

Chelmsford School Department School Committee

Notice of Public Meeting

Email Posting to townclerk@townofchelmsford.us Thank you.

As required by G.L. c. 30 A, §18-25

DATE: Tuesday February 6, 2024 TIME: 6:00 p.m. ROOM: Conf. Room 1
PLACE: CPS Central Administration Office ADDRESS: 230 North Road

Filed with Town Clerk:

The Chelmsford School Committee (CSC) intends to conduct an in-person meeting on the date and time specified. The meeting will be live-streamed by Chelmsford Telemedia for interested community members to access and watch. Interested community members may e-mail Superintendent of Schools, Dr. Jay Lang, at langj@chelmsford.k12.ma.us prior to 12:00 p.m. on Tuesday February 6, 2024 to be scheduled to provide in-person input under the public participation portion(s) of the agenda.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

CHAIR OPENING STATEMENT

CONSENT AGENDA

1. Approval of the minutes of the regular school committee meeting of January 16, 2024

CHS STUDENT REPRESENTATIVE ANNOUNCEMENTS

GOOD NEWS

PUBLIC COMMENTS:

The School Committee will hear from members of the public on items listed under New Business on the posted agenda. Speakers are asked to limit comments to 3 - 5 minutes to allow others an opportunity to speak. The School Committee will not respond directly to public comments, however will try to address comments when the item is reached on the agenda.

NEW BUSINESS

- 1. Spotlight on the Schools: South Row Elementary School
- 2. MSBA Vote: Vote to authorize the Superintendent to submit to the Massachusetts School Building Authority a Statement of Intertest (SOI) for South Row Elementary School

- 3. MSBA Eligibility & Feasibility Period Presentation: Parker Middle School
- 4. Superintendent's Recommended FY2025 Budget
- 5. Synthetic Turf Fields Revolving Fund Debt Service Schedule
- 6. Approval of Field Trip Requests

REPORTS

1. Liaison Reports

ACTION/NEW ITEMS

1. Request for Reports & Updates

PUBLIC COMMENTS:

The School Committee will hear from members of the public on general matters of education interest. Speakers are asked to limit comments to 3 - 5 minutes to allow others an opportunity to speak. The School Committee will not respond directly to public comments, however will try to address comments at future meetings.

ADJOURNMENT

CHELMSFORD SCHOOL COMMITTEE REGULAR MEETING January 16, 2024 Meeting Minutes

Members Present: Ms. Donna Newcomb (Chair), Mr. Dennis King (Vice Chair), Mr. John Moses and Ms. Maria Santos. Ms. Susan Mackinnon is not in attendance tonight.

Also present: Dr. Jay Lang (Superintendent) and Dr. Linda Hirsch (Assistant Superintendent) and Ms. Joanna Johnson-Collins (Director of Business & Finance)

Call to Order

Ms. Newcomb called the meeting to order at 6:00

Pledge of Allegiance

Chair Opening Statement

"This meeting is being live-streamed by Chelmsford Telemedia and posted to the CPS website for interested community members to access and watch. In-person public participation will be taking place tonight in accordance with the Chelmsford School Committee Public Participation Guidelines. Anyone speaking tonight during the public input portion of this meeting has notified the superintendent's office of their desire to speak and has been provided with these guidelines. Upon request written comments received no later than 12:00 p.m. on the day of this meeting will also be read and made part of the record of the meeting during the second public comment session."

Consent Agenda

1. Approval of the minutes of the regular school committee meeting of December 19, 2023

Mr. King motioned to approve the minutes for our meeting on December 19, 2023. Mr. Moses seconded. Motion carries 4-0.

2. Approval of the minutes of the regular school committee meeting of January 2, 2024

Mr. King motioned to approve the minutes from our meeting on January 2, 2024. Mr. Moses seconded. Motion carries 4-0.

CHS Student Representative Announcements

The Committee asked them to stay home tonight because of the weather conditions.

Good News

Dr. Hirsch shared that McCarthy will be performing *Lion King Jr.* from February 2nd through the 3rd. "Please enjoy"! Mr. Moses attended the event where the Byam chorus performed at the State House. It was a successful and positive event.

Public Comments

None

New Business

1. Presentation: Strategic Plan Steering Committee - Social Emotional Learning (SEL)

Dr. Lang introduced: Jason Fredette, Principal Byam Elementary School; Shannon Bischoff, District Coordinator of SEL and Counseling; and Steve Murray, Principal Chelmsford High School. These are the Chairs of the SEL Committee who will present work done last year and the focus for the coming year. Principal Fredette shared that Social Emotional Learning goes hand-in-hand with academic learning. Together these lead to the best potential achievement and support for all students. Ms. Bischoff added that measuring the success of SEL is determined by measuring percentage of students who "feel a sense of belonging in school" and the percentage of students who "report having positive relationships with peers and adults across grades K-12". Principal Murray spoke of three supportive initiatives. The first is to use the data collection and analysis tool, Panorama (a student success platform) "to measure and respond to student data". The second is to implement DEI practices and protocols. Thirdly, "review and enhance transition protocols and practices between levels to support students' SEL needs". The action steps to advance these initiatives are clearly shown in tonight's slide show. The steps for Initiative #1 are all currently "on track" and a deeper dive into the data is ongoing and available to staff on a daily basis. The action steps for Initiative #2 are also "on track". A family and caregiver survey was successful in gaining relevant and positive feedback. Feedback from student affinity groups was extremely helpful in moving forward. For Initiative #3 continuing "to review and establish transition protocols and practices for students at all levels" is on track. Providing more social opportunities will be addressed this spring.

2. FY2024 Budget Report: 2nd Quarter Financials (October 1 - December 31, 2023)

Ms. Johnson-Collins included in tonight's packet a memorandum and supporting documents for the second quarter of the current school year. Most variances are favorable. The transportation account is unfavorable due to transportation of homeless students and special education students currently. This can be resolved in the future without difficulty. Circuit breaker funds for this year will be \$2.5 million per DESE.

Mr. King motioned to accept the report of the second quarter financials as a motion of progress. Mr. Moses seconded. Motion carries 4-0.

3. Recommended FY2024 Budget Transfers

Ms. Johnson-Collins included a memorandum tonight for fiscal 2024 budget transfers.

Mr. King motioned to approve the FY2024 local operating budget transfer of \$1,600 from the account noted to the local Capital Land and Buildings account as presented. Mr. Moses seconded. A roll call vote was taken. Motion carries 4-0.

Mr. King motioned to approve the FY2024 local operating budget transfer of \$6,000 from the account noted to the CHS Science Equipment account as presented. Mr. Moses seconded. A roll call vote was taken. Motion carries 4-0.

4. 2024/25 School Year - Kindergarten Registration Dates

Ms. Johnson-Collins shared that kindergarten registration will take place on January 30th and January 31st here in the Central Office meeting room from 9:00 a.m. to 6:00 p.m. Families need to sign up for an appointment and will be notified by the district of their appointment time. There will be an additional registration set up for April.

5. Memo - Personnel Report: December 2023

No action required.

6. Valley Collaborative 2023 Annual Report

This is shared in tonight's agenda packet.

Mr. King motioned to accept the Valley Collaborative 2023 Annual Report as a report of progress. Mr. Moses seconded. Motion carries 4-0.

7. Valley Collaborative 2024 Winter Newsletter

Included in tonight's packet. They have a very loyal and dedicated staff according to Dr. Lang, who is the Chairman of the Board!

Mr. King motioned to accept the Valley Collaborative 2024 Winter Newsletter as a report of progress. Mr. Moses seconded. Motion carries 4-0.

8. Approval of Field Trip Requests

Mr. King motioned to approve the McCarthy Middle School field trip to Quebec, Canada on April 26th through April 28th, 2024 for students enrolled in French classes. Mr. Moses seconded. Motion carries 4-0.

Reports

1. Liaison Reports

Ms. Santos attended the CHS PTO with a great turnout and are planning for the after-prom breakfast on May 29th. Dining to Donate at The Establishment on January 29th will generate money for the after-prom event. She attended the meeting of the middle school PTO and they are looking for PTO volunteers. They have many upcoming events in February. They are doing a food to donate through WECO online where food is ordered and prepared at home. This will run from January 17th and February 13th. Center PTO had a wonderful turnout and have co-chairs as well as "shadows" for each position. See their website for more information.

Mr. King attended the Permanent Building Committee with Dr. Lang and Ms. Santos. Mr. King offered to serve as the liaison between that committee and The School Committee.

The Chair attended South Row's PTO. Tomorrow the Chelmsford Council of Schools will meet at McCarthy at 7:00 p.m. Thursday the Chelmsford Friends of Music will meet at the public library at 6:30 p.m.

Public Comments

none

Adjournment (7:00 p.m.)

Mr. King motioned to adjourn. Mr. Moses seconded. Motion carries 4-0.

Respectfully submitted, Sharon Giglio, Recording Secretary

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CHELMSFORD PUBLIC SCHOOLS

Jay Lang, Ed.D., Superintendent

Memorandum

To: Members of the School Committee

From: Jay Lang, Ed.D., Superintendent of Schools

Date: February 5, 2024

Re: Spotlight on the Schools: South Row Elementary School

Attached please find a PowerPoint presentation provided by South Row Principal Ms. Terri Gilbert in advance of the meeting presentation. I look forward to hearing the presentation and discussing the good work that is occurring at the South Row Elementary School with the members of the school committee.

