SCARFO	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM DEBORAH DEBORAH DEBORAH STELLA CHRISTINE AMY KERRY ANN	School Secretary - Principal School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Vestibule School Secretary - Coordinator School Secretary - Coordinator School Secretary - Principal School Clerk School Clerk School Clerk - Guidance/MCAS School Clerk - Science Lab	 Byam Elementary School Center Elementary School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School South Row Elementary School Center Elementary School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275 36,015 47,275 44,931 630,916 22,842 22,173 14,575 30,663
OHEARN TRAVERS MASON LECLAIR WINDT CALLAHAN HUGHES DONAHUE PAGE MANNION HERLIHY ONEILL ROBINSON ONEILL MURPHY ELY THOMPSON	CHERYL GWEYN MARCY STEPHANIE SANDRA DELANA ANGELA BETHANN MICHELLE IDA JODIE MYRIAM DEBORAH DEBORAH DEBORAH STELLA CHRISTINE AMY	School Secretary - Principal School Secretary - Hawthorne House School Secretary - Information School Secretary - Principal School Secretary - Vestibule School Secretary - Vestibule School Secretary - Coordinator School Secretary - Coordinator School Secretary - Principal School Secretary - Principal	 Byam Elementary School Center Elementary School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School South Row Elementary School Center Elementary School Chelmsford High School Chelmsford High School 	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	44,931 43,712 34,857 38,010 36,997 50,584 34,857 38,010 40,861 50,584 42,017 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275 36,015 47,275

49

1

McCarthy Middle School

1 Parker Middle School

\$

\$

28,540

26,470

SEPE KIMBERLY School Clerk South Row Elementary School MARSON FILEN Clerk - Copy Clerk LOSSO DEBORAH Clerk - Copy Clerk Superintendent's Budget Recommendation: Reduce 1.0 Clerk - Copy Clerk position Longevity Salary Reserve for Level (Lane) Changes Salary Reserve for COLA CARSON SARAH Elementary School Teacher (1st Grade) HICKS MEGHANNE Elementary School Teacher (1st Grade) HOGAN MEGHAN Elementary School Teacher (1st Grade) LOJZIM Elementary School Teacher (1st Grade) MARCHANT Elementary School Teacher (1st Grade) DUDEVOIR Elementary School Teacher (2nd Grade) HARRIS ١E Elementary School Teacher (2nd Grade) MAGUIRE Elementary School Teacher (2nd Grade) SULLIVAN Elementary School Teacher (2nd Grade) WEEKS Elementary School Teacher (2nd Grade) HOLMAN Elementary School Teacher (3rd Grade) KOWALIK Elementary School Teacher (3rd Grade) PATIN-KOOK Elementary School Teacher (3rd Grade) STREETER Elementary School Teacher (3rd Grade) WALSH Elementary School Teacher (3rd Grade) BABSON Elementary School Teacher (4th Grade) BOUTIN

110 0/11	
LOJZIM	KRISTIE
MARCHANT	KRISTINA
DUDEVOIR	JENNIFER
HARRIS	KATHERINE
MAGUIRE	ELEN
SULLIVAN	LAUREN
WEEKS	LARISSA
HOLMAN	MELISSA
KOWALIK	JESSICA
PATIN-KOOKEN	KARLA
STREETER	KRISTY
WALSH	ASHLEY
BABSON	KRISTIN
BOUTIN	KANDACE
JACKSON	KATHRYN
LACAVA	JESSICA
SMITH	LAUREN
COTTER	DIANNE
JOYCE	ALANA
POOLEY	JESSICA
RYAN	COURTNEY
SANTOS	STEPHANIE
GREGORY	KATHLEEN
MACLEAN	CORRIE
MCCONNELL	BRENDA
PIERCE-CLARKE	KARI
BEAUREGARD	OLIVIA
L'ABBE	JEFFREY
O'KEEFE	ABIGAIL
REMICK	JESSICA
WELLS	HEATHER
CONNORS	FAITH
CUNNINGHAM	ALICIA
HILBERG	ALEIGHA
OLSSON	MARYELLEN
STUART	SARAH
ASHDOWN	LISA
BAKANOWSKY	ALLISON
CROWLEY	KELLY
GILBERT	STACY
CODDAIRE	ELIZABETH
HOFFMAN	JANET
NAGLE	KAITLYN
WURTZLER	STEVE
GRAHAM	KRISTEN
MALCOLM	COURTNEY
POTCNER	LEAH
SCHOFIELD	LYNDSAY
CARTER	BRIANNA
COTE	KRISTINA
DANIELI	ELIZABETH
MORRISON	JESSICA
	KATIE
RITTER	
ABBOTT	TAMMY

CARA

BULLOCK

Elementary School Teacher (4th Grade) Elementary School Teacher (1st Grade) Elementary School Teacher (2nd Grade) Elementary School Teacher (3rd Grade) Elementary School Teacher (4th Grade) Elementary School Teacher (1st Grade) Elementary School Teacher (2nd Grade) Elementary School Teacher (3rd Grade) Elementary School Teacher (4th Grade) Elementary School Teacher (1st Grade) Elementary School Teacher (1st Grade)

1	McCarthy Middle School	\$	19,811
1 -1	Parker Middle School McCarthy Middle School	\$ \$	21,162 (19,811)
1		\$	21,162
-		Ŷ	
	Districtwide	\$	18,295
	Districtwide	\$	128,443
	Districtwide	\$	1,590,229
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	71,158
1	Byam Elementary School	\$	101,259
1	Byam Elementary School	\$	85,746
1	Byam Elementary School	\$	102,189
1	Byam Elementary School	\$	101,259
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	101,259
1 1	Byam Elementary School	\$ \$	101,259
1	Byam Elementary School Byam Elementary School	\$ \$	95,952 95,952
1	Byam Elementary School	ې \$	95,952 95,952
1	Byam Elementary School	\$	95,002
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	82,349
1	Byam Elementary School	\$	77,585
1	Byam Elementary School	\$	74,292
1	Byam Elementary School	\$	80,877
1	Center Elementary School	\$	95,952
1	Center Elementary School	\$	71,158
1	Center Elementary School	\$	77,585
1	Center Elementary School	\$	80,877
1	Center Elementary School	\$	93,145
1	Center Elementary School	\$	85,508
1	Center Elementary School	\$	85,746
1	Center Elementary School	\$	89,884
1	Center Elementary School	\$ \$	95,952
1 1	Center Elementary School Center Elementary School	\$ \$	71,000 101,259
1	Center Elementary School	\$	74,292
1	Center Elementary School	\$	95,952
1	Center Elementary School	\$	74,292
1	Center Elementary School	\$	71,000
1	Center Elementary School	\$	95,952
1	Center Elementary School	\$	67,706
1	Center Elementary School	\$	95,952
1	Center Elementary School	\$	95,952
1	Harrington Elementary School	\$	95,952
1	Harrington Elementary School	\$	89,142
1	Harrington Elementary School	\$	77,585
1	Harrington Elementary School	\$	95,952
1	Harrington Elementary School	\$	95,952
1	Harrington Elementary School	\$ \$	95,952
1 1	Harrington Elementary School		80,877
1	Harrington Elementary School Harrington Elementary School	\$ \$	95,952 95,952
1	Harrington Elementary School	\$	78,954
1	Harrington Elementary School	\$	87,126
1	Harrington Elementary School	\$	95,952
1	Harrington Elementary School	\$	61,323
1	Harrington Elementary School	\$	95,002
1	Harrington Elementary School	\$	95,952
1	Harrington Elementary School	\$	89,142
1	Harrington Elementary School	\$	71,158
1	South Row Elementary School	\$	95,952
1	South Row Elementary School	\$	93,145

22.173 210.540

SARAH

STACY

ALLISON

ERICA

JAMIE

ANNE

AUDRA

JACLYN

JULIA

AMANDA

SHANNON

VACANT

MARY

JANET

MARIE

SHERRI

RENEE

AMY

KATRYN

SARAH

DENISE

ASHLEY

ANGELA

LAUREN

ABIGAIL

EMILY

JENNIFER

DANIELLE

JACLYN

MELISSA

JENNIFER

MARTIN

KATHRYN

IFNNIFFR

SHANNON

MARYBETH

JENNIFER

COLLEEN SHANNON

PAMELA

RACHEL

KELLIE

AMY

MARY

TRACEY

ROBYN

ADAM

JENNIFER

LINDSEY

JESSICA

KAREN

LISA ANN

MICHAEL

JULIE

AMY

JESSICA

MEGHAN

MICHELLE

JENNIFER

NICOLE

ELIZABETH

ELIZABETH

KATHERINE

MARTHA

JENNIFER

COSTELLO
FRASCA
D'AMICO
KELLEY
MAGRATH
WEBBER
KRAUCH
SANBORN
STAGNONE
VASQUEZ
DUNCAN
KELLERMAN
LEWIS
SEMENZA
VACANT

AUFIERO
CAREY
CORMACK-ODONNELL
HANAFIN
SEXAUER
DRISCOLL-DOWD
MCKENNA
MILLER
PELLERIN
RABIDEAU
BUCKLEY
CARRESI
MENESES
TROUP
CASSIDY
PATRIQUIN
RICHMAN
RIGBY

BAILLARGEON BAIN BEAUDOIN CLARK CONLEY DEVITO EASTMAN ENGEL LEONARD MACALLISTER MACPHEE MARINO MERRILL MURRAY OTTMAN SULLIVAN ABBASCIANO AYLWARD BAKER BROCKMYRE-MARTIN CODY COLON DUBE FFI 7ANI FLANAGAN GILLIES HOGAN LOCOCO SKAFF SULESKI SULLIVAN VU

Elementary School Teacher (1st Grade) Elementary School Teacher (1st Grade) Elementary School Teacher (2nd Grade) Elementary School Teacher (3rd Grade) Elementary School Teacher (4th Grade)

Kindergarten Teacher Kindergarten Teacher

Middle School Teacher (5th Grade) Middle School Teacher (6th Grade)

1	South Bow Flomonton, School	ć	97 1 26
1	South Row Elementary School	\$	87,126
1	South Row Elementary School	\$	95,952
1	South Row Elementary School	\$	74,292
1	South Row Elementary School	\$	101,259
	•		
1	South Row Elementary School	\$	74,292
1	South Row Elementary School	\$	98,375
1	South Row Elementary School	\$	95,952
1	South Row Elementary School	\$	101,259
	•		
1	South Row Elementary School	\$	101,259
1	South Row Elementary School	\$	95,952
1	South Row Elementary School	\$	93,145
	•		
1	South Row Elementary School	\$	77,585
1	South Row Elementary School	\$	74,292
1	South Row Elementary School	\$	77,585
1	South Row Elementary School	\$	71,000
73		\$	6,467,361
1	Byam Elementary School	\$	74,292
		\$	
1	Byam Elementary School		95,952
1	Byam Elementary School	\$	101,259
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	95,952
		ç	
1	Center Elementary School	\$	74,292
1	Center Elementary School	\$	61,323
1	Center Elementary School	\$	64,450
	•		
1	Center Elementary School	\$	67,576
1	Center Elementary School	\$	77,585
1	Harrington Elementary School	\$	67,576
1	Harrington Elementary School	\$	90,079
		Ş	
1	Harrington Elementary School	\$	84,334
1	Harrington Elementary School	\$	93,145
1	South Row Elementary School	\$	77,585
	•		
1	South Row Elementary School	\$	84,334
1	South Row Elementary School	\$	95,012
1	South Row Elementary School	ć	95,002
1		2	
		\$	
18	- South Now Elementary School	\$	1,495,700
	- South New Elementary School	\$	
	Parker Middle School		
18 1	Parker Middle School	\$ \$	1,495,700 95,952
18 1 1	Parker Middle School Parker Middle School	\$ \$ \$	1,495,700 95,952 101,259
18 1 1 1	Parker Middle School Parker Middle School Parker Middle School	\$ \$ \$	1,495,700 95,952 101,259 80,877
18 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$	1,495,700 95,952 101,259
18 1 1 1	Parker Middle School Parker Middle School Parker Middle School	\$ \$ \$ \$	1,495,700 95,952 101,259 80,877
18 1 1 1 1 1	Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School	\$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292
18 1 1 1 1 1 1	Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School	\$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189
18 1 1 1 1 1 1 1	Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259
18 1 1 1 1 1 1	Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189
18 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952
18 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 95,952
18 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 101,259 95,952 95,952 77,585
18 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 77,585 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 77,585 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 77,585 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 77,585 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$ \$\$\$\$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 101,259 101,259 95,952 95,952
18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 77,585 101,259 101,259 101,259 95,952 80,877
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 95,952 101,259 95,952 95,952 80,877 95,952
18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 77,585 101,259 101,259 101,259 95,952 80,877
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 95,952 77,585 101,259 95,952 95,952 80,877 95,952 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 95,952 95,952 95,952 95,952 95,952 80,877 95,952 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 77,585 101,259 101,259 95,952 80,877 95,952 80,877 95,952 101,259 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 95,952 95,952 95,952 95,952 80,877 95,952 101,259 101,259 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 77,585 101,259 101,259 95,952 80,877 95,952 80,877 95,952 101,259 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 101,259 101,259 101,259 101,259 95,952 95,952 80,877 95,952 101,259 101,259 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 95,952 80,877 95,952 80,877 95,952 101,259 101,259 101,259 101,259 25,952 89,542 101,259 102,189
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 77,585 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 102,189 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 95,952 80,877 95,952 80,877 95,952 101,259 101,259 101,259 101,259 25,952 89,542 101,259 102,189
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 77,585 101,259 101,259 95,952 80,877 95,952 101,259 101,259 95,952 101,259 102,189 102,189 101,259 89,884
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 101,259 102,259 102,557 102,557 102,557 102,557 102,557 102,557 102,557
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	* \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 95,952 95,952 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 102,189 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	\$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 101,259 102,259 102,557 102,557 102,557 102,557 102,557 102,557 102,557
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	* \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 102,189 101,259
18 1	Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 95,952 80,877 95,952 101,259 101,259 101,259 101,259 102,189 102,189 102,189 102,189 101,259 102,189 101,259 102,189 102,189 102,189 102,189 102,189 102,189 102,189 102,189 102,189 102,259 101,259 102,189 102,189 102,189 102,189 102,189 102,259 102,552 102,552 102,552 102,555 102,555 102,555 102,555
18 1	Parker Middle School Parker Middle School	* \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 95,952 95,952 101,259 101,259 101,259 101,259 101,259 101,259 102,189 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 102,189 101,259 102,189 101,259 101,259 102,189 101,259 101,259 101,259 102,189 101,259
18 1 1 1 1 1 1 1 1 1 1 1 1 1	Parker Middle School Parker Middle School	* \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 95,952 95,952 95,952 101,259 101,259 95,952 80,877 95,952 101,259 101,259 101,259 101,259 102,189 101,259 101,259 102,189 101,259 10
18 1	Parker Middle School Parker Middle School	* \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	1,495,700 95,952 101,259 80,877 77,585 74,292 102,189 101,259 101,259 101,259 95,952 95,952 95,952 101,259 101,259 101,259 101,259 101,259 101,259 102,189 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 89,884 77,585 101,259 102,189 101,259 102,189 101,259 101,259 102,189 101,259 101,259 101,259 102,189 101,259

Byam Elementary School

1

Ś

85.746

BROWN

Art Teacher

51

ROBERTS

ROBILLARD

SHEPPARD

VANNI

VITALE

WITTE

HESLIN

JOHNSON

VACANT

GALLAGHER

LAM	ELIZABETH	Art Teacher
ALVES	MADALENA	Art Teacher
GOVER	ALLISON	Art Teacher
RICHARD	TIMOTHY	Art Teacher
MAZZONE	KELLY	Art Teacher
KILEY	SARAH	Art Teacher
MORTON	GWENDOLYN	Art Teacher
ANNUNZIATA	DAWNMARI	Art Teacher
NORMAN	ASHLEY-LYNN	Art Teacher
CRISTANTIELLO	JANE	Art Teacher
SHUPE	ANDREW	Business Teacher
SOUSA	THOMAS	Business Teacher
ABOELSAAD	DAWN	English Teacher
BARTOS	MATTHEW	English Teacher
CARPENITO	SAMUEL	English Teacher
COURTEMANCHE	STEVEN	English Teacher
GILLIGAN	KATHERINE	English Teacher
KAVERUD	KRISTINA	English Teacher
KEA	KRISTINA	English Teacher
PARATO	LISA	English Teacher
PARSONS	RYAN	English Teacher
REGAN	SUSAN	English Teacher
SHEA	MICHAEL	English Teacher
SHEEHAN	JUDITH	English Teacher
VAN BLARCOM	IAN	English Teacher
VARGA	ERIK	English Teacher
COURTEMANCHE	KARA	English Teacher
DENSON	MICHELE	English Teacher
DUPREWILSON	LAURA	English Teacher
ERIKSEN	TAYLOR	English Teacher
KISH	SHEILA	English Teacher
MCCLURE	STEPHEN	English Teacher
SUCHECKI	ERIN	English Teacher
WARNOCK	JAKE	English Teacher
MURPHY	JOAN	Family Life & Consumer Science Teacher
	50/11	
DIBBLE	MATTHEW	Health Teacher
GONSALVES	JULIE	Health Teacher
KOBRENSKI	REBECCA	Health Teacher
GERMAIN	TRACEY	Health Teacher
PARKS	ANGELA	Health Teacher
FITZGERALD	MEAGHAN	Health Teacher
LYONS	KRISTEN	Health Teacher
BERNIER	AMANDA	Mathematics Instructional Specialist
YANKA	LESLEY	Mathematics Instructional Specialist
BLAGG	KAREN	Mathematics Teacher
DANIELS	ADAM	Mathematics Teacher
DEHAAN	LAUREN	Mathematics Teacher
DOULAMIS	KATHERINE	Mathematics Teacher
HUNT	ILYSSA	Mathematics Teacher
MARSHALL	ERIN	Mathematics Teacher
MCINTYRE	ZACHARY	Mathematics Teacher
MCMANUS	JENNIFER	Mathematics Teacher
MERRILL	CONNOR	Mathematics Teacher
DODEDTC	PATRICIA	Mathematics Teacher

Mathematics Teacher

PATRICIA

SCOTT

LINDSEY

JACLYN

ELIZABETH

MATTHEW

THOMAS

JACKELYN

TAYLOR

VACANT

1	Center Elementary School	\$	80,877
1	Chelmsford High School	\$	102,189
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	71,000
1	Harrington Elementary School	\$	81,231
1	McCarthy Middle School	\$	88,188
1	McCarthy Middle School	\$	67,576
1	Parker Middle School	\$	84,334
0.4	Parker Middle School	\$	32,351
1	South Row Elementary School	\$	95,952
10.4		\$	885,396
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	95,952
2		\$	191,904
1	Chelmsford High School	\$	101,259
1	Chelmsford High School	\$	102,189
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	102,189
1	Chelmsford High School	\$	77,585
1	Chelmsford High School	\$	107,186
1	Chelmsford High School	\$	89,142
1	Chelmsford High School	\$	101,259
1	Chelmsford High School	\$	101,259
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	101,259
1	Chelmsford High School	\$	107,186
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	101,259
1	McCarthy Middle School	\$	95,002
1	McCarthy Middle School	\$	102,189
1	McCarthy Middle School	\$	74,292
1	McCarthy Middle School	\$	71,000
1	McCarthy Middle School	\$	102,189
1			
	McCarthy Middle School	\$	101,259
1	McCarthy Middle School	\$	91,648
1 1		\$ \$	91,648 74,292
1	McCarthy Middle School	\$	91,648
1 1	McCarthy Middle School	\$ \$	91,648 74,292
1 1 22 1	McCarthy Middle School McCarthy Middle School Chelmsford High School	\$ \$ \$	91,648 74,292 2,091,499 95,952
1 1 22 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School	\$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952
1 1 22 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877
1 1 22 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877 101,259
1 1 22 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877 101,259 95,952
1 1 22 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877 101,259 95,952 95,952
1 1 22 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 95,952 78,397
1 1 22 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189
1 1 22 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 95,952 78,397
1 1 22 1 1 1 1 1 1 1 1 1 1 7	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578
1 1 22 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Elementary Schools	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578
1 1 22 1 1 1 1 1 1 1 1 1 7 7	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Elementary Schools	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 7 7	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259
1 1 22 1 1 1 1 1 1 1 1 1 7 7	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Elementary Schools	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Elementary Schools Elementary Schools Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 77,585
1 1 22 1 1 1 1 1 1 1 1 1 7 7 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 77,585 64,450
1 1 22 1 1 1 1 1 1 1 1 1 7 7 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 77,585 64,450 95,952
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 77,885 64,450 95,952 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 78,397 102,189 650,578 100,257 101,259 101,259 77,585 64,450 95,952 101,259 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 95,952 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259 77,585 64,450 95,952 101,259 101,259 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 101,259 101,259 101,259 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 78,397 102,189 650,578 100,257 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 78,397 102,189 650,578 100,257 101,259
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 78,397 102,189 650,578 100,257 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 95,952 78,397 102,189 650,578 100,257 101,259 102,259 10
1 1 22 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School Chelmsford High School Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School Parker Middle School Parker Middle School Parker Middle School Parker Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	91,648 74,292 2,091,499 95,952 80,877 101,259 95,952 95,952 78,397 102,189 650,578 101,259

Staff Salary Book

LUCENTE	KATHRYN	Mathematics Teacher	1	McCarthy Middle School	\$	101,259
VACANT	VACANT	Mathematics Teacher	1	McCarthy Middle School	\$	71,000
ROBINSON	JESSICA	Mathematics Teacher	1	McCarthy Middle School	\$	95,012
VACANT	VACANT	Mathematics Teacher	1	McCarthy Middle School	\$	71,000
			25		\$	2,300,558
GRABER	MATTHEW	Music Teacher	1	Byam Elementary School	\$	100,257
MCGILLICUDDY	CHRISTOPHER	Music Teacher	1	Center Elementary School	\$	74,292
SEXAUER	MATTHEW	Music Teacher (Band)	1	Chelmsford High School	\$	95,952
					\$	
ROEDER	AMANDA	Music Teacher (Chorus)	1	Chelmsford High School		95,952
COMEAU	KATE	Music Teacher (Orchestra)	1	Chelmsford High School	\$	95,952
SYKES-MACLEOD	DYLAN	Music Teacher	1	Harrington Elementary School	\$	67,706
DESTEFANO	VINCENT	Music Teacher (Band)	1	McCarthy Middle School	\$	84,334
RICHARDSON	JODI	Music Teacher (Chorus)	1	McCarthy Middle School	\$	95,952
MILLER	LUCAS	Music Teacher (Orchestra)	1	McCarthy Middle School	\$	87,126
SCHMUNK	DANIEL	Music Teacher	1	Parker Middle School	\$	71,158
LINSNER	ERIC	Music Teacher (Band)	1	Parker Middle School	\$	88,188
ROBERTSON	MARTHA	Music Teacher (Chorus)	1	Parker Middle School	\$	77,585
TIANO	LISA	Music Teacher (Orchestra)	1	Parker Middle School	\$	95,952
COOPER	AMANDA	Music Teacher	1	South Row Elementary School	\$	95,952
			14		\$	1,226,358
	COURTNEY	Deviced Education Teacher	1	Ryam Elementary School	ć	05 05 2
QUINN	COURTNEY	Physical Education Teacher	1	Byam Elementary School	\$	95,952
KIVI	TANYA	Physical Education Teacher	1	Center Elementary School	\$	102,189
GRAHAM	REBECCA	Physical Education Teacher	1	Chelmsford High School	\$	95,952
GUARENTE	MATTHEW	Physical Education Teacher	1	Chelmsford High School	\$	91,648
MARSHALL	MICHAEL	Physical Education Teacher	1	Chelmsford High School	\$	95,952
SLOAN	MICHELE	Physical Education Teacher	1	Chelmsford High School	\$	101,259
HILTZ	ERIC	Physical Education Teacher (Adaptive)	1	Districtwide	\$	77,585
CORMIER	KELLY	Physical Education Teacher	1	Harrington Elementary School	\$	95,952
GRAHAM	PATRICK	Physical Education Teacher	1	McCarthy Middle School	\$	95,952
SHERLOCK	JOHN	Physical Education Teacher	1	McCarthy Middle School	\$	101,259
KLICK-MCHUGH	CAITLIN	Physical Education Teacher	1	Parker Middle School	\$	101,259
MCCARTHY	GARRETT	Physical Education Teacher	1	Parker Middle School	\$	95,952
SULLIVAN	MICHAEL	Physical Education Teacher	1	Parker Middle School	\$	95,952
GAMBLE-BROWN	REBECCA	Physical Education Teacher	1	South Row Elementary School	\$	95,002
	HEBECC.					55)00E
			14		\$	1,341,865
					·	
ACHESON	BRIAN	Science Teacher	1	Chelmsford High School	\$	102,189
ВАК	CARA	Science Teacher	1 1	Chelmsford High School	\$ \$	102,189 91,648
BAK CHOWDHURY	CARA SOMDATTA	Science Teacher Science Teacher	1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$	102,189 91,648 97,218
ВАК	CARA	Science Teacher	1 1	Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$	102,189 91,648 97,218 95,952
BAK CHOWDHURY	CARA SOMDATTA	Science Teacher Science Teacher	1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$	102,189 91,648 97,218
BAK CHOWDHURY DUSSAULT	CARA SOMDATTA JASON	Science Teacher Science Teacher Science Teacher	1 1 1 1	Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$	102,189 91,648 97,218 95,952
BAK CHOWDHURY DUSSAULT HUBBARD	CARA SOMDATTA JASON MAUREEN	Science Teacher Science Teacher Science Teacher Science Teacher	1 1 1 1 1	Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952
BAK CHOWDHURY DUSSAULT HUBBARD KENDER	CARA SOMDATTA JASON MAUREEN MICHELLE	Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher	1 1 1 1 1 1	Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE	Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher	1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL	Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher	1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN	Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JSESICA VACANT ROSLYN ERIKA KATHERINE	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JSESICA VACANT ROSLYN ERIKA KATHERINE	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MATTIEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 95,952 77,585 95,952 77,585 95,952 77,585 95,952 77,585 95,952 71,000 100,257 2,013,966
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 95,952 77,585 95,952 77,585 95,952 77,585 95,952 77,585 95,952 77,585
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966 102,189 95,952 71,000
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA MARY JASON VACANT JENNIFER	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966 102,189 95,952 71,000 95,952
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA MARY JASON VACANT JENNIFER SAMUEL	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966 102,189 95,952 71,000 95,952 71,000
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV ANTETOMASO BURLAND VACANT DOAK EMILE GILBERT	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA MARY JASON VACANT JENNIFER SAMUEL STEPHANIE	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966 102,189 95,952 71,000 95,952 71,000
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA MARY JASON VACANT JENNIFER SAMUEL	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966 102,189 95,952 71,000 95,952 71,000
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV ANTETOMASO BURLAND VACANT DOAK EMILE GILBERT	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA MARY JASON VACANT JENNIFER SAMUEL STEPHANIE	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966 102,189 95,952 71,000 95,952 71,000
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV ANTETOMASO BURLAND VACANT DOAK EMILE GILBERT GREENE	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA MARY JASON VACANT JENNIFER SAMUEL STEPHANIE JEREMY	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 71,000 100,257 2,013,966 102,189 95,952 71,000 95,952 61,323 102,189 95,952
BAK CHOWDHURY DUSSAULT HUBBARD KENDER LICHTENTHAL MARTINEZ MATTEUCCI PECORA SHAY TANINI TYLENDA VACANT BONNAR CARTER HILL JOHNSTONE MORTON SHEEHAN SORROWS VORONOV ANTETOMASO BURLAND VACANT DOAK EMILE GILBERT GREENE LAFLAMME	CARA SOMDATTA JASON MAUREEN MICHELLE VALERIE AXEL ANDREW JOHN JOSEPH LINDA JESSICA VACANT ROSLYN ERIKA KATHERINE JORDAN LISA SIOBHAN ELISABETH JULIA MARY JASON VACANT JENNIFER SAMUEL STEPHANIE JEREMY KATHRYN	Science Teacher Science Teacher	1 1 1 1 1 1 1 1 1 1 1 1 1 1	Chelmsford High School Chelmsford High School McCarthy Middle School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	102,189 91,648 97,218 95,952 101,259 95,002 87,126 74,292 95,952 100,709 107,186 101,259 71,000 95,952 85,746 93,145 77,585 95,952 77,585 95,952 77,585 95,952 77,585 95,952 77,000 100,257 2,013,966 102,189 95,952 71,000 95,952 102,189 95,952 71,000 95,952 102,189 95,952 102,189 101,259 102,189 102,189 101,259 101,259 102,189 102,259 101,250 101,250 101,250 101,250 101,250

Staff Salary Book

SULLIVAN	KATHRYN	Social Studies Teacher
VITALE	CRAIG	Social Studies Teacher
ZOPES	PETER	Social Studies Teacher
BRIAND	KIMBERLY	Social Studies Teacher
CASEY	LAURA	Social Studies Teacher
HALEY	LIAM	Social Studies Teacher
JEAN	ASHLEY	Social Studies Teacher
LANOUETTE	CATHERINE	Social Studies Teacher
LIVINGSTON	SHAUN	Social Studies Teacher
MCAULIFFE	DANIEL	Social Studies Teacher
SWEENEY	BRITNI	Social Studies Teacher
GROUT	KRISTI	Technology Integration Specialist
DICARLO	CHRISTOPHER	Technology Engineering Teacher
KONG	CATHLEEN	Technology Engineering Teacher
STEEVES	DAVID	Technology Engineering Teacher
VACANT	VACANT	Technology Engineering Teacher
SALOMAA	JOANNE FAGAN	Technology Integration Specialist
SANTOS	ARTHUR	Technology Integration Specialist
DENNY-BROWN	ANN	Technology Engineering Teacher
O'MEARA	PAMELA	Technology Engineering Teacher
VENUGOPAL	DEVI	Technology Integration Specialist
PANNETON	SHERRI	Technology Integration Specialist
FITZGIBBONS	MEGHAN	World Language Teacher (ASL)
CHAGNON	MAIRIN	World Language Teacher (French)
GADBOIS	VERONICA	World Language Teacher (French)
BORREGO	KARYN	World Language Teacher (Spanish)
FERRONETTI	JESSICA	World Language Teacher (Spanish)
LORING	ELISABETH	World Language Teacher (Spanish)
SANCHEZ	PATRICIA	World Language Teacher (Spanish)
TOWER	ESTEFANIA	World Language Teacher (Spanish)
VACANT	VACANT	World Language Teacher (Spanish)
EL-HADDAD	RIMA	World Language Teacher (French)
KANTOR	MICHAEL	World Language Teacher (French)
BOUCHER	MARC	World Language Teacher (Spanish)
DRAGOUMANOS	ELIZABETH	World Language Teacher (Spanish)
EPSTEIN	SHELLEY LYNN	World Language Teacher (Spanish)
MULROONEY	MATTHEW	World Language Teacher (Spanish)

Stipends - Principal Designee (Elementary & Middle Schools)

Stipends - Team Leaders & Speciualists (Elementary Schools)

Stipends - Team Leaders & Facilitators (Middle Schools)

Tutoring

MARTIN-LOEW	CATHERINE	Eng
HUGUET	ALESSANDRA	Eng
O'DONNELL	COLLEEN	Eng
CARNEVALE	VICTORIA	Eng
MARMO	ANDREA	Eng
BRAZIL	KATHLEEN	Eng
GHALI	SUSAN	Eng
DURKIN	JULIE	Eng
GOLDSTEIN	JENNIFER	Rea
KENNEDY	MEGHAN	Rea
MARA	KIMBERLY	Rea
OLSON	KRISTEN	Rea
SMITH	MARIAN	Rea
KOLAKOWSKI	CATHERINE	Rea
PAILES	THERESA	Rea
RYLE	MEGHAN	Rea
VACANT	VACANT	Rea
MAGNUSON	REBECCA	Rea
PIAZZA	SUSAN	Rea

nglish Language Learner Teacher nglish Language Learner Teacher

1	Chelmsford High School	\$	101,259
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	101,259
1	McCarthy Middle School	\$	101,259
1	McCarthy Middle School	\$	101,259
1	McCarthy Middle School	\$	61,323
1	McCarthy Middle School	\$	95,012
1 1	McCarthy Middle School McCarthy Middle School	\$ \$	95,952 95,952
1	McCarthy Middle School	\$ \$	95,952 95,952
1	McCarthy Middle School	\$	95,002
21		\$	1,963,208
1	Center / South Row	\$	61,323
1	Chelmsford High School	\$	95,952
1 1	Chelmsford High School Chelmsford High School	\$ \$	67,706 101,259
1	Chelmsford High School	\$	71,000
1	Chelmsford High School	\$	89,884
1	Districtwide	\$	101,259
1	McCarthy Middle School	\$	100,257
1	McCarthy Middle School	\$	93,145
1	McCarthy Middle School	\$	101,259
1	Parker Middle School	\$	64,450
11		\$	947,494
1	Chalmsford High School	ć	67 576
1	Chelmsford High School Chelmsford High School	\$ \$	67,576
1	Chelmsford High School	\$ \$	101,259 101,259
1	Chelmsford High School	\$	71,158
1	Chelmsford High School	\$	74,292
1	Chelmsford High School	\$	87,126
1	Chelmsford High School	\$	101,259
1	Chelmsford High School	\$	87,126
	0		
1	Chelmsford High School	\$	71,000
1 1	Chelmsford High School McCarthy Middle School	\$ \$	71,000 64,450
		\$ \$	
1	McCarthy Middle School	\$ \$ \$	64,450
1 1	McCarthy Middle School McCarthy Middle School	\$ \$ \$	64,450 83,291
1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$	64,450 83,291 93,145
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 101,259
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 101,259
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School	\$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide	\$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 101,259 1,306,718 7,773 36,274
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide	\$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide	\$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 101,259 1,306,718 7,773 36,274
1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501
1 1 1 1 1 1 5	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Districtwide Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Elementary Schools	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292 102,189
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292
1 1 1 1 1 1 15	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Chelmsford High School Elementary School Elementary School Chelmsford High School Elementary School Parker Middle School South Row Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 95,012 95,952 91,648 74,292 102,189 742,645 101,259
1 1 1 1 1 1 15 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary School Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292 102,189 101,259 102,189
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292 102,189 101,259 102,189 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Chelmsford High School Elementary School Elementary School Chelmsford High School Elementary School South Row Elementary School South Row Elementary School South Row Elementary School Byam Elementary School Chelmsford High School Barker Middle School Parker Middle School South Row Elementary School Elementary School Center Elementary School Center Elementary School Center Elementary School Center Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292 102,189 101,259 101,259 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Chelmsford High School Elementary School McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School South Row Elementary School Elementary School McCarthy Middle School South Row Elementary School Chelmsford High School Elementary School Chelmsford High School Chelmsford High School Center Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292 102,189 102,189 101,259 101,259 101,259 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Chelmsford High School Elementary School Elementary School McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Chelmsford High School Chelmsford High School Elementary School Conter Elementary School Center Elementary School Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292 102,189 102,189 101,259 101,259 101,259 101,259 101,259 98,375
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Center Elementary School McCarthy Middle School South Row Elementary School Center Elementary School Harrington Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 74,292 102,189 742,645 101,259 101,259 101,259 101,259 101,259 101,259 101,259
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Center Elementary School McCarthy Middle School South Row Elementary School Center Elementary School Aparker Middle School Byam Elementary School Center Elementary School Center Elementary School Center Elementary School Center Elementary School Chelmsford High School Harrington Elementary School Harrington Elementary School Harrington Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 95,012 95,952 91,648 74,292 102,189 101,259 101,259 101,259 101,259 101,259 98,375 101,259 99,307
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Center Elementary School McCarthy Middle School South Row Elementary School Center Elementary School Center Elementary School Harrington Elementary School Center Elementary School Chelmsford High School Harrington Elementary School Harrington Elementary School McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 74,292 102,189 742,645 101,259 101,259 101,259 101,259 98,375 101,259 99,307 71,000
1 1 1 1 1 1 1 1 1 1 1 1 1 1	McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School McCarthy Middle School Districtwide Districtwide Districtwide Byam Elementary School Center Elementary School Chelmsford High School Elementary Schools Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Center Elementary School McCarthy Middle School South Row Elementary School Center Elementary School Aparker Middle School Byam Elementary School Center Elementary School Center Elementary School Center Elementary School Center Elementary School Chelmsford High School Harrington Elementary School Harrington Elementary School Harrington Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	64,450 83,291 93,145 101,259 101,259 1,306,718 7,773 36,274 28,501 143,640 95,952 95,952 91,648 95,012 95,952 91,648 95,012 95,952 91,648 74,292 102,189 101,259 101,259 101,259 101,259 101,259 98,375 101,259 99,307