PHONE: 978.251.5100 • FAX 987.251.5110

South RowProudly Presents...















Our Goal Developing Young Leaders

Quote:

"A leader is one who knows the way, goes the way, and shows the way." - John C. Maxwell

Quote:
"Great leaders don't tell you what
to do, they show you how it is
done!"







Stats and Format

Stats:

- ★ 50 students representatives from all 4 dassrooms
- Application process
- 2 administrators and 3 teachers
- spirit days/kind acts
- 6 jobs to choose from School Newspaper

Meeting Format:

- Leadership quote & short video
- Dialogue on jobs/responsibilities
- Student feedback/input on school activities and initiatives
- Sub-committee tasks









Grade 4 South Row Student Council Application

Please complete this form by MONDAY, OCTOBER 16th, 2023 If you are interested in serving as a Grade 4 Student Council Representative during the 2023-24 school year. Applications will NOT be accepted late.

If you have questions please reach out to Mrs. Gilbert, Mr. Ramalho, Ms. Semenza, or Mrs. Webber

Student Name (Last, First) *

Short answer text

Teacher Leaders

A shout out to Beth Mathews, Shannon Semenza and Jamie Webber!!



Try it Tuesday

- Partnering with Food Services & Katie Simes Health/PE/FCS Coordinator
- Once per month
- Optional
- Opt out



Guest Readers

- Our teachers sign up for guest readers- they love when former students visit
- Students choose and practice book
- Keep track of day/time



Safety Patrol

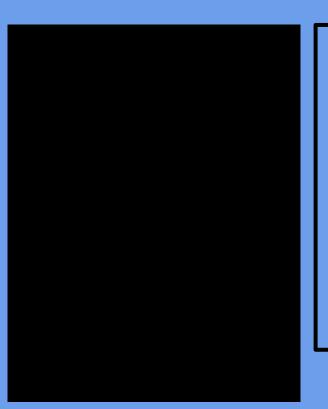
- Assigned location
- Monthly
- Expectation reminders at dismissal
- Create a poster that highlights school rules (respect, responsibility, and safety)
- Pride Tickets

Grade Level Meeting Hosts

- Preview/practice reading story
- Share the reading during meeting
- Host Q and A after reading
- Engage younger students surrounding the theme of the meeting



Kindergarten Helpers



- Report to assigned room daily
- Assist with dismissal and/or other tasks as assigned by the teacher
- Walk students to cars/bus



School Newspaper

- First school wide newspaper executed by students
- Interviewing teachers
- Featuring activities, events, etc.
- Facilitated by Mrs.
 Mathews with the help of Mrs. Tice
- First newspaper will be printed soon and shared to the school community





Bus Mentors

- Meet student at bus
- Mentor K and 1 students
- Help with expectations/anxiety
- Allows younger students to build relationships with older students while promoting student leadership!



What's Coming up?

- Monthly job responsibilities and meetings will continue!
- The group will continue to communicate school wide events, spirit days, and kind acts
- The council will organize our annual Fitness for Cure event
- Students will be broken up into four suboups during monthly meetings
 - Kindness Group
 - Passport Group
 - Student Council Information Group
 - Welcome to South Row Group

Questions/Comment



CHELMSFORD PUBLIC SCHOOLS

Jay Lang, Ed.D., Superintendent

Memorandum

To: Members of the School Committee

From: Jay Lang, Ed.D., Superintendent of Schools

Date: February 1, 2024

Re: MSBA Vote: South Row Elementary School Statement of Interest (SOI)

Below is the vote required by the Massachusetts School Building Authority (MSBA) to authorize the submission of a Statement of Interest for funding consideration in the MSBA Accelerated Repair Program by the March 1, 2024 deadline. I recommend the committee vote in the affirmative as follows:

Resolved: Having convened in an open meeting on February 6, 2024, prior to the SOI submission closing date, the School Committee of the Town of Chelmsford, in accordance with its charter, by-laws, and ordinances, has voted to authorize the Superintendent to submit to the Massachusetts School Building Authority the Statement of Interest Form dated February 5, 2024 for the South Row Elementary School located at 250 Boston Road which describes and explains the following deficiencies and the priority category(s) for which an application may be submitted to the Massachusetts School Building Authority in the future for the replacement of school facility systems, such as roofs, as certain sections of the roof at South Row Elementary School have exceeded their useful life and require replacement at this time; and hereby further specifically acknowledges that by submitting this Statement of Interest Form, the Massachusetts School Building Authority in no way guarantees the acceptance or the approval of an application, the awarding of a grant or any other funding commitment from the Massachusetts School Building Authority, or commits the Town of Chelmsford to filing an application for funding with the Massachusetts School Building Authority.

PHONE: 978.251.5100 • FAX 987.251.5110



FACILITY AGE CHART

Building	Year Built	Age of Building	Modular Classrooms	Notes
Byam Elementary School	1970	54	6	Modular classrooms added summer of 2017.
Center Elementary School	1955	69	4	Building fully renovated in 1999. Modular classrooms added summer of 2017.
Harrington Elementary School	1968	56	6	Modular classrooms added summer of 2017.
South Row Elementary School	1960	64	8	6 modular classrooms added summer of 2017. 2 modular classrooms added summer 1993.
McCarthy Middle School	1957	67	4	Modular classrooms added summer 2003.
Parker Middle School	1965	59	10	Modular classrooms added summer 2003.
Chelmsford High School	1974	50	0	





History

2015: The District hired Dore and Whittier Architects (D+W) to assist in developing a long-term master plan to address both facility and capacity needs across the district.

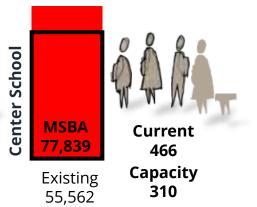
2016: The Master Plan included 16 options designed to resolve the facility needs and overcrowding concerns. Of the sixteen options six were chosen for further study.

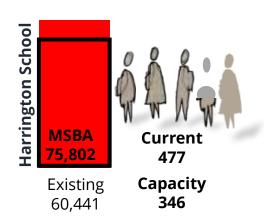
2017: The District added modular classrooms to each of the elementary schools to address immediate overcrowding and the addition of full day Kindergarten.

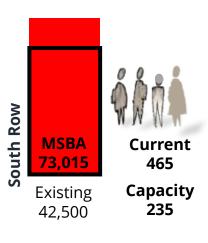
<u>2021</u>: The District requested an updated Master Plan from D+W. New enrollment projections were reviewed. These indicated actual enrollments from 2016-2021 had exceeded the 2016 projections. The new projections showed continued growth with approximately 4,950 students district wide by the 2025/26 school year.

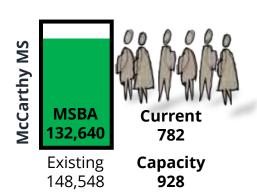
MSBA Current 530 Existing Capacity

346

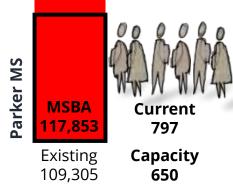








60,441



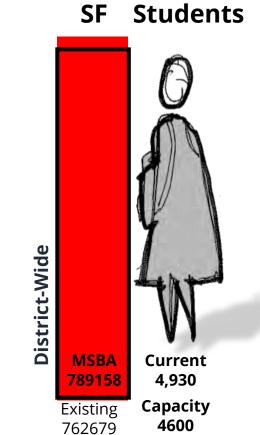


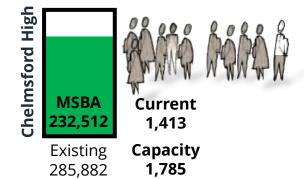
Only permanent construction (**not modular classroom buildings**) have been included in the GSQ.

Capacity has been determined by inputting the GSF into the **2016 MSBA Space Summary***.