CRAIG	ANNE	Reading Teacher
HOGAN	SARAH	Reading Teacher
Superintendent's Budget Rec	ommendation: Reduce	e 1.0 Reading Teacher position

HOLLY

ANNE

KATHRYN

MATTHEW

CATHERINE

CHRISTINA

AMELIA

LAUREN

LAUREN

SANGEETHA

ROSEMARIE

CATHERINE

ALYSSA

SUSAN

KIMBERLY

JENNIFER

NICOLE

MEGAN

JENNIFER

KATHLEEN

ERICA

CLAIRE

JAMES

JOHN

JOHN

JEFFREY

LAUREN

LAUREN

KELLEY

DANA

KATELYN

JULIANNE

ALLISON

MANDY

COURTNEY

SHEALAGH

JENNIFER

JENNIFER

CAROLYN

MICHELLE

KATELYN

MICHELLE

BENJAMIN

CHRISTINA

FAYE

JULIE

KELLY

STEFANIE

MAGGIE-MOLLOY

KAREN

ERIN

MELISSA

CAITLYN

DOROTHEA

ASHLEY

ANNA

ASHLEY

IAN

LYNN

MARY ELLEN

MARISSA

MOLLY

ABBY

MATSON-DURKIN GIESEKER DESCHENES BASTIEN MANOLOPOULOS
HEIN HICKS
BERRY BURNS
FORTY HENNIG
NICOLOSI
RANEY SCOTT
AJIKUTIRA
BEGIN BURGESS
CAMIRE
FERRONETTI ATKINSON
MASTAS
CARLSON IANNALFO
JOHNSON
KRAFSIG YANKOPOULOS
LAROCHELLE
AYLWARD CAFARELLI
DOHERTY
HOLLERAN KEATING
MARSETTA
MIKUS SULLIVAN
DEGEN
FURTADO REGA
FARRELL
GRAY-WILLIAMS SOARES
BAER
CARROLL COLARUSSO
COLE
LESAFFRE RUFO MARVIN
CARROLL
FITZGERALD PROEHL
BERUBE
CARUSO CASABURRI
EGAN
GOSLIN
ISAACS LYNCH
THORP-DUSSOURD
VAN DYNE SOUSA
DEWING
MACGREGOR ATHANAS

Board Certified Behavior Specialist (BCBA) Board Certified Behavior Specialist (BCBA)

Integrated Pre-School Teacher Integrated Pre-School Teacher

Special Education Teacher Special Education Teacher Special Education Teacher Special Education Teacher Special Education Teacher Special Education Teacher (ASD) Special Education Teacher (ASD) Special Education Teacher (LifeSkills) Special Education Teacher (PAVE) Special Education Teacher (PAVE) Special Education Teacher (STEP) Special Education Teacher (STRIVE) Special Education Teacher (STRIVE) Special Education Teacher (STRIVE) Special Education Teacher (ASD) Special Education Teacher (ASD) Special Education Teacher (ASD) Special Education Teacher (Language Based) Special Education Teacher (LifeSkills) Special Education Teacher (STRIVE) Special Education Teacher

1		ć	05 05 2
1	South Row Elementary School	\$	95,952
1	South Row Elementary School	\$ \$	95,952
- <u>1</u> 12	McCarthy Middle School	\$	(71,000)
12		Ş	1,196,211
1	Byam Elementary School	\$	102,189
0.6	Center Elementary School	\$	52,276
1	CHIPs Program	\$	95,952
1	Harrington Elementary School	\$	93,145
1	McCarthy Middle School	\$	95,002
1	Parker Middle School	\$	93,002 91,648
1	South Row Elementary School	\$	95,952
6.6	Series	\$	626,164
0.0		Ŷ	020,104
1	CHIPs Program	\$	101,259
1	CHIPs Program	\$	85,746
1	CHIPs Program	\$	101,259
1	CHIPs Program	\$	95,002
1	CHIPs Program	\$	101,259
1	CHIPs Program	\$	101,259
1	CHIPs Program	\$	100,257
7	_	\$	686,041
		•	,
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	77,585
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	101,259
1	Byam Elementary School	\$	98,375
1	Byam Elementary School	\$	95,952
1	Byam Elementary School	\$	71,000
1	Center Elementary School	\$	80,877
1	Center Elementary School	\$	74,292
1	Center Elementary School	\$	101,259
1	Center Elementary School	\$	95,952
1	Center Elementary School	\$	100,257
1	Center Elementary School	\$	98,375
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	91,648
1	Chelmsford High School	\$	90,079
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	84,334
1	Chelmsford High School	\$	102,189
1	Chelmsford High School	\$	87,126
1	Chelmsford High School	\$	91,648
1	Chelmsford High School	\$	98,375
1	Chelmsford High School	\$	71,000
1	Chelmsford High School	\$	74,292
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	95,952
1	Chelmsford High School	\$	95,952
1	Harrington Elementary School	\$	80,877
1	Harrington Elementary School	\$	93,145
1	Harrington Elementary School	\$	71,000
1	Harrington Elementary School	\$	82,349
1	Harrington Elementary School	\$	87,126
1	Harrington Elementary School	\$	95,952
1	Harrington Elementary School	\$	71,000
1	Harrington Elementary School	\$	87,126
1	Harrington Elementary School	\$	85,746
1	McCarthy Middle School	\$	95,952
1	McCarthy Middle School	\$	82,349
1	McCarthy Middle School	\$	89,884
1	McCarthy Middle School	\$	77,585
1	McCarthy Middle School	\$	74,779
1	McCarthy Middle School	\$	95,002
1	McCarthy Middle School	\$	71,000
1	McCarthy Middle School	\$	87,126
1	McCarthy Middle School	\$	67,706
1	McCarthy Middle School	\$	71,000
1	McCarthy Middle School	\$	67,706
1	McCarthy Middle School	\$	80,877
1	Parker Middle School	\$	102,189

FYTEN

ANN MARIE

Lunch & Recess Aide

BUTLER	JALISA	Special Education Teacher	1	Parker Middle School	\$	91,648
CRANNEY	SARAH	Special Education Teacher	1	Parker Middle School	\$	74,292
FIGUCIA	RACHEL	Special Education Teacher	1	Parker Middle School	\$	71,000
GIORDANO	LAUREN	Special Education Teacher	1	Parker Middle School	\$	101,259
KOMPERDA	JENNIFER	Special Education Teacher	1	Parker Middle School	\$	101,259
MANGIARATTI	CATHERINE	Special Education Teacher	1	Parker Middle School	\$	89,142
		-				
ROCHWARG	CATHARINE	Special Education Teacher	1	Parker Middle School	\$	95,952
STUTZ	CHRISTI	Special Education Teacher	1	Parker Middle School	\$	82,349
CITRO	MALEIGH	Special Education Teacher (ASD)	1	Parker Middle School	\$	67,706
CORBO	STACY	Special Education Teacher (Language Based)	1	Parker Middle School	\$	95,952
WOLFE	ABIGAIL	Special Education Teacher (Language Based)	1	Parker Middle School	\$	84,334
HANSBURY	ALEXANDRA	Special Education Teacher (LifeSkills)	1	Parker Middle School	\$	80,877
MYLLMAKI	ERICA	Special Education Teacher (STRIVE)	1	Parker Middle School	\$	84,334
HEVEY	ALLISON	Special Education Teacher	1	South Row Elementary School	\$	95,952
MONAHAN	MEAGAN	Special Education Teacher	1	South Row Elementary School	\$	74,292
ONESSIMO	SAMANTHA	Special Education Teacher	1	South Row Elementary School	\$	77,585
RUHMANN	MICHELLE	Special Education Teacher	1	South Row Elementary School	\$	101,259
				•		
VACANT	VACANT	Special Education Teacher	1	South Row Elementary School	\$	71,000
BOYD	TRICIA	Special Education Teacher (STRIVE)	1	South Row Elementary School	\$	89,884
MARTIN	MICHELLE	Special Education Teacher (STRIVE)	1	South Row Elementary School	\$	87,126
Superintendent's Budge	et Recommendation: Add	d 1.0 Special Education Teacher (Language Based) position	1	McCarthy Middle School	\$	71,000
			70		\$	6,063,216
LAROSE-YORK	RENEE	Speech & Language Pathologist	1	Byam Elementary School	\$	95,952
MCMENIMAN	PAMELA	Speech & Language Pathologist	1	Byam Elementary School	\$	95,952
YOST	SHANNEN	Speech & Language Pathologist	1	Center / South Row	\$	80,877
TASSINARI	HEATHER	Speech & Language Pathologist	1	Center Elementary School	\$	93,145
					-	
MEEGAN	MEAGAN	Speech & Language Pathologist	1	Chelmsford High School	\$	95,002
BARRETT	ELIZABETH	Speech & Language Pathologist	1	CHIPs Program	\$	95,952
DOAK	ERICA	Speech & Language Pathologist	1	CHIPs Program	\$	89,884
TESTA	CYNTHIA	Speech & Language Pathologist	1	CHS / McCarthy	\$	101,259
DURKIN	OLIVIA	Speech & Language Pathologist	1	Harrington Elementary School	\$	74,292
VACANT	VACANT	Speech & Language Pathologist	1	Harrington Elementary School	\$	71,000
LALLY	ERIN	Speech & Language Pathologist	1	McCarthy Middle School	\$	101,259
FLANAGAN	TAMMIE	Speech & Language Pathologist	1	Parker Middle School	\$	102,189
KURTH	KRISTIANA	Speech & Language Pathologist	1	Parker Middle School	\$	80,877
RETICKER	COURTNEY	Speech & Language Pathologist	1	South Row Elementary School	\$	80,877
			14		\$	1,258,517
		Summer School Teachers		Districtwide	\$	150,000
MAZARES	MELANIE	Physical Therapist	1	Districtwide	\$	106,125
WHITE	TARA	Physical Therapist	0.4	Parker Middle School	\$	33,624
			1.4	-	\$	139,749
MCCALL	CARRIE	Occupational Therapist	1	Byam Elementary School	\$	88,188
BEALS	ERIN	Occupational Therapist	1	Center / South Row	\$	74,292
MARTIN	LISA	Occupational Therapist	1	CHIPs Program	\$	95,002
			1			
WEAVER-MORRIS	LISA	Occupational Therapist	1	CHIPs Program	Ş	77,585
DEROSA	AMANDA	Occupational Therapist	1	Harrington Elementary School	\$	80,877
			5		\$	415,944
		Substitutes - Paraeducators & Secretaries		Districtwide	\$	152,000
		Substitute Teachers - Day-to-Day		Districtwide	\$	420,000
		Substitute Teachers - Day-to-Day (Retired Teachers)		Districtwide	\$	54,000
		Substitute Teachers - Long-Term		Districtwide	\$	185,000
BHUSANI	VIGNESHWARI	Lunch & Recess Aide	1	Byam Elementary School	\$	9,665
BURKE	JOSEPH	Lunch & Recess Aide	1	Byam Elementary School	\$	9,665
CIAMPA	JAMIE	Lunch & Recess Aide	1	Byam Elementary School	\$	9,665
HUGHES	REBECCA	Lunch & Recess Aide	1	Byam Elementary School	\$	9,665
KAPOPOULOS	CHRISTINE	Lunch & Recess Aide	1	Byam Elementary School	\$	10,194
					-	
PORTER	ALCINDA	Lunch & Recess Aide	1	Byam Elementary School	\$	9,665
VACANT	VACANT	Lunch & Recess Aide	1	Byam Elementary School	\$	9,665
VACANT	VACANT	Lunch & Recess Aide	1	Byam Elementary School	\$	9,665
BRUNEAULT	SHERRY	Lunch & Recess Aide	1	Center Elementary School	\$	9,665
CAMPBELL	DAVID	Lunch & Recess Aide	1	Center Elementary School	\$	9,665
CHEN	LING-HUI	Lunch & Recess Aide	1	Center Elementary School	Ś	9,665
			-		Ŷ	2,000

1 Center Elementary School

\$

10,391

		1
LNU	DURGESH NANDINI	
MANSOUR	RANIA	Lunch & Recess Aide
MARCHIONI	SUSAN	Lunch & Recess Aide
SUSHMA DEVI	FNU	Lunch & Recess Aide
AMENKOWICZ	MARYANNE	Lunch & Recess Aide
ASHTON	REBECCA	Lunch & Recess Aide
HARDY	MARY	Lunch & Recess Aide
VACANT	VACANT	Lunch & Recess Aide
GONYEA	ROBIN	Lunch & Recess Aide
LOVETT	KAREN	Lunch & Recess Aide
MESERVE	ROSALIND	Lunch & Recess Aide
MILNER	VICTORIA	Lunch & Recess Aide
PLOURDE	JENNIFER	Lunch & Recess Aide
SHELDON	DOLORES	Lunch & Recess Aide
TGIBEDES	MELISSA	Lunch & Recess Aide
VACANT	VACANT	Lunch & Recess Aide
CURRAN	THERESA	Lunch & Recess Aide
EDOUARD	MARIE	Lunch & Recess Aide
KOSCIOLEK	RAMONA	Lunch & Recess Aide
SHATTUCK	MARCIA	Lunch & Recess Aide
SORY	SARETH	Lunch & Recess Aide
TERENZIO	MARY	Lunch & Recess Aide
VACANT	VACANT	Lunch & Recess Aide
VACANT	VACANT	Lunch & Recess Aide
BARO	EDITH	Lunch & Recess Aide
DELUCA	NANCY	Lunch & Recess Aide
KHAN	SIDRA	Lunch & Recess Aide
LAROCHELLE	NORMA	Lunch & Recess Aide
LEBLANC	KELLY	Lunch & Recess Aide
SIDELINGER	GLORIA	Lunch & Recess Aide
VACANT	VACANT	Lunch & Recess Aide
WALSH	JANICE	Lunch & Recess Aide
ANDERSON	ELIZABETH	Lunch & Recess Aide
DININO	KRISTINA	Lunch & Recess Aide
DIONNE	ASHLEY	Lunch & Recess Aide
DIXON-MASSON	PAMELA	Lunch & Recess Aide
ELDAKKACHE	SONYA	Lunch & Recess Aide
HECTOR	TRACEY	Lunch & Recess Aide
MARTIN	SANDRA	Lunch & Recess Aide
WHITNEY-PERRY	AMY	Lunch & Recess Aide

BEDARD	LINDA
CASTONGUAY	MARY
COOK	KATE
GOFF	MICHAEL
MACDONALD	CAROL
MARKHAM	JILL
NOVELLANO	DIANE
RILEY	MONICA
ROBICHAUD	JULIANNE
VARMA	MEERA
BENEDETTI	CLAUDIA
DESCHENES	EMILY
DUPONT	LAUREN
FERNANDEZ FAMILIA	ELIANA
KELLEY	LISA
KREBS	KRISTIN
LANTEIGNE	REBECCA
PATIL	MANALEE
TULLY	ALYCE
VACANT	VACANT
VACANT	VACANT
VACANT	VACANT
WRIGHT	THERESA
BERGLUND	CATHARINA
DARWIN	LISA
HILL	KIMBERLY
LAFERRIERE	GABRIELLE
LOMICKA	BARBARA
MCCARTIN	SALLY

Paraeducator (ABA) (ASD Program) Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator

1	Center Elementary School	\$	9,665
1	Center Elementary School	\$	9,665
1	Center Elementary School	\$	9,665
1	Center Elementary School	\$	9,665
1	Chelmsford High School	\$	8,054
1	Chelmsford High School	\$	8,054
1	Chelmsford High School	\$	8,551
1 1	Chelmsford High School	\$ \$	8,054
1	Harrington Elementary School Harrington Elementary School	\$ \$	10,194 9,665
1	Harrington Elementary School	\$	9,665
1	Harrington Elementary School	\$	9,665
1	Harrington Elementary School	\$	9,665
1	Harrington Elementary School	\$	9,665
1	Harrington Elementary School	\$	9,665
1	Harrington Elementary School	\$	9,665
1	McCarthy Middle School	\$	9,665
1	McCarthy Middle School	\$	9,665
1	McCarthy Middle School	\$	10,194
1	McCarthy Middle School	\$ \$	9,665
1 1	McCarthy Middle School	\$ \$	9,665 9,665
1	McCarthy Middle School McCarthy Middle School	\$ \$	9,665 9,665
1	McCarthy Middle School	\$	9,665
1	Parker Middle School	\$	9,665
1	Parker Middle School	\$	11,838
1	Parker Middle School	\$	9,665
1	Parker Middle School	\$	11,838
1	Parker Middle School	\$	9,665
1	Parker Middle School	\$	9,665
1	Parker Middle School	\$	9,665
1	Parker Middle School	\$	11,838
1	South Row Elementary School	\$	9,665
1	South Row Elementary School	\$ \$	9,665
1 1	South Row Elementary School South Row Elementary School	\$ \$	9,665 10,194
1	South Row Elementary School	\$	10,194
1	South Row Elementary School	\$	10,194
	•		
1	South Row Elementary School	Ş	10,194
1 1	South Row Elementary School	\$ \$	10,194 9,665
		\$ <mark>\$</mark>	
1	South Row Elementary School	\$	9,665
1 <u>-1</u> 51	South Row Elementary School McCarthy Middle School	\$ \$ \$	9,665 <u>(9,695)</u> 497,886
1 -1 51	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$	9,665 (9,695) 497,886 23,366
1 -1 51 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School Byam Elementary School	\$ <mark>\$</mark> \$ \$	9,665 (9,695) 497,886 23,366 26,077
1 -1 51 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School Byam Elementary School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102
1 -1 51 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School Byam Elementary School Byam Elementary School Byam Elementary School	\$ <mark>\$</mark> \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077
1 -1 51 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School Byam Elementary School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102
1 -1 51 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School Byam Elementary School Byam Elementary School Byam Elementary School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 26,077
1 -1 51 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School Byam Elementary School Byam Elementary School Byam Elementary School Byam Elementary School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 26,077 25,326
1 -1 51 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 26,077 25,326 23,366 26,077 23,366
1 -1 51 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 26,077 25,326 23,366 26,077 23,366 25,326
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 0.5	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 26,077 25,326 23,366 26,077 23,366 26,077 23,366 26,077 23,366 25,326 11,823
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 0.5 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ \$ \$\$\$\$\$\$\$\$\$ \$\$\$	9,665 (9,695) 497,886 26,077 23,102 26,077 25,326 23,366 26,077 23,366 26,077 23,366 25,326 11,823 24,548
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 0.5 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ \$ \$\$\$\$\$\$\$\$\$\$\$ \$\$\$	9,665 (9,695) 497,886 26,077 23,102 26,077 26,077 26,077 25,326 23,366 26,077 23,366 26,077 23,366 25,326 11,823 24,548 23,102
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 0.5 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 23,102
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 23,102 24,284
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 0.5 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 23,102
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 23,102 24,284 24,827
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 23,102 24,284 24,827 24,827
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 23,102 24,284 24,827 24,827 24,827 23,102
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 24,284 24,827 24,827 24,827 24,827 23,102 26,532
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 24,284 24,82724,827 2
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 23,102 24,284 24,827 24,827 24,827 24,827 23,102 26,532 24,020 24,020 22,838 24,548
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 23,366 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 24,284 24,827 24,827 24,827 24,827 24,827 23,102 26,532 24,020 24,020 22,838 24,548
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 24,284 24,827 24,828 24,827 24,857 24,857 24,857 24,8577 24,8577 24,85777 24,8577777777777777777777
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School Center Elementary School Center Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 24,284 24,827 24,827 24,827 24,827 24,827 23,102 24,284 24,284 24,548 24,020 24,020 22,838 24,548 25,326 26,077 26,077
1 -1 51 1 1 1 1 1 1 1 1 1 1 1 1 1	South Row Elementary School McCarthy Middle School Byam Elementary School	\$ <mark>\$</mark> \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	9,665 (9,695) 497,886 26,077 23,102 26,077 25,326 23,366 26,077 23,366 25,326 11,823 24,548 23,102 24,284 24,827 24,828 24,827 24,857 24,857 24,857 24,8577 24,8577 24,85777 24,8577777777777777777777

1 Center Elementary School

26,077

\$

LAUREN

ANGELA

ALLISON

SHAMIMA

JENNIFER

CHRISTINE

JEYARANI

KATE

JULIE

SWATI

SHRUTI

VACANT

GAUREE

CHRISTOPHER

MARGARET

MERIEM

FARANAK

AAMINA

DEVIUMA

DENISE

HOLLY

RENEE

VACANT

ANNE KELLEY

NANCY LUIZA

DONNA

SHEA

KELSEY

VACANT

VACANT

VACANT

VACANT

BRIDGET

KAITLYN

VACANT

VACANT

THERESA

MADHAVI

ANJALI

LINDA

ANJU

SARAH

WENDY

HEATHER

VACANT

SOWMYA

MEGHAN

NATALIA

DARLEEN

SHAMIR

EDMUND

PRANGYA

MORGAN

KATHLEEN

JENNIFER

KATHLEEN

CHRYSTELLE

TAMMY LEE

NARMADHA

MELISSA

SUSAN

PAVANI

TAYLOR

DIANE

SARAH

SOKORNTEAR

KATHLEEN

MATTHEW

BINA

JUDITH GLADIUS

MCHUGH
PARDO
RICHERD GLADIUS
SOUSA
AKTER
COLBERT
CONATSER
MCELENEY
HERON
KARTHIKEYAN
PANDEY SARASWAT
SRIVASTAVA
VACANT
AHIRE
CHRONOPOULOS
EASTMAN
GADIRI
GHAFOURIAN
MIAN
MOHANRAJ
PELLAND
PREES
ST. LOUIS
UPADHYAY
VACANT
BELL
DRISCOLL HICKENBOTTOM
KAMEL
DIAS MONTEIRO
RIVARD
RYAN
SUKERMAN
VACANT
VACANT
VACANT
VACANT
HUGHES
DASCOLI
LESLIE
SHEA
VACANT
VACANT VACANT
VACANT
VACANT WHITE
VACANT
VACANT WHITE
VACANT WHITE HALDER
VACANT WHITE HALDER KURUP LEBEL
VACANT WHITE HALDER KURUP LEBEL MATHEWS
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU
VACANT WHITE HALDER KURUP LEBEL MATHEWS
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS HOLM
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS HOLM
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS HOLM JOACINE KINGSTON
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS HOLM JOACINE KINGSTON MANIKABARATHAN
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS HOLM JOACINE KINGSTON MARCHAND
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS HOLM JOACINE KINGSTON MANIKABARATHAN
VACANT WHITE HALDER KURUP LEBEL MATHEWS RAU RUSZKOWSKI SEXTON VACANT ANGADI CHHIM DOOLAN FIRICANO KIVLAN MARSHALL MBALIRO NEUMEIER PANDA REED THIBAULT ABBOTT AUTIO CASSELS HOLM JOACINE KINGSTON MARCHAND

Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator (ABA) Paraeducator (ABA) Paraeducator (ABA) Paraeducator (ABA) Paraeducator (LifeSkills Program) Paraeducator (LifeSkills Program) Paraeducator (LifeSkills Program) Paraeducator (LifeSkills Program) Paraeducator (ABA) (NECC Program) Paraeducator (ABA) (NECC Program) Paraeducator (ABA) (NECC Program) Paraeducator (PAVE Program) Paraeducator (STEP Program) Paraeducator (STRIVE Program) Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator (ABA) Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator Paraeducator

1	Center Elementary School	\$	23,645
1	Center Elementary School	\$	23,366
1	Center Elementary School	\$	23,645
1	Center Elementary School	\$	23,894
1	Center Elementary School	\$	24,284
1		\$	
	Center Elementary School		26,532
1	Center Elementary School	\$	24,827
1	Center Elementary School	\$	24,284
1	Center Elementary School	\$	23,102
1	Center Elementary School	\$	23,366
1	Center Elementary School	\$	23,102
1	Center Elementary School	\$	23,894
1	Center Elementary School	\$	22,838
1	Chelmsford High School	\$	24,064
		\$	
1	Chelmsford High School		24,064
1	Chelmsford High School	\$	27,112
1	Chelmsford High School	\$	24,630
1	Chelmsford High School	\$	24,630
1	Chelmsford High School	\$	26,342
1	Chelmsford High School	\$	26,342
1	Chelmsford High School	\$	28,393
1	Chelmsford High School	\$	26,342
	-		
1	Chelmsford High School	\$	26,342
1	Chelmsford High School	\$	26,342
1	Chelmsford High School	\$	23,789
1	Chelmsford High School	\$	28,639
1	Chelmsford High School	\$	31,656
1	Chelmsford High School	\$	30,796
1	Chelmsford High School	\$	24,340
1	Chelmsford High School	\$	27,112
	Chelmsford High School	\$	
1	-		24,340
1	Chelmsford High School	\$	24,064
1	Chelmsford High School	\$	23,789
1	Chelmsford High School	\$	23,789
1	Chelmsford High School	\$	23,789
1	Chelmsford High School	\$	23,789
1	Chelmsford High School	\$	24,064
1	Chelmsford High School	\$	26,342
1	Chelmsford High School	\$	27,112
	Chelmsford High School	\$	26,342
1	-		
1	Chelmsford High School	\$	23,789
1	Chelmsford High School	\$	23,789
1	Chelmsford High School	\$	26,342
1	CHIPs Program	\$	23,789
1	CHIPs Program	\$	24,064
1	CHIPs Program	\$	24,890
1	CHIPs Program	\$	24,630
1	CHIPs Program	\$	24,630
1	-	\$	27,112
	CHIPs Program		
1	CHIPs Program	\$	26,342
1	CHIPs Program	\$	23,789
1	CHIPs Program	\$	26,121
1	CHIPs Program	\$	27,598
1	CHIPs Program	\$	25,571
1	CHIPs Program	\$	25,571
1	CHIPs Program	\$	27,598
1	CHIPs Program	\$	25,296
	CHIPs Program	\$	
1	-		27,598
1	CHIPs Program	\$	26,121
1	CHIPs Program	\$	27,598
1	CHIPs Program	\$	26,121
1	CHIPs Program	\$	24,064
1	Harrington Elementary School	\$	26,077
1	Harrington Elementary School	\$	23,894
1	Harrington Elementary School	\$	26,077
1	Harrington Elementary School	\$	23,102
1	Harrington Elementary School	\$	23,645
		\$ \$	
1	Harrington Elementary School		26,077
1	Harrington Elementary School	\$	23,366
1	Harrington Elementary School	\$	23,894
1	Harrington Elementary School	\$	26,077
1	Harrington Elementary School	\$	23,102

отто TREDEAU YADAV COHEN-LAFFONT DEARBORN DUA FORTIER GARCIA IRAUSQUIN HAYWARD KALWANKAR MEIER MULLIGAN PROIA VACANT VACANT CHEMALY DA SILVA MCDONOUGH DENTY FINN LAROCHELLE MATHUR MENG SCHILLE AYOUB JACKSON MCCARTHY VACANT AGARWAL EVERETT KOMPERDA HAVENER DALY HANSON RAJI COHAN KUTUVA JAYARAM MCCORMICK MILLER MORSE NAIK PALLAPOTHU PAUL SEMENTELLI SENKAL SHAH VIGIL KASPAR DEV WEINBECK WU-MARSHALL WOODWARD BARKER DALY SWEENEY HOWARD ORTIZ AVILA BHARTI CROCKER BOTT BURLAMACHI GENTILE HFATER MOORE PADHY REIDY SECOR WARNOCK HOUREAS HUNT PINTAL TRAHAN VACANT

SUSAN Paraeducator MARY Paraeducator DEEPTI APRIL SATYAWATI JOHN MELISSA CHRISTOPHER KIRTI LINDSAY DONALD JOCELYNE VACANT VACANT JEFFREY MARIA IRENE KATHLEEN LISA MONAL WEIJUN JAYNE FRICA KERRIE KRISTIN VACANT KAMINI KELLY JOSEPH LYNN VIRGINIA LAURA PATRICIA MARCIA RANIMAI VIRGINIA JOELLE CEARA KIRTI CHITRA LYNN KATHLEEN CAROLINE KEJAL AMIRTHA LINCY MICHAELLA JANNIS ALYSSA EMILY MAUREEN KEVIN KERRY MATARA PREETI CATHERINE MICHELLE ELIZABETH CAITLYN IFNNIFFR ELIZABETH SUNITA DIANE ROSHEEN HALLE DANIELLE JOSHUA KATHLEEN AMANDA VACANT

Paraeducator Paraeducator (ABA) (ASD Program) Paraeducator (ABA) (NECC Program) Paraeducator (ABA) (NECC Program) Paraeducator (ABA) (NECC Program) Paraeducator (ABA) (NECC Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (Language Based Program) Paraeducator (LifeSkills Program) Paraeducator (LifeSkills Program) Paraeducator (LifeSkills Program) Paraeducator (ABA) (ASD Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (Language Based Program) Paraeducator (Language Based Program) Paraeducator (LifeSkills Program) Paraeducator (LifeSkills Program) Paraeducator (LifeSkills Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (ABA) (STRIVE Program) Paraeducator (ABA) (STRIVE Program) Paraeducator

1	Harrington Elementary School	\$	26,077
1	Harrington Elementary School	\$	26,077
1	Harrington Elementary School	\$	23,645
1	Harrington Elementary School	\$	24,827
1	Harrington Elementary School	\$	23,102
1	Harrington Elementary School	\$	23,102
1	Harrington Elementary School	\$	23,102
1	Harrington Elementary School	\$	23,102
1	Harrington Elementary School	\$	24,827
1	Harrington Elementary School	\$	24,548
1	Harrington Elementary School	\$	24,548
1	Harrington Elementary School	\$	24,284
		\$	24,204
1	Harrington Elementary School		,
1	Harrington Elementary School	\$	22,838
1	Harrington Elementary School	\$	22,838
1	McCarthy Middle School	\$	26,077
1	McCarthy Middle School	\$	23,102
1	McCarthy Middle School	\$	25,326
1	McCarthy Middle School	\$	25,326
1	McCarthy Middle School	\$	25,326
1	McCarthy Middle School	\$	23,102
1	McCarthy Middle School	\$	23,645
1	McCarthy Middle School	\$	25,326
1	McCarthy Middle School	\$	28,965
1	McCarthy Middle School	\$	23,366
1	McCarthy Middle School	\$	23,300
	•		,
1	McCarthy Middle School	\$	28,023
1	McCarthy Middle School	\$	23,366
1	McCarthy Middle School	\$	25,076
1	McCarthy Middle School	\$	24,284
1	McCarthy Middle School	\$	26,077
1	McCarthy Middle School	\$	25,326
1	McCarthy Middle School	\$	23,366
1	McCarthy Middle School	\$	23,894
1	Parker Middle School	\$	26,077
1	Parker Middle School	\$	23,894
1	Parker Middle School	\$	25,326
1	Parker Middle School	\$	23,102
1	Parker Middle School	\$	23,366
1	Parker Middle School	\$	23,102
1	Parker Middle School	\$	23,894
1	Parker Middle School	\$	26,077
1	Parker Middle School	\$	26,077
1	Parker Middle School		
		\$	23,645
1	Parker Middle School	\$	23,894
1	Parker Middle School	\$	23,102
1	Parker Middle School	\$	23,102
1	Parker Middle School	\$	25,326
1	Parker Middle School	\$	23,102
1	Parker Middle School	\$	24,827
1	Parker Middle School	\$	24,827
1	Parker Middle School	\$	24,284
1	Parker Middle School	\$	23,102
1	Parker Middle School	\$	23,645
1	Parker Middle School	\$	26,077
1	Parker Middle School	\$	23,645
1	Parker Middle School	\$ \$	
	South Row Elementary School	\$ \$	26,077
1	,		23,366
1	South Row Elementary School	\$	26,077
1	South Row Elementary School	\$	23,102
1	South Row Elementary School	\$	25,326
1	South Row Elementary School	\$	25,326
1	South Row Elementary School	\$	23,366
1	South Row Elementary School	\$	26,077
1	South Row Elementary School	\$	23,894
1	South Row Elementary School	\$	23,102
1	South Row Elementary School	\$	24,548
1	South Row Elementary School	\$	24,548
1	South Row Elementary School	\$	25,076
-			_3,070
1	South Row Elementary School	\$	24 281
1 1	South Row Elementary School	\$ \$	24,284 22 838
1 1 171.5	South Row Elementary School South Row Elementary School	\$ \$ \$	24,284 22,838 4,259,783