Westlands PK students and facility have not been included in the District Wide calculations

* This information has not been updated to reflect the current MSBA space summary





	Current Enrollment (fall 2023)	Capacity by GSF	Capacity by Classroom Count w/o Modulars	Capacity by Classroom Count w/ Modulars	Facility Condition	MSBA Instructional Space Comparative Analysis – Room by Room
Byam ES	530	346	412	527		34% are under by 10% or more
Center ES	466	310	394	486		35% are under by 10% or more
Harrington ES	477	346	412	527		37% are under by 10% or more
South Row ES	465	235	371	463		89% are under by 10% or more

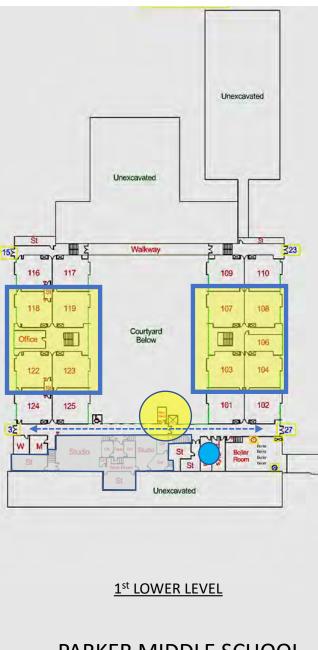


	Current Enrollment (fall 2023)	Capacity by GSF	Capacity by Classroom Count w/o Modulars	Capacity by Classroom Count w/ Modulars	Facility Condition	MSBA Instructional Space Comparative Analysis – Room by Room
McCarthy MS	782	928	958	1036		67% are under by 10% or more
Parker MS	797	650	684	840		53% are under by 10% or more
Chelmsford HS	1413	1785	1760	N/A		84% are under by 10% or more

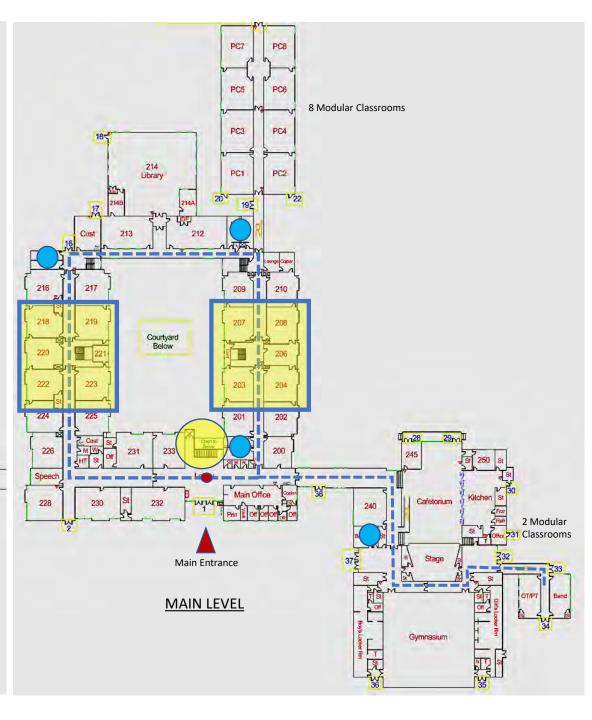








PARKER MIDDLE SCHOOL



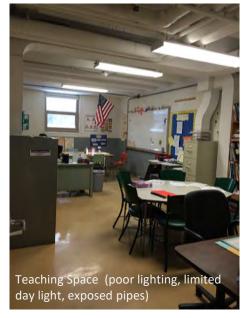


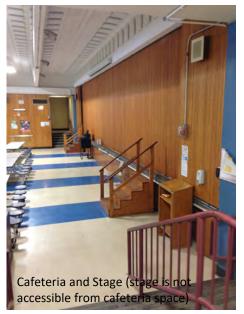


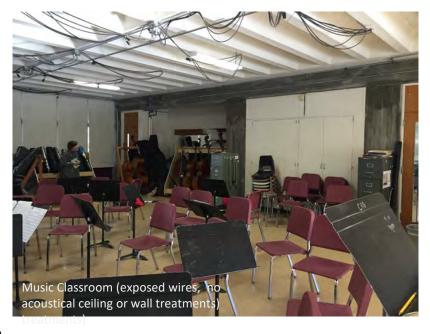












PARKER MIDDLE SCHOOL













PARKER MIDDLE SCHOOL



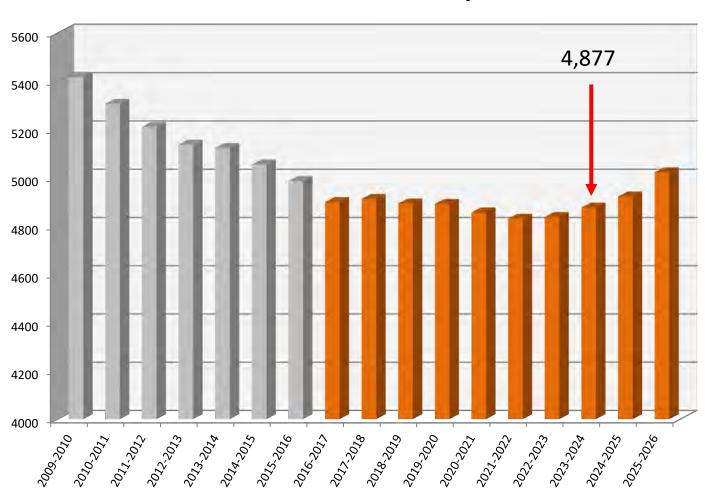
History

2022: With an eye to the future the District submitted a Statement of Interest (SOI) to the Massachusetts School Board Authority (MSBA) for a middle school project. The SOI requested the feasibility study include multiple grade level configurations and enrollments so the District could determine which was the best fit for the community.

<u>2023</u>: The MSBA voted to invite Chelmsford into the Core Program and eligibility period is scheduled to begin April 1, 2024.

<u>2024</u>: Today the district exceeds even the highest projected enrollment from the 2021 forecast with 5,130 students enrolled in grades K-12.

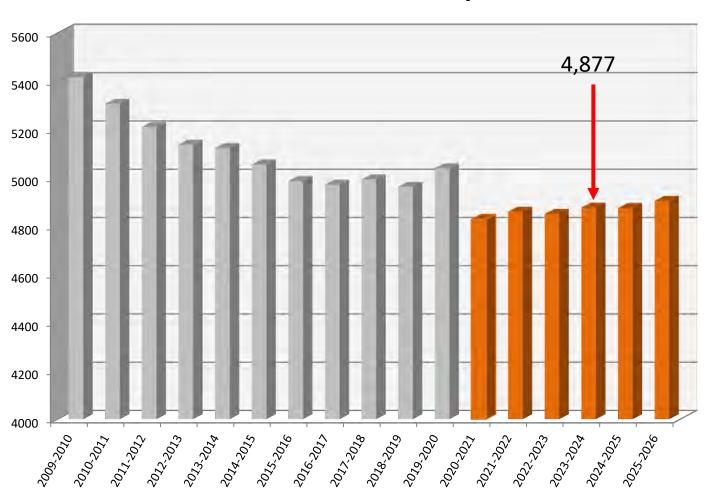
2016 District-wide PK-12 Projection



Enrollment Projections 2016

In 2016 projections indicated 4,877 students in PK-12 for the 2023-2024 school year and an increase to 5,023 students by the 2025 – 2026 school year.

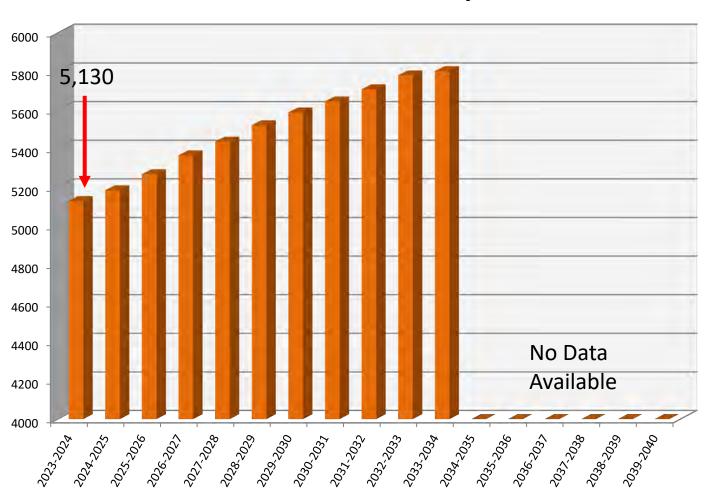
2020 District-wide PK-12 Projection



Enrollment Projections 2020

In 2020 enrollment projections were adjusted and reflected 4,950 students in the 2025-2026 year

2023 District-wide PK-12 Projection

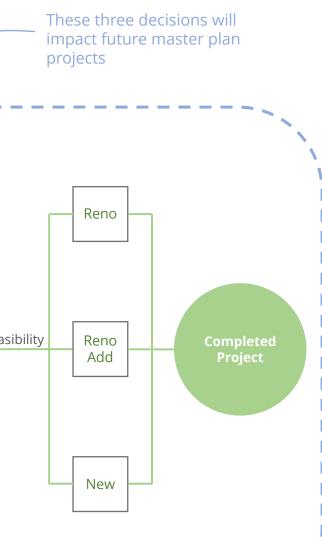


Enrollment Projections 2023

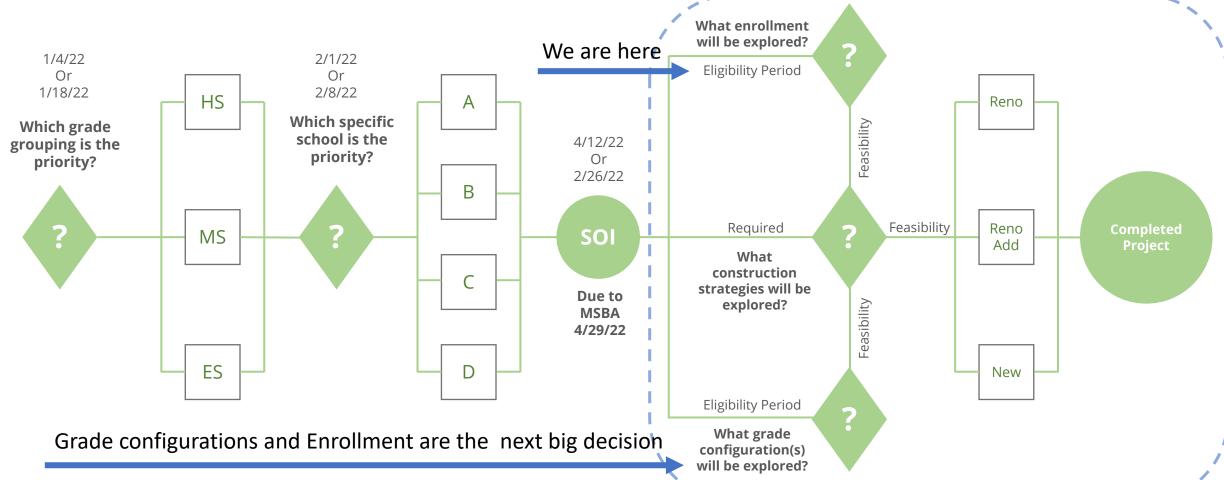
Are we where we thought we would be?