				Districturida	ć	25 200
		Toileting Stipend		Districtwide	\$	25,200
WELLER-FAHY	CHRISTINA	Librarian	1	(.4) Parker / (.6) McCarthy	\$	67,706
O'SULLIVAN	JOHN	Librarian	1	Chelmsford High School	\$	101,259
				-		
LARRABEE	TERRIE	Librarian	<u>1</u> 3	Parker Middle School	\$ \$	95,002 263,967
			3		Ş	263,967
DRISCOLL	BETSEY	Library Assistant	1	Byam Elementary School	\$	54,062
ENGDAHL	MEAGHAN	Library Assistant	1	Center Elementary School	\$	58,358
				•		
PIMENTEL	MEGHAN	Library Assistant	1	Harrington Elementary School	\$	51,559
HAMM	MARIA	Library Assistant	1	South Row Elementary School	\$	54,062
			4		\$	218,041
DESILVIO	CHRISTINE	Library Clerk - Circulation	1	Chelmsford High School	\$	32,786
				-		
VARGHESE	JINCE	Library Clerk - Circulation	1	Chelmsford High School	\$	26,170
			2		\$	58,956
MARCOUX	VICTORIA	Technology Assistant	1	Byam Elementary School	\$	49,058
PAPPERT	ALYSSA	Technology Assistant	1	Center Elementary School	\$	51,559
FIDLER	HEATHER	Technology Assistant	1	Harrington Elementary School	\$	51,559
CLIMO	KIMBERLY	Technology Assistant	1	McCarthy Middle School	\$	51,559
VACANT	VACANT	Technology Assistant	1	Parker Middle School	\$	46,555
BAGNI	KERRIE		1		\$	49,058
BAGINI	KERNIE	Technology Assistant		South Row Elementary School		
			6		\$	299,348
		Mentoring Stipends		Districtwide	\$	35,000
				Districting	Ŷ	55,000
O'NEIL	LYNDSEY	Guidance Counselor	1	Byam Elementary School	\$	84,334
LALLAS	CATHERINE	Guidance Counselor	1	Center Elementary School	\$	95,952
KELLEY	KARA	Guidance Counselor - Emerson House	1	Chelmsford High School	\$	89,884
MCGRATH	DANIEL	Guidance Counselor - Emerson House	1	Chelmsford High School	\$	77,585
LEARY	TAMMY	Guidance Counselor - Hawthorne House	1	Chelmsford High School	\$	102,189
LIMA	CHRISTINE	Guidance Counselor - Hawthorne House	1	Chelmsford High School	\$	95,952
MORRISSETTE	JENNA	Guidance Counselor - STEP Program	1	Chelmsford High School	\$	100,257
ELLIS	JAMIE	Guidance Counselor - Whittier House	1	Chelmsford High School	\$	87,126
ORSINI	JENNIFER	Guidance Counselor - Whittier House	1	Chelmsford High School	\$	95,952
RHAMES	LINDSAY	Guidance Counselor	1	Harrington Elementary School	\$	74,292
CHARIG	MOYA	Guidance Counselor	1	McCarthy Middle School	\$	91,648
				•		
SEERO	ELYSE	Guidance Counselor	1	McCarthy Middle School	\$	102,189
WEAVER	JESSICA	Guidance Counselor	1	McCarthy Middle School	\$	102,189
GANNON	JULIA	Guidance Counselor - STEP Program	1	McCarthy Middle School	\$	85,746
DOLAN	AUTUMN	Guidance Counselor	1	Parker Middle School	\$	107,186
MACISAAC	MELISSA	Guidance Counselor	1	Parker Middle School	\$	95,952
LIECHTY	JUSTIN	Guidance Counselor	1	South Row Elementary School	\$	78,954
			17		\$	1,567,387
		Guidance Counselor - Stipends - Extended Year		Chelmsford High School	\$	21,600
MCMENIMAN-PINHEIRO	AMY	Secretary - Main Office	1	Chelmsford High School	\$	50,584
CUNNINGHAM	ALEXANDRA	Caroor and Callege Bendiness Facilitator	1	Chalmsford High School	\$	68,508
CUNNINGHAM	ALEXANDRA	Career and College Readiness Facilitator	1	Chelmsford High School	Ş	06,508
		MTSS / SEL Building Leader Stipends		Districtwide	\$	42,500
		inition of off ballaning reader outpentab		Districting	Ŷ	12,500
EDSON	KATHERINE	School Psychologist	1	Byam Elementary School	\$	73,093
VACANT	VACANT	School Psychologist	1	Center Elementary School	\$	80,534
				Chelmsford High School	\$	
COX	COLIN	School Psychologist - Emerson House	1	5		106,125
LAFORTUNE	JOSHUA	School Psychologist - Hawthorne House	1	Chelmsford High School	\$	107,186
BELLISSIMO	JENNIFER	School Psychologist - Whittier House	1	Chelmsford High School	\$	84,059
BARRASSO	MARLANA	School Psychologist	1	Harrington Elementary School	\$	84,059
HANLON	NICOLE	School Psychologist	1	McCarthy Middle School	\$	84,059
HARRIS	SYDNEY	School Psychologist	1	McCarthy Middle School	\$	84,059
ORFANEDES	MAURA	School Psychologist	1	Parker Middle School	\$	100,709
REINERT	JACQUELYN	School Psychologist	1	Parker Middle School	\$	100,709
BROGAN	DEIRDRE	School Psychologist	1	South Row Elementary School	\$	107,186
DICCHN	DEMDIL	saloor i sychologist			\$	107,188
			11		ş	1,011,770
BRODEUR	JAELITHE	Social Worker / Family Counselor	1	Districtwide	\$	87,126
DUTCHER	SHAWN	Social Worker / Family Counselor	1	Districtwide	\$	85,746
HOPKINS	JULIE	Social Worker/ Family Counselor	1	Districtwide	\$	84,334
CURRIER	KENDRA	Social Worker	1	Parker Middle School	\$ \$	
CUNNILR	KLINDKA		4		\$	67,706
			4		Ş	324,912

EMMA

School Nurse (RN)

PAPPO

1 Byam Elementary School

\$

74,779

PAPPO	EMMA	School Nurse (RN)	1	Byam Elementary School	\$	74,779
FELZANI	ROSE	School Nurse (RN)	1	Center Elementary School	\$	84,334
GREENWOOD	MEGAN	School Nurse (LPN)	1	Chelmsford High School	\$	54,062
JACOB	SHOBA	School Nurse (RN)	1	Chelmsford High School	\$	74,779
REILLY	CAROL	School Nurse (RN)	1	Chelmsford High School	\$	88,188
LYNCH	KRISTEN	School Nurse (RN)	0.5	CHIPs Program	\$	42,754
FLAHERTY	ANA CARLA	School Nurse (RN)	1	Harrington Elementary School	\$	67,576
CLANCY	REGINA	School Nurse (LPN)	1	McCarthy Middle School	\$	54,062
HUGHES	MAEGHAN	School Nurse (RN)	1	McCarthy Middle School	\$	67,576
FOLEY	DONNA	School Nurse (LPN)	1	Parker Middle School	\$	58,358
KAMENIDES	LISA	School Nurse (RN)	1	Parker Middle School	\$	95,952
VANDEVOORDT	SHANNON	School Nurse (RN)	1	South Row Elementary School	\$	80,877
			11.5		\$	843,297
					*	
		Colorad Neurose Colorador de Colorador		Brada Ma	¢	60.000
		School Nurses - Substitute Coverage		Districtwide	\$	60,000
		School Nurses - Stipends		Districtwide	\$	2,200
				Districtwide		
		School Crossing Guards	3		\$	10,800
		School Crossing Guards				
Superintendent's Budget F	Recommendation: Rec	luce 2.0 School Crossing Guard positions	-2	Districtwide	\$	(5,800)
			1		\$	5,000
BREKALIS	PETER	Transportation Coordinator	1	Central Administration	\$	54,776
ANTOLINI	NANCY	Director of School Nutrition	1	Districtwide	ć	100 010
			1	Districtwide	\$	108,918
Superintendent's Budget I	Recommendation: Allo	ocate 1.0 Director of School Nutrition position to Revolving Fund	-1	_	\$	(108,918)
			0		\$	-
HART	DANIEL	Athletic Director	1	Chelmsford High School	\$	120,976
						-,
CUACNON		Athlatia Tasia sa	1	Chalmafard Llick Cabaal	ć	F7 4C1
CHAGNON	KATHARINE	Athletic Trainer	1	Chelmsford High School	\$	57,461
DISTASI	REBECCA	Secretary - Athletic Director	1	Chelmsford High School	\$	42,017
POISSON	RYAN	Athletic Student Assistant	0.4	Chelmsford High School	\$	14,239
					Ŧ	,
		Adducts Count Classical		Challen food Utab Caba al	¢	274 000
		Athletic Coach Stipends		Chelmsford High School	\$	371,009
		Middle School Regional Knowledge Bowl Advisors		McCarthy Middle School	\$	3,000
		Night School Instructors		Chelmsford High School	\$	2,500
		····g··· ·····			Ŧ	_,
		Student Activity Advisors		Chelmsford High School	\$	93,190
		Student Activity Advisors		McCarthy Middle School	\$	39,900
		Student Activity Advisors		Parker Middle School	\$	39,900
					\$	172,990
					•	,
DEMERS		Supervisor of Students	1	Chelmsford High School	ć	56 076
DEMERS	JONATHAN	Supervisor of Students	1		\$	56,926
TRUE MELLO	KRISTEN	Supervisor of Students	1	Chelmsford High School	\$	51,559
CROWLEY	JENNIFER	Supervisor of Students	1	McCarthy Middle School	\$	51,559
LAROSA	CHARLES	Supervisor of Students	1	Parker Middle School	\$	54,062
Superintendent's Budget I	Recommendation: Add	d 1.0 Supervisor of Students position	1	McCarthy Middle School	\$	46,555
Supermendent S Subget i			5		\$	260,661
			5		Ş	200,001
		Court Liaison		Districtwide	\$	15,000
CURLEY	BRIAN	Director of Facility Services	1	Central Administration	\$	155,309
		Vacation Buyback		Central Administration	\$	10,218
		vacation buyback		Central Administration	Ŷ	10,210
						_
ROMAC	THOMAS	Building Custodian	1	Byam Elementary School	\$	53,724
WOODMAN	ALLEN	Building Custodian	1	Center Elementary School	\$	52,158
BUFFUM	CHARLES	Building Custodian	1	Chelmsford High School	\$	66,378
CUNHA	CHRISTOPHER	Building Custodian	1	Chelmsford High School	\$	53,724
MANNINEN	MATTHEW	Building Custodian	1	Chelmsford High School	\$	53,724
SPAULDING	CHERYL	Building Custodian	1	CHIPs Program / Community Education	\$	53,724
HIRSCH	ADAM	Building Custodian	1	Districtwide	\$	50,655
TRUJILLO	NICOLAS	Building Custodian	1	Harrington Elementary School	\$	53,724
ARIAS	PEDRO	Building Custodian	1	McCarthy Middle School	\$	53,724
KELLY	SHAWN	Building Custodian	1	Parker Middle School	\$	53,724
OCASIO	GLORIVEE	Building Custodian	1	South Row Elementary School	\$	53,724
			11		\$	598,985

Custodial Overtime - General	Districtwide	\$ 17,500
Custodial Overtime - Snow & Ice Removal	Districtwide	\$ 10,000
Retirement Incentive / Sick Leave Buy-Back	Districtwide	\$ 98,606

Appendix A

Student Enrollment Summary

CHELMSFORD PUBLIC SCHOOLS

Jay Lang, Ed.D., Superintendent

Memorandum

To:	Members of the School Committee
From:	Jay Lang, Ed.D., Superintendent of Schools
Date:	November 25, 2024

Re: Final October 1, 2024 Student Enrollment & NESDEC Enrollment Projection

We supplied the Massachusetts Department of Elementary and Secondary Education (DESE) with our October 1, 2024 student enrollment data which has been certified by DESE. The in-district enrollment information, coupled with our out-of-district special education enrollment, forms the basis for our FY26 Chapter 70 state aid calculation. Attached please find our final enrollment figures certified by DESE for students enrolled and participating in-district as of October 1, 2024. I have also attached an updated enrollment projection performed by NESDEC. We update our student enrollment projections annually to assist with budget and facility planning.

In addition to the state SIMS Reports and NESDEC enrollment projection that I provide annually, I have provided summary documents from X2, our student database, on actual homeroom enrollment at the elementary, middle and high school levels. As elementary students do not switch classes, these are the class sizes at Byam, Center, Harrington and South Row Elementary Schools. As middle and high school students switch classes and follow a more course-based (rather than homeroom-based) schedule, I have provided the actual course section enrollments detailing the actual number of students enrolled in each course section at McCarthy, Parker and Chelmsford High School. I hope you find this information helpful as we look at student enrollment and class size in the district.

Chelmsford Public School District Student Enrollment Report October 1, 2024 - FINAL SIMS Report In-District Students

	Pre-K	КР	KF	1	2	3	4	5	6	7	8	9	10	11	12	SP	TOTAL
Chelmsford Public Schools	158	0	359	387	373	387	416	382	396	403	405	340	358	362	342	0	5068
CHIPS	158	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	158
Byam Elementary School	0	0	93	116	100	103	98	0	0	0	0	0	0	0	0	0	510
Center Elementary School	0	0	92	97	89	98	104	0	0	0	0	0	0	0	0	0	480
Harrington Elementary School	0	0	87	84	97	92	108	0	0	0	0	0	0	0	0	0	468
South Row Elementary School	0	0	87	90	87	94	106	0	0	0	0	0	0	0	0	0	464
McCarthy Middle School	0	0	0	0	0	0	0	0	0	403	405	0	0	0	0	0	808
Parker Middle School	0	0	0	0	0	0	0	382	396	0	0	0	0	0	0	0	778
Chelmsford High School	0	0	0	0	0	0	0	0	0	0	0	340	358	362	342	0	1402
Byam Elementary School	0	0	93	116	100	103	98	0	0	0	0	0	0	0	0		510
# Homerooms:			5	5	5	5	5										
Avg. Class Size:			18.6	23.2	20	20.6	19.6										
Center Elementary School	0	0	92	97	89	98	104	0	0	0	0	0	0	0	0		480
# Homerooms:			5	5	4	5	5										
Avg. Class Size:			18.4	19.4	22.25	19.6	20.8										
Harrington Elementary School	0	0	87	84	97	92	108	0	0	0	0	0	0	0	0		468
# Homerooms:			4	4	4	4	5										
Avg. Class Size:			21.75	21	24.25	23	21.6										
South Row Elementary School	0	0	87	90	87	94	106	0	0	0	0	0	0	0	0		464
# Homerooms:			4	4	4	4	5										
Avg. Class Size:			21.8	22.5	21.8	23.5	21.2										

Chelmsford Public School District Student Enrollment Report October 1, 2024 - FINAL SIMS Report In-District Students

	Pre-K	КР	KF	1	2	3	4	5	6	7	8	9	10	11	12	SP	TOTAL
Chelmsford Public Schools	158	0	359	387	373	387	416	382	396	403	405	340	358	362	342	0	5068
Parker Middle School # Homerooms: Avg. Class Size:	0	0	0	0	0	0	0	382 16 23.9	396 16 24.8	0 0	0 0	0	0	0	0	0	778
McCarthy Middle School # Homerooms: Avg. Class Size:	0	0	0	0	0	0	0	0	0	403 16 25.2	405 16 25.3	0	0	0	0	0	808

SIMS Report 5: Enrollment Statistics District Summary Oct 2024 (FY 2025)

District: Chelmsford (00560000)

2024-10-23 1	18:36:39
--------------	----------

Grade																					
PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
158	0	0	0	0	0	359	0	387	373	387	416	382	396	403	405	340	358	362	342	0	5068

Gender

Male	Female	Nonbinary
2624	2439	5

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.
293	0	275	0	0	0	18	54

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
67	11	71	894	342	339	1495

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	Early College	Early College Promise	Innovation Career Pathway and Early College
158	0	0	0

Race Code and Description	Count
01 White	3179
02 Black or African American	218
03 Asian	952
04 American Indian or Alaskan Native	9
05 Native Hawaiian or Other Pacific Islander	9
06 White & Black or African American	71
07 White & Asian	136
08 White & American Indian or Alaska Native	3
09 White & Native Hawaiian or Other Pacific Islander	6
10 Black or African American & Asian	4
13 Asian & American Indian or Alaska Native	1
16 White & Black or African American & Asian	2
18 White & Black or African American & Native Hawaiian or Other Pacific Islander	2
20 White & Asian & Native Hawaiian or Other Pacific Islander	3
33 White (Hispanic/Latino)	416
34 Black or African American (Hispanic/Latino)	12
35 Asian (Hispanic/Latino)	15
36 American Indian or Alaska Native (Hispanic/Latino)	1
37 Native Hawaiian or Other Pacific Islander (Hispanic/Latino)	5
38 White & Black or African American (Hispanic/Latino)	18
39 White & Asian (Hispanic/Latino)	4
41 White & Native Hawaiian or Other Pacific Islander (Hispanic/Latino)	2

District: Chelmsford (00560000) School: Byam School (00560030) 2024-10-23 18:37:52

Grade

PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
0	0	0	0	0	0	93	0	116	100	103	98	0	0	0	0	0	0	0	0	0	510

Gender

	Male	Female	Nonbinary
2	266	244	0

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.
37	0	35	0	0	0	2	10

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
2	0	0	85	12	66	138

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	Early College	Early College Promise	Innovation Career Pathway and Early College	
0	0	0	0	

Race Code and Description	Count
01 White	332
02 Black or African American	19
03 Asian	74
04 American Indian or Alaskan Native	1
05 Native Hawaiian or Other Pacific Islander	3
06 White & Black or African American	7
07 White & Asian	14
08 White & American Indian or Alaska Native	1
09 White & Native Hawaiian or Other Pacific Islander	2
33 White (Hispanic/Latino)	52
34 Black or African American (Hispanic/Latino)	1
35 Asian (Hispanic/Latino)	3
38 White & Black or African American (Hispanic/Latino)	1

District: Chelmsford (00560000) School: Center Elementary School (00560005) 2024-10-23 18:38:08

Grade

PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
0	0	0	0	0	0	92	0	97	89	98	104	0	0	0	0	0	0	0	0	0	480

Gender

Male	Female	Nonbinary
242	238	0

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.
74	0	74	0	0	0	0	23

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
16	0	0	78	23	0	169

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	Early College	Early College Promise	Innovation Career Pathway and Early College
0	0	0	0

Race Code and Description	Count
01 White	296
02 Black or African American	25
03 Asian	99
05 Native Hawaiian or Other Pacific Islander	2
06 White & Black or African American	5
07 White & Asian	15
09 White & Native Hawaiian or Other Pacific Islander	1
10 Black or African American & Asian	1
33 White (Hispanic/Latino)	30
35 Asian (Hispanic/Latino)	3
38 White & Black or African American (Hispanic/Latino)	2
41 White & Native Hawaiian or Other Pacific Islander (Hispanic/Latino)	1

District: Chelmsford (00560000) School: Charles D Harrington (00560025) 2024-10-23 18:38:21

Grade

PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
0	0	0	0	0	0	87	0	84	97	92	108	0	0	0	0	0	0	0	0	0	468

Gender

Male	Female	Nonbinary
240	228	0

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.
39	0	36	0	0	0	3	10

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
1	0	0	110	15	118	188

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	Early College	Early College Promise	Innovation Career Pathway and Early College		
0	0	0	0		