Current enrollment exceeds the projections from 2016 and 2020 and projects a continued rise in student enrollment reaching 5,803 by the 2033/24 school year.

Key Decision Sequence & Timing



MSBA Process



Current Options Under Consideration

Option: Parker 5th-6th

Parker Site McCarthy Site Byam Site Center Site Harrington Site South Row Site

New 5th-6th 7th-8th K-4th K-4th K-4th K-4th

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Option: Parker 5th-8th

Parker Site McCarthy Site Byam Site Center Site Harrington Site South Row Site

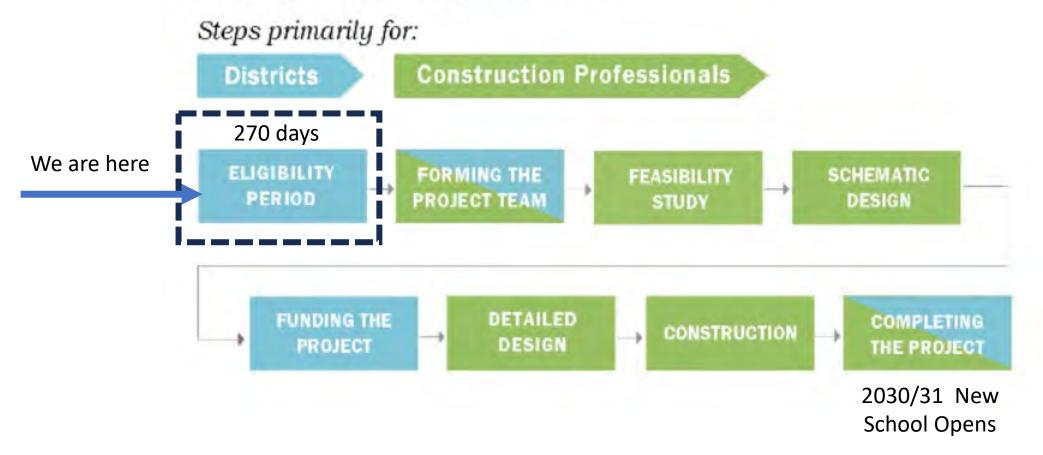
New 5th-8th PK-4th K-4th K-4th K-4th K-4th K-4th

Option: Parker 4th-6th

Parker Site McCarthy Site Byam Site Center Site Harrington Site South Row Site

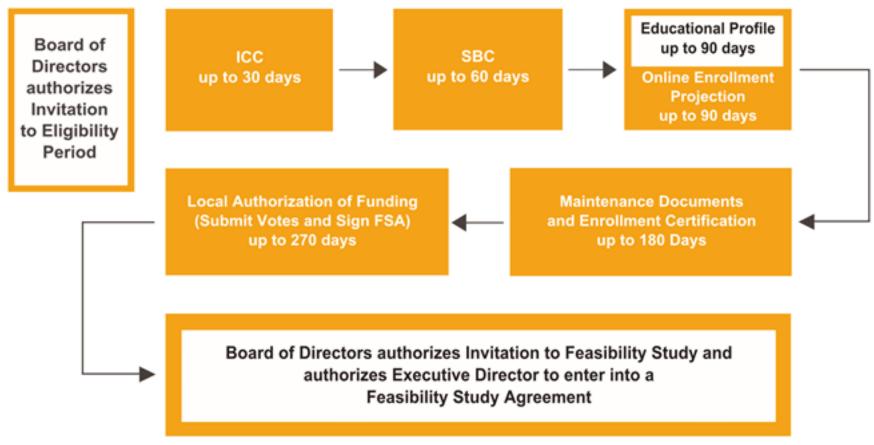
New 4th-6th 7th-8th K-3rd K-3rd K-3rd K-3rd K-3rd

MSBA Building Process



Eligibility Period

Up to 270 Days



Upon Invite to Eligibility Period, Districts complete defined requirements within the timeframes listed above

Eligibility Period Schedule of Deliverables

Town of Chelmsford Colonel Moses Parker Middle School MSBA Board of Director Meeting - December 13, 2023

Eligibility Period Comr	nences – Apr	il 1, 2024				
MODULE ONE -	Eligibility Per	riod				
Deliverable	Days	Due Date and Status				
Initial Compliance Certification	30	May 1, 2024 Required				
School Building Committee	60	May 31, 2024 Required				
Educational Profile Questionnaire	90	July 1, 2024 Required				
Online Enrollment Projection	90	July 1,2024 Required				
Enrollment Meeting Held	180	September 27, 2024 Required				
Maintenance and Capital Planning Information	180	September 27, 2024 Required				
Local Vote Authorization	270	December 27, 2024 Required				
Feasibility Study Agreement	270	December 27, 2024 Required				
Eligibility Period Conclud	les – Decemb	er 27, 2024				





FY2024 Budget Status



All collective bargaining agreements are in place for FY24 (July 1, 2023 – June 30, 2024).

The FY24 local operating budget is in good shape – no concerns with personnel or non-personnel accounts at this time.

The FY24 grants and revolving accounts are in good shape – no concerns with any accounts at this time.

DESE Comparable Districts: FY2022 Actual % Over Required Net School Spending



District	FY2022 Actual % Over Required NSS
Burlington	97.0 %
Westborough	56.3 %
Natick	55.3 %
Wakefield	48.6 %
Arlington	47.0%
Walpole	41.2 %
Milton	37.0 %
Chelmsford	33.0 %
State Average	27.5 %
Shrewsbury	21.5 %
Bridgewater - Raynham	14.0 %
Melrose	11.5 %

DESE Comparable Districts: FY2021 Student-Teacher Ratio



District	Student: Teacher Ratio
Burlington	10.7 : 1
Westborough	11.4 : 1
Natick	12.0 : 1
State Average	12.1 : 1
Arlington	12.4 : 1
Wakefield	12.5 : 1
Chelmsford	12.8 : 1
Walpole	12.9 : 1
Melrose	13.3 : 1
Milton	13.7 : 1
Shrewsbury	14.9 : 1
Bridgewater - Raynham	15.9 : 1

DESE Comparable Districts: FY2021 Average Teacher Salary



District	Average Teacher Salary
Burlington	\$ 103,732
Bridgewater – Raynham	\$ 92,617
Shrewsbury	\$ 87,977
Milton	\$ 87,757
State	\$ 86,105
Wakefield	\$ 85,789
Walpole	\$ 84,948
Natick	\$ 84,410
Arlington	\$ 83,411
Chelmsford	\$ 82,957
Westborough	\$ 80,888
Melrose	\$ 76,369

DESE Comparable Districts: FY2021 Per-Pupil Expenditures



District	Expenditure per in-district Pupil
Burlington	\$ 21,858
State Average	\$ 18,522
Westborough	\$ 17,654
Wakefield	\$ 16,984
Arlington	\$ 16,920
Chelmsford	\$ 16,430
Walpole	\$ 16,931
Natick	\$ 16,071
Milton	\$ 15,661
Shrewsbury	\$ 14,395
Bridgewater - Raynham	\$ 14,008
Melrose	\$ 13,539



The town manager has included a \$ 3.18 million increase in funding for the Chelmsford Public Schools, an increase from \$ 70.7 million to \$ 73.88 million in the Town of Chelmsford FY2025 general operating budget.



Following is a list of the assumptions that have been incorporated in the FY2025 superintendent's recommended budget:

All FY2025 salaries have been increased in accordance with the applicable collective bargaining and individual employment agreements.

"Step" increases and "lane changes" have been incorporated in the FY2025 recommended budget figures.

Anticipated teacher vacancies from announced retirements have been budgeted at \$71,000 (Step 3 on the master's degree salary schedule).



The FY2025 budget provides an additional special education teacher for the third phase of implementation of the in-district Language Based Program at the middle school level (7th grade) – an inclusive, targeted and supportive learning environment for students who require specific and intensive remediation due to language-based reading disabilities. The goal of the language-based program is to continue to develop literacy skills and strategies while supporting access to grade level curricula for students who require a multi-sensory approach to support their reading, writing, listening, speaking and organizational skills.



The FY2025 budget provides an additional special education teacher and Board Certified Behavior Analyst (BCBA) position at Parker Middle School to provide required services in accordance with students' Individual Education Plans (IEP) to address the increased service level needs of our students. Students requiring middle school level ASD programming are transitioning from the elementary level for the 2024/25 school year and require specialized programming.



In addition to specialized ASD programming at Byam Elementary School, Harrington Elementary School also began to support districtwide ASD programming at the elementary level in FY2024. The FY2025 budget provides an additional special education teacher (ASD) at Harrington Elementary School to provide required services in accordance with students' Individual Education Plans (IEP) to address the increased service level needs of our students. Students requiring elementary level ASD programming are transitioning from the CHIPs Program to Harrington Elementary School for the 2024/25 school year.



The FY2025 budget provides an additional special education teacher position at Harrington and South Row Elementary Schools, and Chelmsford High School, to provide required services in accordance with students' Individual Education Plans (IEP) to address the increased service level needs of our students and increased number of students qualifying for and receiving specialized services.

The FY2025 budget provides an additional English Language Learner (ELL) teacher position at the elementary level to provide required services to address the increased number of students qualifying for and receiving ELL services.



The FY2025 budget provides for a guidance counselor - STEP Program classroom position at McCarthy Middle School. We have witnessed a significant rise in the number of students out of school in extended hospitalizations/crisis evaluations for mental health and health related concerns. The STEP Program classroom at McCarthy Middle School will be modeled after the STEP Program classroom at Chelmsford High School providing the necessary environment and supports as students re-enter the school setting following a hospitalization.



The FY2025 budget provides for 2.0 mathematics teacher specialists at the elementary level (0.5 FTE allocated to each elementary school) in support of the strategic plan goal — academic achievement in mathematics priority area - to support the implementation of the new mathematics curriculum, analyze and prioritize focus areas for improvement based on mathematics benchmark assessments, and coach and support elementary classroom teachers with the delivery of mathematics instruction.



The FY2025 budget maintains the day-to-day substitute teacher rate, day-to-day substitute paraprofessional/recess aide rate, long-term substitute teacher rate, and day-to-day substitute nurse rate to be competitive with surrounding communities and attract the best possible candidates to the Chelmsford Public Schools to fill these important positions on a daily basis.

The FY2025 budget maintains funding for the implementation of the 1:1 computer initiative for all incoming 5th grade students at Parker Middle School and 9th grade students at Chelmsford High School. Each student will be provided with a district-provided computer (Chromebook) for use at home and in school.



SCHOOL COMMITTEE MEMBERS

Donna M. Newcomb, Chair

Dennis F. King II, Vice-Chair

Susan Mackinnon, Secretary

John W. Moses

Maria L. Santos

CENTRAL ADMINISTRATION

Dr. Jay Lang, Superintendent

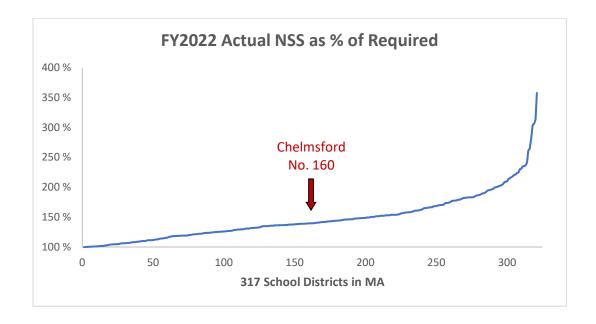
Dr. Linda Hirsch, Assistant Superintendent

Joanna Johnson-Collins, Director of Business & Finance

February 6, 2024

Chelmsford Public Schools General Fund Operating Budget Overview

The Massachusetts Department of Elementary and Secondary Education (DESE) tracks budgeted and actual spending in districts from year to year. DESE's most recently published actual figures are for FY2022, which ended June 30, 2022. From the reported and audited actual figures for each district, DESE determines each district's compliance with its net school spending obligation in dollars and in percentage of required spending. DESE annually publishes required net school spending and actual net school spending for each district in Massachusetts. In FY2022, 12 districts spent less than their required net school spending as computed by DESE; 303 districts exceeded their required net school spending. Chelmsford exceeded its required net school spending by 33% in FY2022, which is slightly above the state median value of 32.7%. Across the state, 159 communities spent less than Chelmsford, whereas 157 communities spent more than Chelmsford as a percentage of total spending in excess of required net school spending, as illustrated in the graph below.



What Is Net School Spending?

The Massachusetts school finance statute, Chapter 70 of the General Laws, establishes an annual net school spending requirement for each school district. Net school spending includes each town school department's general fund expenditures (operating budget) as well as the

town's direct spending for schools, but it excludes capital expenditures, transportation, grants, and revolving funds. Required net school spending is the annual *minimum* that must be spent on schools, including carryover from previous years. As stated previously, Chelmsford exceeded its required net school spending requirement by 33% in FY2022 and in FY2023 is budgeted to exceed its required net school spending requirement by 35.1%.

To determine net school spending for the upcoming school year, the state uses school department enrollment data as of October 1 of the current school year (i.e., the October 1, 2023 student headcount is the basis for determining the FY2025 foundation budget and net school spending requirement). This is called foundation enrollment and is used to calculate the district's foundation budget. The foundation budget is the state's estimate of the *minimum* funding level needed in each district to provide an adequate educational program.

Massachusetts uses a complex formula that considers many factors, including each district's grade-level configuration, programs, and demographics. The formula also considers each community's relative wealth and determines each community's "required local contribution" toward the educational program.

Comparable Community Analysis: Demographic Data

Although it is important to compare Chelmsford to the state average with regard to spending and academic performance, it is also necessary to assess Chelmsford's spending and academic performance with its most comparable peer communities across the state. Table I provides general demographic data for Chelmsford and its ten most comparable districts as determined by DESE.

Table I. DESE Comparable Districts: General Demographic Data

District	Total Enrollment	Econ. Dis. (%)	SWD (%)	ELL (%)
Arlington	5,755	9.1	15.7	4.1
Bridgewater-Raynham	5,272	20.5	16.3	2.8
Burlington	3,388	15.2	14.2	5.0
Chelmsford	4,826	14.7	16.6	4.2
Melrose	3,701	12.8	16.7	5.4
Milton	4,355	11.4	16.0	2.1
Natick	5,251	10.7	14.8	3.0
Shrewsbury	5,974	13.6	14.3	2.7
Wakefield	3,309	13.8	16.5	2.4
Walpole	3,655	13.1	14.0	3.5
Westborough	3,825	12.5	16.0	11.4

With regard to the number of economically disadvantaged students enrolled, Chelmsford falls in the top third of its most comparable districts. Two districts have a higher percentage of students and eight districts have a lower percentage of students designated economically disadvantaged. Some 14.7% of all Chelmsford Public School students are identified as economically disadvantaged. This is a significant increase from just a few years ago (2014-15) when 8.2% of all Chelmsford Public School students were identified as economically disadvantaged.

With respect to the number of students identified with disabilities (SWD), Chelmsford falls in the top third of its most comparable districts. Of all Chelmsford Public School students, 16.6% have disabilities and require special education services, as outlined in their Individual Education Plan (IEP). Nine districts have a lower percentage of students and one district has a higher percentage of students identified with disabilities.

The percentage of students classified as English language learners (ELL) in the Chelmsford Public Schools is higher than seven, and less than three of its ten most comparable communities. In Chelmsford, 4.2% of all students are classified as ELL.

Comparable Community Analysis: Financial Support

Within the last few years, DESE has tried to make district and school demographic and performance data more accessible to district staff and the general public. The District Analysis and Review Tools (DARTs) provided by DESE allow users to track and analyze data over time to make comparisons to state and comparable districts. The DARTs select the ten most comparable school districts in the state based on student enrollment characteristics, special populations, and grade-span groupings (i.e., K–12, elementary, secondary). Grade-span groupings are an important point of comparison because districts are often compared with their neighbors based solely on geography. However, a district's comparison to similar districts across the state is often more valuable when balancing programs and services against level of spending and student achievement.

Table II highlights actual net school spending in FY2022 as a percentage of required net school spending for the ten most comparable districts to Chelmsford, as determined by DESE.

Table II. DESE Comparable Districts: Actual Percentage of Required Net School Spending

District	FY2022 Actual % of Required NSS
Burlington	97.0 %
Westborough	56.3 %
Natick	55.3 %
Wakefield	48.6 %
Arlington	47.0 %
Walpole	41.2 %
Milton	37.0 %
Chelmsford	33.0 %
State Average	27.5 %
Shrewsbury	21.5 %
Bridgewater-Raynham	14.0 %
Melrose	11.5 %

Table II shows that three comparable districts (Shrewsbury, Bridgewater-Raynham, and Melrose) spent less than Chelmsford in FY2022 as a percentage in excess of the district's required net school spending. Seven comparable districts (Burlington, Westborough, Natick, Wakefield, Arlington, Walpole, and Milton) spent more than Chelmsford in FY2022 as a percentage in excess of the district's required net school spending. In addition to the ten comparable districts as determined by DESE, the FY2022 state median is listed at 27.5% as a percentage in excess of required net school spending.

DARTs also analyze other aspects of comparable districts, including staff-to-student ratios. DESE reports the most recent staff-to-student data for FY2021, which ended June 30, 2021. Table III presents the overall student-teacher ratio in Chelmsford, its ten most comparable districts as determined by DESE, and the state average.