Race Code and Description	Count
01 White	264
02 Black or African American	28
03 Asian	89
04 American Indian or Alaskan Native	1
05 Native Hawaiian or Other Pacific Islander	1
06 White & Black or African American	11
07 White & Asian	14
08 White & American Indian or Alaska Native	1
33 White (Hispanic/Latino)	50
34 Black or African American (Hispanic/Latino)	6
38 White & Black or African American (Hispanic/Latino)	1
39 White & Asian (Hispanic/Latino)	2

District: Chelmsford (00560000) School: South Row (00560015) 2024-10-23 18:39:39

Grade

PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
0	0	0	0	0	0	87	0	90	87	94	106	0	0	0	0	0	0	0	0	0	464

Gender

Male	Female	Nonbinary
239	225	0

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.
46	0	46	0	0	0	0	1

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
3	0	0	67	24	0	133

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	on Career Pathway Early College		Innovation Career Pathway and Early College		
0	0	0	0		

Race Code and Description	Count						
01 White	304						
02 Black or African American	14						
03 Asian	78						
04 American Indian or Alaskan Native	1						
06 White & Black or African American	12						
07 White & Asian	16						
33 White (Hispanic/Latino)	36						
34 Black or African American (Hispanic/Latino)	1						
35 Asian (Hispanic/Latino)	1						
38 White & Black or African American (Hispanic/Latino)	1						

District: Chelmsford (00560000) School: Col Moses Parker School (00560305) 2024-10-23 18:38:56

Grade

PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
0	0	0	0	0	0	0	0	0	0	0	0	382	396	0	0	0	0	0	0	0	778

Gender

Male	Female	Nonbinary				
391	386	1				

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.	
21	0	19	0	0	0	2	2	

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
5	3	0	169	53	112	213

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	Early College	Early College Promise	Innovation Career Pathway and Early College		
0	0	0	0		

Race Code and Description	Count
01 White	509
02 Black or African American	24
03 Asian	147
04 American Indian or Alaskan Native	3
06 White & Black or African American	8
07 White & Asian	16
10 Black or African American & Asian	1
20 White & Asian & Native Hawaiian or Other Pacific Islander	1
33 White (Hispanic/Latino)	62
35 Asian (Hispanic/Latino)	2
38 White & Black or African American (Hispanic/Latino)	4
39 White & Asian (Hispanic/Latino)	1

District: Chelmsford (00560000) School: McCarthy Middle School (00560310) 2024-10-23 18:39:21

Grade

PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
0	0	0	0	0	0	0	0	0	0	0	0	0	0	403	405	0	0	0	0	0	808

Gender

Male	Female	Nonbinary			
408	400	0			

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.
24	0	20	0	0	0	4	1

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
14	3	0	173	67	43	207

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	Early College	Early College Promise	Innovation Career Pathway and Early College
0	0	0	0

Race Code and Description	Count
01 White	509
02 Black or African American	36
03 Asian	164
04 American Indian or Alaskan Native	1
05 Native Hawaiian or Other Pacific Islander	1
06 White & Black or African American	7
07 White & Asian	22
08 White & American Indian or Alaska Native	1
09 White & Native Hawaiian or Other Pacific Islander	1
16 White & Black or African American & Asian	2
20 White & Asian & Native Hawaiian or Other Pacific Islander	1
33 White (Hispanic/Latino)	53
34 Black or African American (Hispanic/Latino)	1
35 Asian (Hispanic/Latino)	2
36 American Indian or Alaska Native (Hispanic/Latino)	1
37 Native Hawaiian or Other Pacific Islander (Hispanic/Latino)	1
38 White & Black or African American (Hispanic/Latino)	4
39 White & Asian (Hispanic/Latino)	1

District: Chelmsford (00560000) School: Chelmsford High (00560505) 2024-10-23 18:38:41

Grade

PK1	PK2	РКЗ	PK4	PK5	КР	KF	кт	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	340	358	362	342	0	1402

Gender

Male	Female	Nonbinary
745	653	4

English Learner Populations

Total EL	Not in EL Program	Sheltered	Two-Way	Other Bilingual	Transitional Bilingual	Opted-Out	EL Recently Arrived in U.S.
31	0	24	0	0	0	7	7

Other Populations

Immigrant	Military Family	SPED Age 3-5	SPED Age 6-21	504 Plan	Title I	FLNE
26	5	0	212	148	0	383

Supplemental Low-Income Indicator	
Student Count	0

High Quality College and Career Pathway Program Type

Innovation Career Pathway	Innovation Career Pathway Early College		Innovation Career Pathway and Early College	
158	0	0	0	

Race Code and Description	Count
01 White	878
02 Black or African American	65
03 Asian	265
04 American Indian or Alaskan Native	2
05 Native Hawaiian or Other Pacific Islander	2
06 White & Black or African American	16
07 White & Asian	34
09 White & Native Hawaiian or Other Pacific Islander	1
10 Black or African American & Asian	2
13 Asian & American Indian or Alaska Native	1
18 White & Black or African American & Native Hawaiian or Other Pacific Islander	2
20 White & Asian & Native Hawaiian or Other Pacific Islander	1
33 White (Hispanic/Latino)	119
34 Black or African American (Hispanic/Latino)	2
35 Asian (Hispanic/Latino)	3
37 Native Hawaiian or Other Pacific Islander (Hispanic/Latino)	4
38 White & Black or African American (Hispanic/Latino)	4
41 White & Native Hawaiian or Other Pacific Islander (Hispanic/Latino)	1



Chelmsford Public Schools Chelmsford, MA

School Year 2024-25 Enrollment Projection Report

Copyright, New England School Development Council, 2024

Table of Contents

NESDEC

Section	Page
Enrollment Summary	. 1
Historical Enrollment Table	. 2
Historical Enrollment Graph	. 3
Projected Enrollment Table	4
Projected Enrollment Graph	. 5
Historical & Projected Enrollment Graph	. 6
Historical & Projected Enrollment in Grade Combinations Line Graph	. 7
Historical & Projected Enrollment in Grade Combinations Stacked Column Graph	. 8
Birth to Kindergarten Relationship Graph	. 9
Additional Information	. 10
New England's PK-12 Enrollment Trends	11
Projection Methodology and Reliability	. 12

Enrollment Summary

NESDEC is pleased to send you this report displaying the past, present, and projected enrollments for your District. It is important to update enrollment projections every year to identify changes in enrollment patterns. Ten-year projections are designed to provide your District with yearly, up-to-date enrollment information that can be used by boards and administrators for effective planning and allocation of resources. We received the enrollment data from the District, and we assume that the method of collecting this data has been consistent from year to year.

1/251/21

Birth data informs Kindergarten enrollment. Each fall, NESDEC secures birth data from State sources, providing a snapshot in time as to actual and provisional births as reported by the State, and then uses this birth data to predict Kindergarten enrollments. We only use Fall birth data to assure consistency in reporting from year to year. Estimated births, which are an average of the previous five years of birth data, are based on this same snapshot. NESDEC acknowledges the variability of the provisional and the estimated birth data, and notes that the projected Kindergarten enrollments may serve as a guide to future planning.

Enrollment projections are more reliable in Years #1-3 in the future. Projections four to ten years out may serve as a guide to future enrollments and are useful for planning purposes. In light of this, NESDEC has added a "Spring Update Refresher" enrollment projection at no cost to affiliates. For more information, please refer to the Projection Methodology and Reliability section of this document.

The NESDEC enrollment projection fell within 76 students of the K-12 total, 4,986 students projected vs. 4,910 enrolled. One variance of 54 students occurred at Grades K-4, 1976 projected vs. 1,922 enrolled. Ratios have been adjusted.

Births increased by 18 from a previous ten-year average of 331 to a projected average of 349. In most districts, Grades 1-8 are very stable in enrollments. However, there have been increases in 6 of the most recent years, leading to a net increase averaging 28 students per year.

Over the next three years, Grades K-4 enrollments are projected to increase by 102 students, Grades 5-6 enrollments are projected to decrease by 7 students, Grades 7-8 enrollments are projected to increase by 16 students, and Grades 9-12 enrollments are projected to increase by 25 students, as students move through the grades.

Historical Enrollment

School District: Chelmsford, MA

291) Z H

11/12/2024

	Historical Enrollment By Grade																		
Birth Year	Births*	School Year	РК	к	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2009	328	2014-15	133	301	367	347	386	379	375	404	396	391	379	362	423	413	0	4923	5056
2010	320	2015-16	132	300	352	373	350	391	371	386	412	411	337	381	371	420	0	4855	4987
2011	318	2016-17	136	333	345	358	382	361	387	384	389	414	372	347	391	372	< 10 **	4836	4972
2012	370	2017-18	132	368	369	349	379	387	359	400	380	392	372	367	351	389	0	4862	4994
2013	342	2018-19	151	376	382	376	349	379	369	359	397	381	356	368	369	351	0	4812	4963
2014	316	2019-20	166	365	393	405	385	367	387	381	360	400	329	348	371	365	18	4874	5040
2015	345	2020-21	76	350	349	381	391	373	363	383	393	359	360	335	342	373	0	4752	4828
2016	314	2021-22	127	355	414	360	388	401	380	373	399	404	328	349	324	342	0	4817	4944
2017	316	2022-23	201	354	382	419	370	395	390	392	383	402	356	341	351	320	0	4855	5056
2018	343	2023-24	200	375	367	391	424	381	393	404	398	384	360	361	345	347	0	4930	5130
2019	334	2024-25	158	359	387	373	387	416	382	396	403	405	340	358	362	342	0	4910	5068

*Birth data provided by Public Health Vital Records Departments in each state.

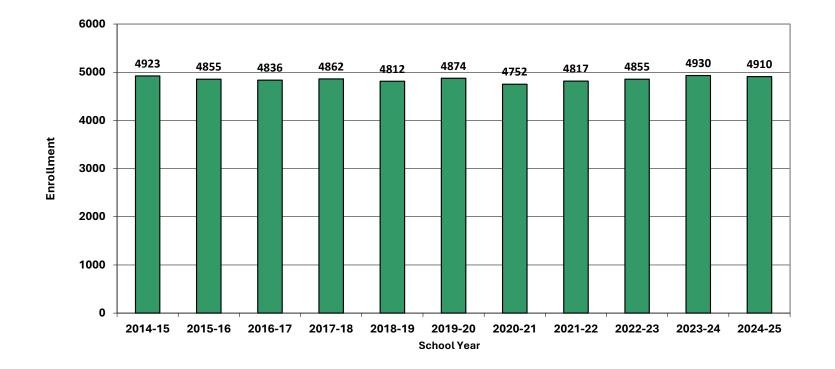
		Histori	cal Enro	llment i	n Grade	Combin	ations		
School Year	PK-4	К-4	5-6	7-8	K-8	PK-8	5-8	5-12	9-12
						-			-
2014-15	1913	1780	779	787	3346	3479	1566	3143	1577
2015-16	1898	1766	757	823	3346	3478	1580	3089	1509
2016-17	1915	1779	771	803	3353	3489	1574	3056	1482
2017-18	1984	1852	759	772	3383	3515	1531	3010	1479
2018-19	2013	1862	728	778	3368	3519	1506	2950	1444
2019-20	2081	1915	768	760	3443	3609	1528	2941	1413
2020-21	1920	1844	746	752	3342	3418	1498	2908	1410
2021-22	2045	1918	753	803	3474	3601	1556	2899	1343
2022-23	2121	1920	782	785	3487	3688	1567	2935	1368
2023-24	2138	1938	797	782	3517	3717	1579	2992	1413
2024-25	2080	1922	778	808	3508	3666	1586	2988	1402

** < 10 Not reported, to protect subgroups with fewer than 10 students.

Histori	cal Perc	entage C	hanges
School	K 40	5.4	
Year	K-12	Diff.	%
2014-15	4923		
2015-16	4855	-68	-1.4%
2016-17	4836	-19	-0.4%
2017-18	4862	26	0.5%
2018-19	4812	-50	-1.0%
2019-20	4874	62	1.3%
2020-21	4752	-122	-2.5%
2021-22	4817	65	1.4%
2022-23	4855	38	0.8%
2023-24	4930	75	1.5%
2024-25	4910	-20	-0.4%
Change		-13	-0.3%

Grades K-12 Historical Enrollment

<u>NESDEC</u>



Projected Enrollment

School District:

1/2.91/2h

Chelmsford, MA

11/12/2024

	Enrollment Projections By Grade*																			
Birth Year	Births*		School Year	РК	к	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2019	334		2024-25	158	359	387	373	387	416	382	396	403	405	340	358	362	342	0	4910	5068
2020	356		2025-26	158	384	376	394	377	391	412	389	401	407	359	342	360	358	0	4950	5108
2021	381		2026-27	159	411	403	383	398	381	387	420	394	405	361	362	344	356	0	5005	5164
2022	365		2027-28	159	394	431	410	387	402	377	394	426	398	359	364	364	340	0	5046	5205
2023	311	(prov.)	2028-29	160	336	413	438	414	391	398	384	399	430	353	362	366	360	0	5044	5204
2024	349	(est.)	2029-30	160	377	352	420	442	418	387	405	389	403	382	356	364	362	0	5057	5217
2025	352	(est.)	2030-31	161	381	395	358	424	446	414	394	410	393	358	385	358	360	0	5076	5237
2026	352	(est.)	2031-32	161	380	399	402	362	428	442	422	399	414	349	361	388	354	0	5100	5261
2027	346	(est.)	2032-33	162	374	398	406	406	365	424	450	428	403	367	352	363	384	0	5120	5282
2028	342	(est.)	2033-34	162	369	392	405	410	410	361	432	456	432	358	370	354	359	0	5108	5270
2029	348	(est.)	2034-35	162	376	387	399	409	414	406	368	438	460	383	361	372	350	0	5123	5285

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

*Birth data provided by Public Health Vital Records Departments in each state.

Based on children already born ** < 10 Not reported, to protect subgroups with fewer than 10 students.

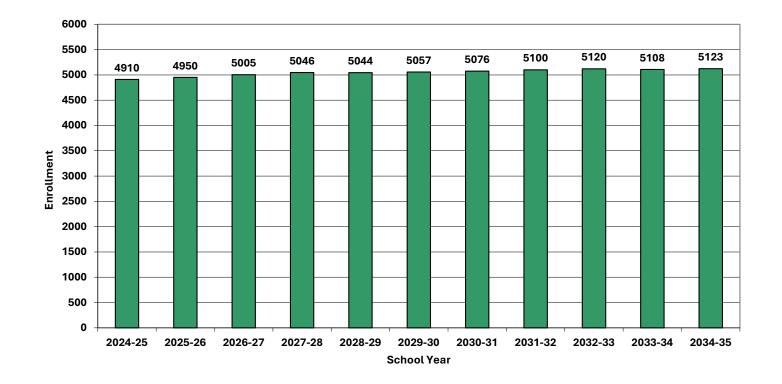
	I	Projecte	ed Enroll	ment in (Grade C	ombinat	tions*		
School Year	PK-4	K-4	5-6	7-8	K-8	PK-8	5-8	5-12	9-12
2024-25	2080	1922	778	808	3508	3666	1586	2988	1402
2025-26	2080	1922	801	808	3531	3689	1609	3028	1419
2026-27	2135	1976	807	799	3582	3741	1606	3029	1423
2027-28	2183	2024	771	824	3619	3778	1595	3022	1427
2028-29	2152	1992	782	829	3603	3763	1611	3052	1441
2029-30	2169	2009	792	792	3593	3753	1584	3048	1464
2030-31	2165	2004	808	803	3615	3776	1611	3072	1461
2031-32	2132	1971	864	813	3648	3809	1677	3129	1452
2032-33	2111	1949	874	831	3654	3816	1705	3171	1466
2033-34	2148	1986	793	888	3667	3829	1681	3122	1441
2034-35	2147	1985	774	898	3657	3819	1672	3138	1466

Project	ted Perce	entage Cl	nanges		
School Year	K-12	Diff.	%		
2024-25	4910				
2025-26	4950	40	0.8%		
2026-27	5005	55	1.1%		
2027-28	5046	41	0.8%		
2028-29	5044	-2	0.0%		
2029-30	5057	13	0.3%		
2030-31	5076	19	0.4%		
2031-32	5100	24	0.5%		
2032-33	5120	20	0.4%		
2033-34	5108	-12	-0.2%		
2034-35	5123	15	0.3%		
Change		213	4.3%		

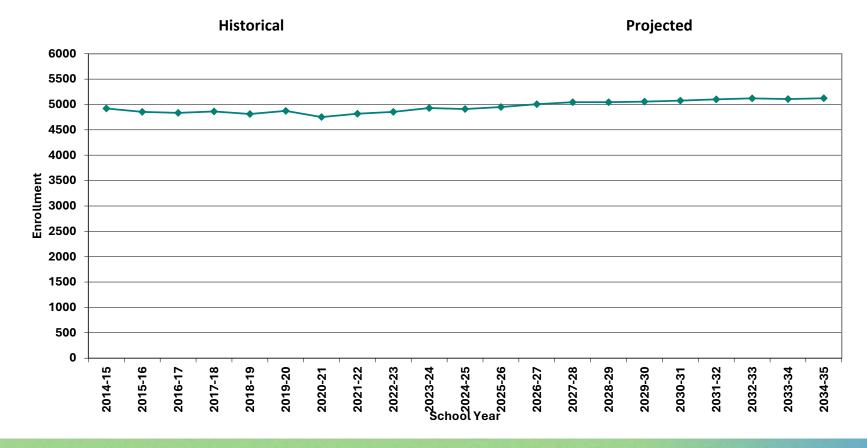
*Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.