Table III. DESE Comparable Districts: FY2021 Student-Teacher Ratio

District	Student : Teacher Ratio
Burlington	10.7 : 1
Westborough	11.4 : 1
Natick	12.0 : 1
State Average	12.1 : 1
Arlington	12.4 : 1
Wakefield	12.5 : 1
Chelmsford	12.8 : 1
Walpole	12.9 : 1
Melrose	13.3 : 1
Milton	13.7 : 1
Shrewsbury	14.9 : 1
Bridgewater-Raynham	15.9 : 1

Table III shows that among its most comparable districts in the state, Chelmsford's student-teacher ratio is better than five of its peer communities (Walpole, Melrose, Milton, Shrewsbury, and Bridgewater-Raynham). However, five of its peer communities (Burlington, Westborough, Natick, Arlington and Wakefield) have a better student-teacher ratio than Chelmsford. The average student-teacher ratio among all Massachusetts school districts is also lower than Chelmsford's.

The student-teacher ratio is helpful for gauging a district's overall standing with regard to its comparable communities, but it does not give a true picture of the district's student-teacher ratio. This calculation takes all students reported on the October 1 headcount and divides them by the number of teachers in the district. The ratio does not consider special programs with lower-than-average class size (i.e., self-contained special education programs). At the regular meeting of the Chelmsford School Committee on December 5, 2023, grade-by-grade breakdowns of student enrollment at each elementary and middle school in the district were reported. These figures are more useful for budgeting purposes because they depict actual homeroom class size. The October 1, 2023 student enrollment report is included as Appendix A.

Another measure commonly referred to when reviewing spending among school districts is average teacher salaries. Table IV lists the data for each comparable district and the state. This data shows that Chelmsford's average teacher salary is higher than two of its peer communities (Westborough and Melrose) and lower than eight peer communities (Burlington, Bridgewater-Raynham, Shrewsbury, Milton, Wakefield, Walpole, Natick and Arlington). The average teacher salary for all school districts in the state is higher than Chelmsford's average.

Table IV. DESE Comparable Districts: FY2021 Average Teacher Salary

District	Average Teacher Salary
Burlington	\$ 103,732
Bridgewater-Raynham	\$ 92,617
Shrewsbury	\$ 87,977
Milton	\$ 87,757
State Average	\$ 86,105
Wakefield	\$ 85,789
Walpole	\$ 84,948
Natick	\$ 84,410
Arlington	\$ 83,411
Chelmsford	\$ 82,957
Westborough	\$ 80,888
Melrose	\$ 76,369

Another measure often used to compare districts is the amount of money spent to educate each student in the district, often referred to as the per-pupil expenditure. This cumulative figure includes all district expenditures on administration; instructional leadership; teachers; teaching services; professional development; instructional materials and equipment (including technology); guidance, counseling, and testing services; pupil services; operations and maintenance; and employee benefits. Table V presents the FY2021 in-district per-pupil expenditure for each of Chelmsford's comparable districts.

Table V. DESE Comparable Districts: FY2021 Per-Pupil Expenditures

District	Per-Pupil Expenditure
Burlington	\$21,858
State Average	\$18,522
Westborough	\$17,654
Wakefield	\$16,984
Arlington	\$16,920
Chelmsford	\$16,430
Walpole	\$16,391
Natick	\$16,071
Milton	\$15,661
Shrewsbury	\$14,395
Bridgewater-Raynham	\$14,008
Melrose	\$13,539

DESE provides the per-pupil expenditures for in-district students. As Table V shows, four of our comparable districts (Burlington, Westborough, Wakefield, and Arlington) spent more overall per pupil than Chelmsford, and six comparable districts (Walpole, Natick, Milton, Shrewsbury, Bridgewater-Raynham, and Melrose) spent less. The median per-pupil expenditure for all districts in the state is \$2,092 higher than Chelmsford.

Conclusion

The Chelmsford Public School District provides an exceptional education to the students entrusted to our care. The district effectively uses the resources appropriated annually by Town Meeting to serve the needs of an ever-diversifying student population. Although Chelmsford exceeds minimum net school spending on public education, and spends slightly more than the state average of district spending above net school spending, Chelmsford spends \$ 2,092 less per-pupil than the state median per-pupil expenditure statewide. In Chelmsford, average teacher salaries are lower and student-teacher ratios are higher than the state average, but they are in the low- to mid-range of comparable districts. Per-pupil spending is lower than the state average but in the mid-range of per-pupil spending in comparable districts.

Additional funding would enhance the educational experience of Chelmsford students, but the programs and services currently provided yield exceptional results, as demonstrated by standardized testing measures. Overall, our students' academic achievement makes it clear that the town of Chelmsford is receiving a positive return on its investment in public education. Chelmsford's students are also involved in athletics, community service, and fine and performing arts, thereby fulfilling the roles of productive and valued members of the community.

FY2025 Budget Overview

Several budget assumptions underlie the FY2025 budget. The town manager has included a \$ 3.18 million increase in funding for the Chelmsford Public Schools, an increase from \$ 70.7 million to \$ 73.88 million in the Town of Chelmsford FY2025 general operating budget. Following is a list of the assumptions that have been incorporated in the FY2025 superintendent's recommended budget.

• All FY2025 salaries have been increased in accordance with the applicable collective bargaining and individual employment agreements. "Step" increases and "lane changes" have been incorporated in the FY2025 recommended budget figures. Anticipated teacher vacancies from announced retirements have been budgeted at \$ 71,000 (Step 3 on the master's degree salary schedule).

The FY2025 budget further supports students and families in a few significant ways through additional staffing and program offerings targeted in high-need focus areas:

- The FY2025 budget provides an additional special education teacher for the third phase of implementation of the in-district Language Based Program at the middle school level (7th grade) an inclusive, targeted and supportive learning environment for students who require specific and intensive remediation due to language-based reading disabilities. The goal of the language-based program is to continue to develop literacy skills and strategies while supporting access to grade level curricula for students who require a multi-sensory approach to support their reading, writing, listening, speaking and organizational skills.
- The FY2025 budget provides an additional special education teacher and Board Certified Behavior Analyst (BCBA) position at Parker Middle School to provide required services in accordance with students' Individual Education Plans (IEP) to address the increased service level needs of our students. Students requiring middle school level ASD programming are transitioning from the elementary level for the 2024/25 school year and require specialized programming.
- In addition to specialized ASD programming at Byam Elementary School, Harrington Elementary School also began to support districtwide ASD programming at the elementary level in FY2024. The FY2025 budget provides an additional special education teacher (ASD) at Harrington Elementary School to provide required services in accordance with students' Individual Education Plans (IEP) to address the increased service level needs of our students. Students requiring elementary level ASD programming are transitioning from the CHIPs Program to Harrington Elementary School for the 2024/25 school year.
- The FY2025 budget provides an additional special education teacher position at Harrington and South Row Elementary Schools, and Chelmsford High School, to provide required services in accordance with students' Individual Education Plans (IEP) to address the increased service level needs of our students and increased number of students qualifying for and receiving specialized services.
- The FY2025 budget provides an additional English Language Learner (ELL) teacher position at the elementary level to provide required services to address the increased number of students qualifying for and receiving ELL services.

- The FY2025 budget provides for a guidance counselor STEP Program classroom position at McCarthy Middle School. We have witnessed a significant rise in the number of students out of school in extended hospitalizations/crisis evaluations for mental health and health related concerns. The STEP Program classroom at McCarthy Middle School will be modeled after the STEP Program classroom at Chelmsford High School providing the necessary environment and supports as students re-enter the school setting following a hospitalization.
- The FY2025 budget provides for 2.0 mathematics teacher specialists at the elementary level (0.5 FTE allocated to each elementary school) in support of the strategic plan goal academic achievement in mathematics priority area to support the implementation of the new mathematics curriculum, analyze and prioritize focus areas for improvement based on mathematics benchmark assessments, and coach and support elementary classroom teachers with the delivery of mathematics instruction.
- The FY2025 budget maintains the day-to-day substitute teacher rate, day-to-day substitute paraprofessional/recess aide rate, long-term substitute teacher rate, and day-to-day substitute nurse rate to be competitive with surrounding communities and attract the best possible candidates to the Chelmsford Public Schools to fill these important positions on a daily basis.
- The FY2025 budget maintains funding for the implementation of the 1:1 computer initiative for all incoming 5th grade students at Parker Middle School and 9th grade students at Chelmsford High School. Each student will be provided with a district-provided computer (Chromebook) for use at home and in school.

The FY2025 superintendent's recommended budget continues to include Circuit Breaker, School Choice, and the CHIPs Revolving Fund as revenue offsets in support of the Chelmsford Public Schools. The FY2025 superintendent's recommended budget also uses anticipated tuition credit from Valley Collaborative as a revenue offset.

The superintendent's recommended FY2025 budget was crafted in support of the district's academic and social emotional goals and initiatives that have been and will continue to be the focus of our collective work in the years to come.

On January 29, 2024, Town Manager Cohen released his recommended FY2025 budget for the Town of Chelmsford. Included in his recommended budget is a \$ 3.18 million increase, \$ 70.7 million to \$ 73.88 million, to support the Chelmsford Public Schools. I will be working closely

with the schools on enrollment projections, especially the middle schools and high school, as they complete their course registration and selection process for 2024/25. I look forward to working with the school committee to review and present to town meeting a FY2025 local operating budget for the Chelmsford Public Schools that not only maintains the integrity of the programs and services we offer, but continues to align our available resources to meet the identified district goals and objectives for the 2024/25 school year.

Yours truly,

Jay Lang, Ed.D.

Superintendent of Schools

Summary Level Totals

	2021-22 FPE	2021-22 ACTUAL	2022-23 FPE	2022-23 ACTUAL	2023-24 FPE	2023-24 BUDGET	2024-25 FPE	2024-25 BUDGET
1110 SCHOOL COMMITTEE	0.0	25,816	0.0	29,409	0.0	34,050	0.0	34,310
1210 SUPERINTENDENT	3.0	439,979	3.0	447,584	3.0	456,786	3.0	498,441
1220 ASST. SUPERINTENDENT	2.0	243,331	2.0	251,397	2.0	268,207	2.0	277,806
1230 DISTRICT WIDE	0.0	405,496	0.0	434,765	0.0	530,700	0.0	500,700
1410 BUSINESS AND FINANCE	6.0	417,120	6.0	446,725	6.0	476,214	6.0	493,157
1420 HUMAN RESOURCES	3.3	233,267	3.3	303,314	3.6	368,588	3.8	356,507
1430 - 1435 LEGAL SERVICES & SETTLEMENTS	0.0	86,063	0.0	75,744	0.0	128,000	0.0	123,000
1450 DISTRICTWIDE MIS	10.0	1,490,875	10.0	1,439,715	10.0	1,495,196	10.0	1,591,197
2110 CURRICULUM DIRECTORS - REGULAR EDUCATION	12.0	1,288,460	12.0	1,356,604	12.0	1,400,891	12.0	1,421,383
2110 CURRICULUM DIRECTORS - SPECIAL EDUCATION	9.0	913,441	9.0	957,113	9.0	999,958	9.0	1,035,207
2210 SCHOOL LEADERSHIP	42.0	2,748,087	42.0	2,949,328	42.0	3,075,857	42.0	3,209,298
2300 - 2305 CLASSROOM TEACHERS - REGULAR EDUCATION	291.9	23,514,254	291.9	24,001,965	285.5	25,110,252	287.6	26,116,526
2310 TEACHERS SPECIALISTS - REGULAR EDUCATION	20.0	1,737,981	20.0	1,810,763	20.0	2,227,404	21.0	2,317,006
2310 TEACHERS SPECIALISTS - SPECIAL EDUCATION	85.0	6,588,205	88.0	6,971,347	89.5	7,430,185	96.6	8,419,421
2320 MEDICAL/THERAPEUTIC SERVICES	5.4	400,000	5.4	423,531	5.4	447,729	6.4	540,626
2325 SUBSTITUTES	0.0	517,622	0.0	770,165	0.0	811,000	0.0	811,000
2330 PARAPROFESSIONALS	219.5	3,529,062	221.5	3,707,843	223.5	4,684,984	223.5	4,815,040
2340 LIBRARY/MEDIA CENTER	15.0	762,078	15.0	714,665	15.0	829,070	15.0	838,241
2357 PROFESSIONAL DEVELOPMENT	0.0	123,055	0.0	146,170	0.0	218,275	0.0	218,775
2410 - 2415 TEXTBOOKS & INSTRUCTIONAL MATERIALS	0.0	515,538	0.0	1,104,244	0.0	547,405	0.0	470,324
2420 INSTRUCTIONAL EQUIPMENT	0.0	143,127	0.0	302,731	0.0	173,300	0.0	183,600
2430 GENERAL SUPPLIES	0.0	687,274	0.0	790,824	0.0	597,008	0.0	613,258
2440 OTHER INSTRUCTIONAL SERVICES - SPECIAL ED	0.0	150,934	0.0	153,543	0.0	190,000	0.0	215,000
2451 - 2455 CLASSROOM INST TECHNOLOGY & SOFTWARE	0.0	1,117,716	0.0	962,687	0.0	735,000	0.0	785,000
2710 - 2800 GUIDANCE & PSYCHOLOGICAL SERVICES	29.0	2,333,461	33.0	2,666,265	32.8	2,875,082	34.0	3,084,284
3200 MEDICAL & HEALTH SERVICES	10.6	824,110	10.6	848,712	11.5	995,976	11.5	994,870
3300 TRANSPORTATION	4.0	3,962,466	4.0	4,564,171	4.0	4,469,566	4.0	4,647,758
3400 FOOD SERVICES	1.0	436,870	1.0	123,372	1.0	125,628	1.0	129,691
3510 ATHLETIC DEPARTMENT	3.4	988,674	3.4	1,157,164	3.4	952,800	3.4	876,489
3520 OTHER STUDENT ACTIVITIES	0.0	207,680	0.0	221,495	0.0	204,240	0.0	204,440
3600 SCHOOL SECURITY	4.0	213,377	4.0	173,032	4.0	204,004	4.0	218,737
4110 - 4210 - 4230 CUSTODIAL SERVICES	11.3	2,030,941	11.3	2,254,617	11.0	1,977,005	12.0	2,093,814
4120 - 4130 HEATING OF BUILDINGS & UTILITY SERVICES	0.0	1,314,510	0.0	1,143,371	0.0	1,311,145	0.0	1,351,200
5150 EMPLOYEE SEPARATION COSTS	0.0	288,464	0.0	80,584	0.0	168,909	0.0	242,777
6200 - 7200 CIVIC ACTIVITIES & CAPITAL LAND & BLDGS	0.0	921,633	0.0	705,266	0.0	-	0.0	-
9300 TUITIONS	0.0	3,399,033	0.0	3,009,774	0.0	4,179,586	0.0	4,151,116
Grand Total	787.4	65,000,000	796.4	67,500,000	794.2	70,700,000	807.8	73,880,000

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
1110 SCHOOL COMMITTEE						
RECORDING SECRETARY	\$ 4,400	\$ 4,950	-	\$ 5,850	-	\$ 6,110
Total Personnel	\$ 4,400	\$ 4,950	0.0	\$ 5,850	0.0	\$ 6,110
OTHER EXPENSES	\$ 21,416	\$ 24,349	-	\$ 28,000	-	\$ 28,000
SUPPLIES	\$ -	\$ 110	-	\$ 200	-	\$ 200
Total Non-Personnel	\$ 21,416	\$ 24,459	0.0	\$ 28,200	0.0	\$ 28,200
Total 1110 SCHOOL COMMITTEE	\$ 25,816	\$ 29,409	0.0	\$ 34,050	0.0	\$ 34,310

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
1210 SUPERINTENDENT						
SUPERINTENDENT OF SCHOOLS	\$ 204,283	\$ 208,368	1.0	\$ 217,577	1.0	\$ 245,209
VACATION BUYBACK	\$ 21,440	\$ 22,708	-	\$ 14,314	-	\$ 16,132
ADMINISTRATIVE ASSISTANT	\$ 73,920	\$ 60,420	1.0	\$ 62,233	1.0	\$ 64,100
COMMUNICATIONS & MEDIA DIRECTOR	\$ 61,200	\$ 62,730	1.0	\$ 64,612	1.0	\$ 66,950
Total Personnel	\$ 360,843	\$ 354,226	3.0	\$ 358,736	3.0	\$ 392,391
CONTRACTED SERVICES	\$ 12,350	\$ 12,950	-	\$ 50,000	-	\$ 50,000
OTHER EXPENSES	\$ 61,111	\$ 77,665	-	\$ 38,050	-	\$ 46,050
SUPPLIES	\$ 5,675	\$ 2,743	-	\$ 10,000	-	\$ 10,000
Total Non-Personnel	\$ 79,136	\$ 93,358	0.0	\$ 98,050	0.0	\$ 106,050
Total 1210 SUPERINTENDENT	\$ 439,979	\$ 447,584	3.0	\$ 456,786	3.0	\$ 498,441

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
1220 ASSISTANT SUPERINTENDENT						
ASSISTANT SUPERINTENDENT OF SCHOOLS	\$ 160,060	\$ 163,181	1.0	\$ 170,424	1.0	\$ 177,996
VACATION BUYBACK	\$ 11,845	\$ 11,982	-	\$ 11,212	-	\$ 11,710
ADMINISTRATIVE ASSISTANT	\$ 56,395	\$ 59,778	1.0	\$ 62,571	1.0	\$ 64,100
Total Personnel	\$ 228,300	\$ 234,941	2.0	\$ 244,207	2.0	\$ 253,806
OTHER EXPENSES	\$ 12,617	\$ 12,227	-	\$ 19,000	-	\$ 19,000
SUPPLIES	\$ 2,414	\$ 4,229	-	\$ 5,000	-	\$ 5,000
Total Non-Personnel	\$ 15,031	\$ 16,456	0.0	\$ 24,000	0.0	\$ 24,000
Total 1220 ASSISTANT SUPERINTENDENT	\$ 243,331	\$ 251,397	2.0	\$ 268,207	2.0	\$ 277,806

	FY2022 ACTUAL		FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET		FY25 FPE	FY2025 BUDGET	
1230 DISTRICT WIDE									
ADVERTISING	\$ 1,050	\$	338	-	\$	1,500	-	\$	1,500
COPIERS	\$ 142,904	\$	147,114	-	\$	250,000	-	\$	200,000
VITAL RECORDS PRESERVATIONS	\$ -	\$	37,961	-	\$	-	-	\$	-
DUES & CONFERENCES (COORDINATORS)	\$ 5,609	\$	7,658	-	\$	13,000	-	\$	13,000
POSTAGE	\$ 35,189	\$	28,327	-	\$	36,200	-	\$	36,200
ADMINISTRATIVE SOFTWARE	\$ 220,744	\$	213,367	-	\$	230,000	-	\$	250,000
Total Non-Personnel	\$ 405,496	\$	434,765	0.0	\$	530,700	0.0	\$	500,700
Total 1230 DISTRICT WIDE	\$ 405,496	\$	434,765	0.0	\$	530,700	0.0	\$	500,700

Notes:

The "copiers" line item increased in FY24 and FY25 as a majority of the existing copier fleet was purchased in January of 2020, when the five-year lease expired. The budget increase is to address the per click maintenance costs that occur after the warranty period (three years) expires, as well as replacing aging copiers in FY24 in the CHS RICOH Center that are from 2014 and 2019.