Grades K-12 Projected Enrollment

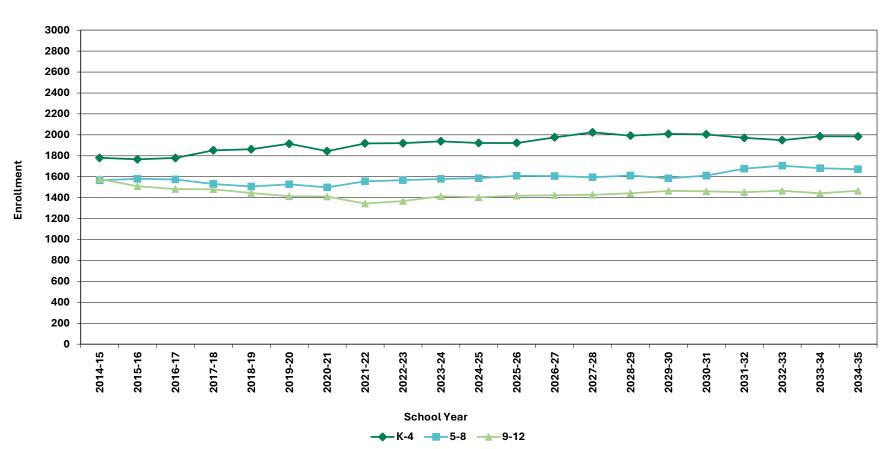
NESDEC



Grades K-12 Historical & Projected Enrollment



Historical & Projected Enrollments in Grade Combinations



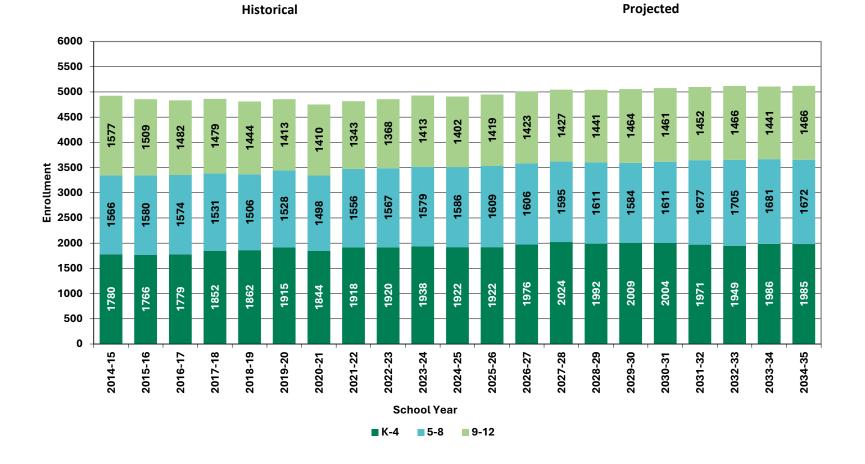


VESDEC

Projected

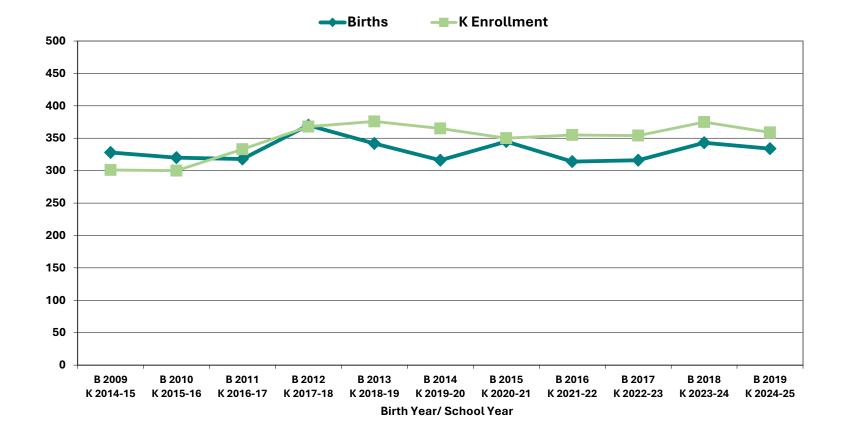
©New England School Development Council • 508-481-9444 • www.nesdec.org

MESDEC Historical & Projected Enrollments in Grade Combinations



Birth-to-Kindergarten Relationship

NESDEC



Additional Information

School Year	9-12 CTE	K-12 Non-Public	K-12 Choice-In	K-12 Choice-Out	K-12 Out District SPED	K-12 Homeschool
2020-21	197	138	46	147	70	96
2021-22	196	164	42	105	64	57
2022-23	212	116	36	96	59	45
2023-24	216	106	37	84	63	37
2024-25	n/a	n/a	38	n/a	67	36

* Data provided by District.

<u>NESDEC</u>

"n/a" signifies that information was not provided by District.

** < 10 Not reported, to protect subgroups with fewer than 10 students.

	Building Permits Is	ssued
Year	Single-Family	Multi-Units
2020	8	32
2021	34	43
2022	18	20
2023	8	4
2024	6 to date	347 to date

*Building permit data from HUD.

New England's PK-12 Enrollments Trends

NESDEC

From 2022 to 2031, the US Department of Education anticipates changes in PK-12 enrollment of -1.8% in the South, -9.7% in the West, -5.0% in the Midwest, -9.1% in the Northeast, and a total of -5.5% nationwide.

State	Fall 2022 PK - 12	Fall 2031 Projected	PK-12 Decline	% Change 2022-2031
USA	49,618,464	46,889,600	-2,728,864	-5.5%
СТ	513,513	465,200	-48,313	-9.4%
ME	173,853	162,900	-10,953	-6.3%
MA	923,349	857,100	-66,249	-7.2%
NH	168,909	156,600	-12,309	-7.3%
RI	137,449	127,900	-9,549	-6.9%
VT	83,654	77,300	-6,354	-7.6%

Source: U.S. Department of Education, National Center for Education Statistics,

Enrollment in public elementary and secondary schools, by region, state,

and jurisdiction: Selected years, fall 1990 through fall 2031, Table 203.20,

Report Generated Dec. 2023, NESDEC 2.8.24

Although most New England Districts are seeing a decline in the number of births, NESDEC's experience indicates that the impact on enrollment varies from District to District. Almost half of New England Districts have been growing in PK-12 enrollment, and a similar number are declining (often in rural areas), with the other Districts remaining stable.

Projection Methodology and Reliability

PROJECTION METHODOLOGY

1251/21

Cohort component (survival) technique is a frequently used method of preparing enrollment forecasts. NESDEC uses this method, but modifies it in order to move away from forecasts that are wholly computer- or formula-driven. Such modification permits the incorporation of important, current district-specific demographic information into the generation of enrollment forecasts (such as in/out-migration of students, resident births, HUD-reported building permits, etc.). Percentages are calculated from the historical enrollment data to determine a reliable percentage of increase or decrease in enrollment between any two grades. For example, if 100 students enrolled in Grade 1 in 2023-24 increased to 104 students in Grade 2 in 2024-25, the percentage of survival would be 104%, or a ratio of 1.04. Ratios are calculated between each pair of grades or years in school over several recent years.

After study and analysis of the historical ratios, and based upon a reasonable set of assumptions regarding births, migration rates, retention rates, etc., ratios most indicative of future growth patterns are determined for each pair of grades. The ratios thus selected are applied to the present enrollment statistics to project into future years. The ratios are the key factors in the reliability of the projections, assuming validity of the data at the starting point.

RELIABILITY OF ENROLLMENT PROJECTIONS

Projections can serve as useful guides to school administrators for educational planning. Enrollment projections are more reliable in Years #1-3 in the future and less reliable in the "out-years." Projections four to ten years out may serve as a guide to future enrollments and are useful for planning purposes, but they should be viewed as subject to change given the likelihood of potential shifts in underlying assumptions/trends, such as student migration, births as they relate to Kindergarten enrollment, and other factors.

Projections that are based upon **the children who already are in the district** (the current K-12 population only) will be the most reliable. The second level of reliability will be for those children already **born into the community but not yet old enough to be in school.** The least reliable category is the group for which an estimate must be made **to predict the number of births**, thereby adding additional uncertainty. See these three multi-colored groupings on the "Projected Enrollment" tab.

Annual updates allow for early identification of recent changes in historical trends. When the actual enrollment in a grade is significantly different (higher or lower) from the projected number, it is important (yet difficult) to determine whether this is a one-year aberration or whether a new trend may have begun. In light of this possibility, NESDEC urges all school districts to have updated enrollment forecasts developed by NESDEC each October. This service is available at no cost to affiliated school districts.

Appendix B

Student Activities & Clubs

CHELMSFORD PUBLIC SCHOOLS HIGH SCHOOL ACTIVITES & CLUBS

NO STUDENT ACTIVITY FEE	NO STUDENT ACTIVITY FEE	ACTIVITY FEE COLLECTED
PARTICIPATION IS A REQUIREMENT FOR	PARTICIPATON IS COMMUNITY	PARTICIPATION IS VOLUNTARY
ENROLLING IN A SPECIFIC COURSE DURING	SERVICE BASED OR BY	
THE REGULAR SCHOOL DAY	INVITATION ONLY	
Band - Concert	Business National Honor Society	Acapella
Band - Marching Assistant Director	French Honor Society	American Sign Language Club
Band - Marching Director	GIVE Club (Thomas Jefferson Forum)	Art Club
Band - Marching Staff A	Interact Club (Key Club)	Auxiliary (CG/Major)
Band - Marching Staff B	LIME	Best Buddies
Band - Marching Staff C	National English Honor Society	Chorus
Band - Marching Staff D	National Honor Society	Coding Club
Band - Marching Staff E	Peer Tutoring	Dance Team
Mock Trial	Spanish Honor Society	DECA
Orchestra	Tri-M Honor Society	Drama Club
Treble Choir		Ecology Club
		Jazz Band
		Lead Like a Girl
		Math Team
		Melting Pot Club
		Model UN (International Relations)
		Musical
		Poets Society
		PRISM (Gay/Straight Alliance)
		Robotics Team
		Rufus Porter Society
		Speech & Debate Team
		Student Council
		Tabletop Games
		TV Club
		VOICE - Literacy Advisor
		Yearbook - Business
		Yearbook - Literacy
		Other (Proposed)

CHELMSFORD PUBLIC SCHOOLS STUDENT ACTIVITY FEE SUMMARY

				FY25	FY26
,				Preliminary	Projected
:	FY24 Budget	FY24 Actual	FY25 Budget	Forecast	Budget
Revolving Fund Revenue (517)					
High School	20,900	15,790	16,000	18,657	19,000
McCarthy	16,850	13,966	16,000	12,740	13,000
Parker	16,100	19,358	21,000	19,795	20,000
Student Participation Fees	53,850	49,114	53,000	51,192	52,000
End of Prior Fiscal Year Carry Over Balance	320,683	350,489	352,289	357,825	364,517
Total Revolving Fund Revenue	374,533	399,603	405,289	409,017	416,517
Revolving Fund Expense (517)					
High School	29,550	33,066	36,095	36,000	40,026
McCarthy	3,100	5,745	4,910	500	200
Parker	0	5,988	6,459	8,000	9,700
Revolving Fund - Stipends	32,650	44,799	47,464	44,500	49,926
Expenditure Transfer from Revolving Fund	0	0	0	0	(
	32,650	44,799	47,464	44,500	49,926

93,190	126,257	93,190	93,190	93,190
39,900	45,645	39,900	39,900	39,900
39,900	45,888	39,900	39,900	39,900
172,990	217,790	172,990	172,990	172,990
205,640	262,589	220,454	217,490	222,916
	39,900 39,900 172,990	39,900 45,645 39,900 45,888 172,990 217,790	39,900 45,645 39,900 39,900 45,888 39,900 172,990 217,790 172,990	39,900 45,645 39,900 39,900 39,900 45,888 39,900 39,900 172,990 217,790 172,990 172,990

FY26 Proposed Budget Assumptions:

CHS Student Activity Fee to remain at \$50 annually

McCarthy and Parker Middle School Student Activity Fees to remain at \$50 annually

The costs associate with the late bus runs remain fully funded in the Transporation (3300) section of the budget

Appendix C

Grant Fund Summary

Fund			C	irect Service			Fringe	Contractual				Total Grant
Fu	Program Name	Туре	Admin Staff	Staff	Support Staff	Stipends	MTRS	Services	Supplies	Travel	Other	Award
	CURRICULUM											
305	Title I	Federal	36,481		157,500	11,500	3,283		4,234			212,998
	The Title I grant provides supplement	atal racou	raas ta halp law ach	ioving students	in high povorty of	schools moot t	ha atata'a aca	domio standardo	This grant primari	v funde a nor	ion (20%) of	the Title I
	Director's salary, and up to ten math			<u> </u>	<u> </u>				This grant primari	y fullus a poli		
140	Title IIA-Teacher Quality	Federal		70,000	5,000				753			75,753
110		1 odordi		10,000	0,000				100			
	The Title II A grant is used to increa			× .						ntion of effecti	e educators	. This
	grant primarily funds two instruction	al coaches	s who provide profes	ssional develop	ment around bes	at teaching pra	ctices to enha	ance acedemic ach	nievement.			
180	Title III English Lang LEP Support	Federal		20,000	10,000	4,000			2,671		4,000	40,67
	The Title III grant provides supplement	ental reso	urces to improve the	e education of e	nglish language	learners. This	s grant primari	ily funds ELL tutor	s to support studer	its at the high	school level	, ELL teachers
	to provide before and after school tu	itoring and	extended learning	opportuntities, I	ELL facilitation st	ipends to imp	lement SEI st	rategies and profe	ssional developme	nt for teacher	s to attend th	e MATSOL
	conference.											
309	Title IV A	Federal						16,854				16,854
				a amuitabla aaa	aaa ta himh muali	tu oduootional	oversionaaa	that fallow and an	nore of the followin			ducational
	The Title IV A grant provides resour opportunities, safe and healthy stud				<u> </u>	1				01		
	opportaintioo, care and ricantif otal			lielegy: the gr					g a	ia arrener, er	any and mo	
419	Innovation Pathways CHS Grant	State				750			37,610		11,640	50,000
	The Innovation Pathways CHS gran	t supports	inititives to four car	eer pathways, c	ne in Environme	ental and Life	Sciences, one	in Business, one	in Information Tech	nology and o	ne in Manufa	acturing for
	CHS students.											
		1										I.

8	ORD PUBLIC SCHOOLS		PPROVED GRAN	Direct Service			Fringe	Contractual				Total Grant
Fund	Program Name	Туре	Admin Staff	Staff	Support Staff	Stipends	MTRS	Services	Supplies	Travel	Other	Award
SP	PECIAL EDUCATION											
240 SPED	94-142 Allocation	Federal			213,827	4,200		1,180,000	26,601			1,424,628
	PED IDEA (Individuals with Di											
	I education and related servic						ecial educate	on secretary, supp	ort staff for student	s with an IEP	one LPN ar	nd
up to fi	ive paraeducators), and contra	acted serv	vices providers, t	he largest one bein	g the NECC pro	gram.						
262 SPED	Early Childhood Allocation	Federal			40,560							40,56
	arly Childhood Special Educat	ion Grant	is similar to the s	SPED IDEA grant,	but is targeted fo	or early childho	od students	(ages 3-5). This g	rant primarily funds	s 2.5 paraeduc	ators in the	
CHIPS	S program.											
						40.005		04.050				44.00
ZI4 SPED	IDEA Part B Program Improv					16,335		24,950				41,28
The Or		Federal		·	f		This success		f :			
	pecial Education Program Imp vhich will be implemented in th			Improve outcomes	for all students	with disabilities	s. This grant	primarily funds pro	pressional developr	nent training s	essons on ti	
SUBT			11001 year.	0	254,387	20,535	0	1,204,950	26,601	0	0	1,506,47
3001	OTAL		•	v	234,307	20,333	•	1,204,330	20,001	•	v	1,500,47
	OTHER											
250 Eccont	tial School Health Grant	State		19.000							21,000	40.00
200 2300		Otate		13,000							21,000	40,000
The or	rant from the Department of P	ublic Hea	Ith funds vision a	nd hearing screeni	nas for students	It also funds	professional	development opp	ortunites for school	nurses new e	auinment (e	vacuation
	, CPR mannequins) and health					it aloo failed	protocoloriar					
ericine,	, o		g al									
301 Project	t Lead The Way (PLTW) Grar	nt									15.000	15,00
		Private									.0,000	
The ar	rant from PLTW in partnership		kheed Martin fun	ds equipment in the	e PLTW Enginee	erina proaram	at Chelmsfor	d Hiah School.				
Ŭ	1 1				Ŭ	51 5						
301 Applie	d Learning Leadership Discov	erv Proar	am Grant							3.600		3.60
	J	Private	_							- /		- ,
This gr	rant from the One8 Foundatio	n funds tr	avel for three tea	chers/administrato	rs at CHS to obs	erve applied le	earning paths	in the STEM field	s at other high sch	ools in the Dis	covery Prog	ram. These
	will inform the leaders of the po											
	·			••				·	,			
301 EcoRis	se (Science) Grant	Private							650			65
This gr	rant from the EcoRise organiz	ation and	Eversource fund	ls arborvitae trees.	These trees will	be planted w	th the help of	f students at CHS	in order to reduce of	carbon emissio	ons from idli	ng cars in the
	parking lot.											
SUBT	OTAL		0	19,000	0	0	0	0	650	3,600	36,000	59,25
	TOTAL GRANTS		36,481	109.000	426,887	36,785	3,283	1,221,804	72,519	3,600	51,640	1,961,99

q			D	irect Service			Fringe	Contractual				Total Grant
Fund	Program Name	Туре	Admin Staff	Staff	Support Staff	Stipends	MTRS	Services	Supplies	Travel	Other	Award
	CURRICULUM											
305	Title I	Federal	37,193		320,000	9,000	3,347	29,018	20,000			418,558
	The Title I grant provides supplemer	ntal resou	rces to help low achi	eving students	in high poverty s	schools meet t	he state's ace	edemic standards.	This grant primaril	y funds a port	ion (30%) of	the Title I
	Director's salary, and up to sixteen n	nath and i	reading interventioni	sts (tutors) at th	ree elementary	schools and tw	vo middle sch	iools.				
140	Title IIA-Teacher Quality	Federal		74,700	5,000				214			79,914
	The Title II A grant is used to increas	se studen	t achievement throug	gh comprehens	ive district initiat	ives that focus	s on the prepa	aration, training, re	cruitment and reter	tion of effectiv	/e educators	. This
	grant primarily funds two instructiona	al coaches	s who provide profes	sional develop	ment around bes	st teaching pra	ctices to enha	ance acedemic ac	nievement.			
180	Title III English Lang LEP Support	Federal		14,000	20,000				3,750		9,000	46,750
	The Title III grant provides suppleme	ental reso	urces to improve the	education of e	nglish language	learners. This	s grant primar	ily funds ELL tutor	s to support studen	its at the high	school level,	, ELL teachers
	to provide before and after school tu conference.	toring and	d extended learning o	opportuntities, I	ELL facilitation st	ipends to imp	lement SEI st	rategies and profe	ssional developme	nt for teachers	to attend th	e MATSOL
309	Title IV A	Federal						15,454				15,454
								,				
	The Title IV A grant provides resourd opportunities, safe and healthy stude				<u> </u>	1				01		
410	Innovation Pathways CHS Grant	State				1.770			29.116		11.514	42.400
419		State				1,770			29,110		11,514	42,400
	The Innovation Pathways CHS gran CHS students.	t supports	inititives to four care	eer pathways, c	ne in Environme	ental and Life	Sciences, one	e in Business, one	in Information Tech	nology and o	າe in Manufa	acturing for
	SUB TOTAL		37.193	88,700	345.000	10,770	3.347	44,472	53.080	0	20.514	603,076

CHE	ELMSFORD PUBLIC SCHOOLS	2025 AF	PROVED GRAM	NTS								
Fund	Program Name	Туре	Admin Staff	Direct Service Staff	Support Staff	Stipends	Fringe MTRS	Contractual Services	Supplies	Travel	Other	Total Grant Award
	SPECIAL EDUCATION											
240	SPED 94-142 Allocation	Federal		57,780	411,947	4,500		909,482	49,989			1,433,698
	The SPED IDEA (Individuals with D special education and related servic up to fifteen paraeducators), and co	es design	ed to meet the ir	ndividual needs. Th	nis grant primaril	y funds one sp						
						Jogram						
262	SPED Early Childhood Allocation	Federal			40,917							40,917
			· · · · · · · ·								L	
	The Early Childhood Special Educa	tion Grant	is similar to the	SPED IDEA grant,	but is targeted fo	or early childho	od students	(ages 3-5). This g	grant primarily funds	s 2.5 paraeduo	ators in the	
	CHIPS program.											
	SUBTOTAL		0	57,780	452,864	4,500	0	909,482	49,989	0	0	1,474,615
	OTHER											
250	Essential School Health Grant	State		16,900							12,700	29,600
	The grant from the Department of P					It also funds	professional	development opp	ortunites for school	nurses, new e	equipment (h	earing machine
	for screenings, bleeding control kits) and heal	th and education	reading and suppl	ies for students.							
301	Project Lead The Way (PLTW) Gra	ni Private									15.000	15,000
001		ini nvate									10,000	10,000
	The grant from PLTW funds equipm	ent in the	PLTW Engineer	ing program at Che	elmsford High So	chool.						
301	PACE Two MIT STEM Grant	Private									2,500	2,500
	This grant from the Massachusetts	Institute of	f Technology prin	narily funds speake	ers to present at	CHS to raise a	wareness to	the STEM fields i	n computer science	•.		
004		.						5 000				F 000
301	Ecology (NEB) Composting Grant	Private						5,000				5,000
	This grant from the New England Bi	olabs (NE	B) organization f	unds the composin	a service set up	in the CHS ca	feterias with	the assistance of	the ecology club stu	udents.		
			, , ,									
	SUBTOTAL		0	16,900	0	0	0	5,000	0	0	30,200	52,100
	TOTAL GRANTS		37,193	163,380	797,864	15,270	3,347	958,954	103.069	n	50,714	2,129,791
			57,135	100,000	101,004	10,270	5,547	000,004	100,009	U U	00,114	2,123,131

Appendix D

Revolving & Other Fund Summary

CHELMSFORD PUBLIC SCHOOLS THREE YEAR REVOLVING FUND AND OTHER FUND SUMMARY

		Balance	Balance	Estimated Receipts in	Estimated Expenditures in	Net Surplus or	Estimated
MUNIS #	Revolving Accounts	7/1/2023	7/1/2024	FY25	FY25	(Deficit) in FY25	Balance 7/1/25
501	Café (School Nutrition)	3,806,496	4,168,053	2,015,000	1,905,000	110,000	4,278,053
502	Athletic	1,022,603	1,146,597	295,000	478,709	(183,709)	962,888
503	Gifts & Donations	46,277	53,320	11,000	1,200	9,800	63,120
504	Lost / Damaged Books & Computers	6,435	19,018	15,000	0	15,000	34,018
505	Musical Instrument Repair	0	0	0	0	0	0
506	Adult Education/Music/Guidance	405,590	500,439	275,000	270,000	5,000	505,439
507	Childcare	1,762,458	1,818,301	2,248,000	2,098,500	149,500	1,967,801
508	Out of Town Tuition Reimbursement	67,478	75,494	24,000	0	24,000	99,494
509	Summer School	31,271	34,746	6,500	4,000	2,500	37,246
510	School Choice	2,604,574	2,820,570	250,000	239,723	10,277	2,830,847
511	Civic Activities	241,569	383,504	164,000	125,800	38,200	421,704
516	Transportation	1,464,219	1,187,710	330,000	325,000	5,000	1,192,710
517	Student Activity	350,489	354,803	51,192	44,500	6,692	361,495
518	Turf Fields	286,318	355,075	90,900	8,200	82,700	437,775
	Total	12,095,777	12,917,630	5,775,592	5,500,632	274,960	13,192,590

<u>.</u>	Other Accounts						
310	Circuit Breaker	2,574,768	2,285,026	3,557,051	2,505,762	1,051,289	3,336,315
819	Special Ed Reserve Fund (established FY22)	765,078	795,660	21,000		21,000	816,660

CHELMSFORD PUBLIC SCHOOLS

Office of Human Resources 230 North Road, Chelmsford, MA 01824 Telephone: (978) 251-5110 Fax: (978) 251-5110

To: Dr. Jay Lang, Superintendent of Schools

From: Robyn Corbett, Executive Assistant to the Superintendent

Date: February 12, 2025

Re: Personnel Report – January 2025

Please see the attached Personnel Report which includes retirements, resignations, new hires and assignment changes. Thank you for sharing this report with members of the Chelmsford School Committee.

Personnel Report – January 2025

New Hires

Alavalappil, Anupama

Interim ABA Paraprofessional Harrington Elementary School Effective date: 2/3/25

Guertin (Myers), Chantal Interim Preschool Paraprofessional Chelmsford Integrated Preschool (CHIPs) Effective date: 1/27/25

Karacek, Stacey

Interim Math Teacher McCarthy Middle School Effective date: 1/21/25

Som, Bolika

Lunch/Recess Aide McCarthy Middle School Effective date: 1/21/25

Resignations:

Cain, Robert

Computer Technician Central Administration Effective date: 1/31/25

Hans, Anshul

Paraprofessional Byam Elementary School Effective date: 1/10/25

Konitzer, Michele

Lunch/Recess Aide McCarthy Middle School Effective date: 1/4/25

Maher, Glenn

Grade 8 Math Teacher McCarthy Middle School Effective date: 1/17/25 Richard, Kalvin Paraprofessional Chelmsford High School Effective date: 1/17/25

Silva, Amie

ABA Paraprofessional McCarthy Middle School (NECC Program) Effective date: 1/23/25

Srinivasan, Rasika Paraprofessional Byam Elementary School Effective date: 1/10/25

Zilka, Courtney Speech-Language Pathologist Harrington Elementary School Effective date: 1/17/25

Retirements:

Assignment Changes:

Approval of Field Trip Requests

1.) Chelmsford High School

Band, Chorus & Orchestra Students Performing Arts Workshop & Performances Walt Disney World Resort April 16 – 20, 2026 Orlando, FL

FIELD TRIP APPLICATION FORM CHELMSFORD PUBLIC SCHOOLS	Teacher Sub(s) Needed: YES_XNO Full-Day Sub(s) Half Day Sub(s)
230 North Road, Chelmsford, MA 01824 Phone (978) 251-5100	needed for: AM / PM
Please fill out application form completely. Please print. * Apply	for only <u>one</u> trip per form.
School Requesting Permission: _XCHSPARKERMcCAR	THY
BYAMCENTER HARRINGTONSO	DUTH ROW
Day(s) of Week for Trip: MON TUE WED_ THR X_FRI_X_	SATSUN
Trip Date : $\frac{4}{26}$ If Overnight Trip, Return Date : Requests for school day field trips should be made at least thirty calendar d requests should be two months in advance and will be submitted to the School	ays in advance. All overnight trip
Faculty Trip Sponsor: Matt Sexauer, Kate Comeau, Amanda Roeder Ce	
Grade, Group, Class(es) or Course(es): CHS Band, Chorus, Orch	nestra grades 9-12
Total Number of Students: 150 Number of Male_7	5Number of Female_75
Number of Students Assigned Per Chaperone: 25	
Total Number of Chaperones: 6 Number of Male 3 Number of	
Faculty/Chaperones (Names): Matt Sexauer, Vincent DeStefano, Ka	te Comeau, Luke Miller,
_Amanda Roder, _Jen Orsini, John MacIsaac	Cell Phone #: <u>978-930</u> -1874
Faculty/Chaperone with Epi-Pen Designation (Name): See above If applicable	
Is a Nurse Needed? Yes NoX	
Prior to booking a field trip, speak to your building school nurse to evaluate if the or medical needs participating in this trip. If yes, the nurse will need to evaluate or nurse will be required to attend the trip with student.	
Reviewed by: 5/23	+ we have no 12024 roster at this
Signature of School Nurse Dat	time Unable to
Event:/Purpose of the Trip: Performing Arts Workshops & Performance:	
Curriculum Standard Addressed by Trip (Reason for the Trip) This performance will satisfy the standards of response to, interpretation of, and conr	nection with live music performance.

cc: Danielle Collins, Food Service Director

Destination: Walt Disney World I	Resort	(407) 939 5277 Felephone
Facility Street Address		Lake Buena Vi ^{City}	State
·			
Estimated Leave Time: 4AM	_ a.m. / p.m. Estimate	d Return Time:	a.m. / p.m.
No. of Regular School Buses Nee	eded:No. of Wheel	Chair Accessible Buses	Needed:
District Transportation Department will school takes precedent over any other receive a quoted price and written co needed, what are your alternate trans	field trip transportation requ nfirmation from the Transp	lest. After your bus request	is processed, you will
(Changes in plans must be repo	orted to the Principal's (Office before the day of	the trip.)
Bus Pick-Up Location (be sp	ecific) Front of school		
Equipment Space Needed (su			
Equipment: Please indicate if bus space is needed must not obstruct the vision of the bus d	d for equipment. All equipm river, and the bus aisle must	nent (athletic, music, or lugg be kept clear.	gage) must be secured,
Meal Plans: at student cost			
Price per Bus: \$		FUNDING Fransportation \$ otal Price of event \$	
Additio	nal Costs	\$	
	Тс	otal Cost of Trip \$_appr	ox. \$2100
School/Org. to pay for:			β
Student paying \$	per person for:		\$
Please list any other circumstance	es that may affect the tri	p:	
Submitted by: Signature of Trip Sponsor	<u>5/23/2</u> 4 Date		
Approved by:	S/25/24	Signature of Building Principa	5.24.24 Da
Signature of Dept. Head/Coordinator	<i>i</i> / <i>bute</i> .	Signature of Building Philopa	I Da
If an overnight trip, attach an itinerary a	. ,		

Chelmsford High School

Band, Chorus, & Orchestra - Orlando



Quote Q-12697

Touring from **4/16/2026** through **4/20/2026**

TOUR PROPOSAL

Every Bob Rogers Travel tour comes with these essentials:

- Motor coach operators that adhere to the strict USDOT standards for safety
- Payment options tailored to fit your group's needs and schedule (including the option to have BRT automatically collect payments from travelers through our BRT Payments System)
- Professional liability insurance and a consumer protection plan as recommended by the Student & Youth Travel Association
- The same high level of service and attention to detail which the company was founded on in 1981

YOU WANT TO GIVE YOUR STUDENTS THE WORLD. WE HELP YOU TAKE THEM THERE.



Founded by a former music educator, Bob Rogers Travel has been making student travel simple since 1981. Our team's singular focus is to allow you to keep yours – because when you can focus on inspiring students while we handle your trip, we all do our best work. Our team is comprised of educators, musicians and travel professionals. Together, we've planned over 6.000 memorable student travel experiences.





500 successful international trips



Contact David Brachmann at (800) 373-1423 ext. 245 or dbrachmann@bobrogerstravel.com

VALID THRU 3/13/2025

oobrogerstravel.com

(800) 373-1423



Band, Chorus, & Orchestra - Orlando



Quote Q-12697

Touring from **4/16/2026** through **4/20/2026**

TOUR PROPOSAL

TOUR FEATURES

MOTOR COACH

- Round Trip Transportation to Airport From School
- Local Motor Coach Transportation as needed per the Itinerary
- Gratuities for your motor coach driver(s)

HOTEL

- 4 Nights' accommodations at a Local Area Hotel
- Breakfast at hotel
- All Students will pay Quad Occupancy Price (Quad Occupancy must be maximized)

SECURITY

• 2 Dedicated overnight chaperone(s)

MEALS

- Group Pizza Dinner
- 4 \$20 Disney World Dining Cards

THEATER/ATTRACTION TICKETS

 Disney Imagination Campus Performing Arts Performance 4 Day Premium (Park Hopper® and Water Park) Ticket to the Walt Disney World® Resort

CLINIC

- Participation in Disney's Soundtrack Sessions: Instrumental
- Participation in Disney's Soundtrack Sessions: Vocal

PERFORMANCES

 Performance at the Walt Disney World Resort (pending acceptance and availability)

ADDITIONAL INCLUSIONS

- BRT Payments Online Payment System
- 7 Complimentary Director Package(s) (based on single occupancy)
- BRT Drawstring bag for every participant
- BRT Luggage Tags

- BRT Video Souvenir & Tracking/Messaging App
- \$3,000 budget for equipment truck
- expenses2 Onsite Company Tour Director(s)
- Company representative for airport check-in

Contact David Brachmann at (800) 373-1423 ext. 245 or dbrachmann@bobrogerstravel.com

VALID THRU 3/13/2025



Band, Chorus, & Orchestra - Orlando



Touring from **4/16/2026** through **4/20/2026**

TOUR PROPOSAL

mor	111	DDD	CIT	ALC:
TOI		PR		NG
4 4.7 4		* ***		110

	Paying F	Participants
Occupancy	140-149 (land only)	130-139 (land only)
Quint	\$1,565	\$1,619
Quad	\$1,595	\$1,649
Triple	\$1,679	\$1,735
Double	\$1,755	\$1,809
Single	\$2,069	\$2,125

*Round trip airfare is not included in above "land only" pricing, and will be added to determine final package costs. Current estimates are around \$550-\$700 per person round trip. First rates will be available about 10-11 months prior to departure.

Non-inclusions/Options

- Meals stated at student cost
- Rental costs for chairs, stands, instruments or keyboards for performances/clinics (BRT can assist in arranging the rental of these items)
- TripMate offers a specially priced Enhanced Trip Protection which includes a CFAR* (Cancel For Any Reason) feature for BRT travelers. *CFAR coverage covers 75% of the nonrefundable trip cost. Trip cancellation must be made with BRT 2 days or more prior to scheduled departure. Traveler must "opt in" to this plan within 14 days of initial deposit to be eligible for CFAR coverage. This benefit is not available for residents in New York.
- Baggage Fees for checked baggage, oversize/overweight luggage or instruments*

*AIRLINE BAGGAGE FEES: Most airlines charge additional fees for checked baggage. <u>Checked</u> <u>baggage fees are NOT included in your estimated tour package costs (unless otherwise noted)</u>. Fees vary by airline and can range from \$60 for the first checked bag (round trip) to over \$200 for an overweight or over sized item (round trip). BRT strongly recommends considering an equipment truck to reduce your costs. Please ask your BRT representative for more information.

****DISNEY TICKET PRICING**: The above pricing is based on estimated 2026 ticket pricing. BRT will revisit the quote when ticket pricing has been released, which may result in a price change.

Contact David Brachmann at (800) 373-1423 ext. 245 or dbrachmann@bobrogerstravel.com



BRT Bob Rogers Travel

since

1981



Associations

- Student Youth Travel Association (SYTA)
- National Tour Association (NTA)
- Official Sponsor of Music for All
- American Bus Association (ABA)
- American Choral Directors Association (ACDA)
- Members of 25 State Music Associations
- Official Sponsor of Make-A-Wish
- Producer of the Thanksgiving Parade of Bands

Walt Disney World® Resort

Accolades

- Top Producer for Broadway.com (since 2010)
- Top Producer for the Chicago Symphony Orchestra (since 2013)
- A Disney Youth Programs PremEar Travel Planner
- Top Producer for Disney Performing Arts OnStage at Walt Disney World (since 2011)
- Top Producer for Festival Disney (since 2014)
- Universal Orlando Resort Preferred Youth Travel Planner



"TODAY!" Award it takes to make an impact in the

Presented to an ABA member demonstrating that it has what

group travel industry-today.



PERFORMING ARTS TOP PRODUCER

Financial Protection and Insurance

When you travel with BRT your investment is protected

* Professional liability insurance * Optional Trip Cancellation Insurance Consumer Protection Plan