The "vital records preservations" line item records actual expenses for digitizing paper records in accordance with MA records retention guidelines.

	FY2022 ACTUAL		FY2023 ACTUAL		FY2024 BUDGET		FY25 FPE	FY2025 BUDGET	
1410 BUSINESS AND FINANCE									
DIRECTOR OF BUSINESS & FINANCE	\$ 133,538	\$	139,614	1.0	\$	154,961	1.0	\$	162,805
VACATION BUYBACK	\$ 5,857	\$	6,123	-	\$	10,195	-	\$	10,711
BUSINESS OFFICE STAFF	\$ 259,291	\$	282,367	5.0	\$	286,058	5.0	\$	294,641
Total Personnel	\$ 398,686	\$	428,104	6.0	\$	451,214	6.0	\$	468,157
CONTRACTED SERVICES	\$ 11,000	\$	13,488	-	\$	15,000	-	\$	15,000
OTHER EXPENSES	\$ 3,964	\$	3,449	-	\$	6,900	-	\$	6,900
SUPPLIES	\$ 3,470	\$	1,685	-	\$	3,100	-	\$	3,100
Total Non-Personnel	\$ 18,434	\$	18,621	0.0	\$	25,000	0.0	\$	25,000
Total 1410 BUSINESS AND FINANCE	\$ 417,120	\$	446,725	6.0	\$	476,214	6.0	\$	493,157

Notes:

The "contracted services" line item contains funding associated with the MA DESE End-of-Year Report financial audit and one (1) student activity account audit annually.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
1420 HUMAN RESOURCES						
DIRECTOR OF HUMAN RESOURCES	\$ 105,683	\$ 133,161	1.0	\$ 136,209	1.0	\$ 142,406
VACATION BUYBACK	\$ -	\$ 5,714	-	\$ 5,974	-	\$ 6,246
HUMAN RESOURCES OFFICE STAFF	\$ 106,031	\$ 133,841	2.0	\$ 121,735	2.0	\$ 125,388
SUBSTITUTE COORDINATOR	\$ 10,522	\$ 14,196	0.6	\$ 27,295	0.8	\$ 39,467
Total Personnel	\$ 222,236	\$ 286,912	3.6	\$ 291,213	3.8	\$ 313,507
CONTRACTED SERVICES	\$ -	\$ 8,809	-	\$ 45,000	-	\$ 30,000
OTHER EXPENSES	\$ 9,725	\$ 3,732	-	\$ 30,375	-	\$ 10,000
SUPPLIES	\$ 1,306	\$ 3,862	-	\$ 2,000	-	\$ 3,000
Total Non-Personnel	\$ 11,031	\$ 16,403	0.0	\$ 77,375	0.0	\$ 43,000
Total 1420 HUMAN RESOURCES	\$ 233,267	\$ 303,314	3.6	\$ 368,588	3.8	\$ 356,507

The "contracted services" line item contains funding to provide for the costs associated with providing staff employment accommodations necessitated by medical documentation.

1430 - 1435 LEGAL SERVICES & SETTLEMENTS	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
LEGAL FEES - GENERAL & COLLECTIVE BARGAINING COUNSEL	\$ 44,173	\$ 42,359	-	\$ 75,000	-	\$ 75,000
LEGAL FEES - SPECIAL EDUCATION COUNSEL	\$ 41,890	\$ 33,385	-	\$ 45,000	-	\$ 45,000
LEGAL SETTLEMENTS - SPECIAL EDUCATION	\$ -	\$ -	-	\$ 8,000	-	\$ 3,000
Total Non-Personnel	\$ 86,063	\$ 75,744	0.0	\$ 128,000	0.0	\$ 123,000
	•	•				
Total 1430 - 1435 LEGAL SERVICES & SETTLEMENTS	\$ 86,063	\$ 75,744	0.0	\$ 128,000	0.0	\$ 123,000

The "legal services - general" line item is level funded as collective bargaining will commence in FY25 for new contracts with all major employee unions.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
1450 DISTRICTWIDE MIS						
DIRECTOR OF INFO., COMM., & TECHNOLOGY SERVICES	\$ 139,538	\$ 145,614	1.0	\$ 154,961	1.0	\$ 162,805
VACATION BUYBACK	\$ 5,857	\$ 6,123	-	\$ 10,195	-	\$ 10,711
NETWORK OFFICE STAFF	\$ 208,200	\$ 158,657	2.0	\$ 160,165	2.0	\$ 164,970
TECHNOLOGY OFFICE STAFF	\$ 331,344	\$ 388,354	7.0	\$ 427,875	7.0	\$ 440,711
Total Personnel	\$ 684,939	\$ 698,749	10.0	\$ 753,196	10.0	\$ 779,197
CONTRACTED SERVICES	\$ 58,526	\$ 65,636	-	\$ 80,000	-	\$ 80,000
OTHER EXPENSES	\$ -	\$ -	-	\$ 12,000	-	\$ 12,000
EQUIPMENT	\$ 50,000	\$ 49,997	-	\$ 70,000	-	\$ 70,000
NETWORK SERVICES	\$ 541,363	\$ 340,623	-	\$ 440,000	-	\$ 460,000
SECURITY	\$ 133,767	\$ 248,637	-	\$ 100,000	-	\$ 150,000
SUPPLIES	\$ 12,000	\$ 20,000	-	\$ 20,000	-	\$ 20,000
TRAVEL	\$ 10,280	\$ 16,073	-	\$ 20,000	-	\$ 20,000
Total Non-Personnel	\$ 805,936	\$ 740,966	0.0	\$ 742,000	0.0	\$ 812,000
Total 1450 DISTRICTWIDE MIS	\$ 1,490,875	\$ 1,439,715	10.0	\$ 1,495,196	10.0	\$ 1,591,197

The "security" line item contains funding to provide for increased service calls and equipment repair/replacement a current service warranty expires in June 2024.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2110 CURRICULUM DIRECTORS						
CURRICULUM COORDINATORS	\$ 1,208,558	\$ 1,251,687	11.0	\$ 1,284,205	11.0	\$ 1,303,417
CURRICULUM STIPENDS - COURSE SCHEDULER	\$ 5,000	\$ 5,000	-	\$ 5,000	-	\$ 5,000
SECRETARY FOR CURRICULUM COORDINATORS	\$ 38,861	\$ 41,442	1.0	\$ 42,686	1.0	\$ 43,966
Total Personnel	\$ 1,252,419	\$ 1,298,129	12.0	\$ 1,331,891	12.0	\$ 1,352,383
CONTRACTED SERVICES	\$ 18,972	\$ 35,564	-	\$ 35,000	-	\$ 35,000
EQUIPMENT	\$ 5,000	\$ 5,000	-	\$ 5,000	-	\$ 5,000
PROFESSIONAL DEVELOPMENT	\$ 7,042	\$ 4,340	-	\$ 10,000	-	\$ 10,000
SUPPLIES	\$ 958	\$ 565	-	\$ 2,000	-	\$ 2,000
TRANSLATION SERVICES	\$ 1,414	\$ -	-	\$ 7,000	-	\$ 7,000
TUITION REIMBURSEMENT	\$ 2,655	\$ 13,007	-	\$ 10,000	-	\$ 10,000
Total Non-Personnel	\$ 36,041	\$ 58,475	0.0	\$ 69,000	0.0	\$ 69,000
Total 2110 CURRICULUM DIRECTORS	\$ 1,288,460	\$ 1,356,604	12.0	\$ 1,400,891	12.0	\$ 1,421,383

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2110 CURRICULUM DIRECTORS - SPECIAL EDUCATION						
DIRECTOR OF STUDENT SUPPORT SERVICES	\$ 136,538	\$ 142,614	1.0	\$ 157,961	1.0	\$ 165,805
VACATION BUYBACK	\$ 5,857	\$ 6,123	-	\$ 10,392	-	\$ 10,908
ASSISTANT DIRECTOR OF STUDENT SUPPORT SERVICES	\$ 116,707	\$ 119,041	1.0	\$ 121,422	1.0	\$ 125,065
SECRETARIES - SPECIAL EDUCATION	\$ 85,118	\$ 92,051	2.0	\$ 97,565	2.0	\$ 100,491
SPECIAL EDUCATION ADMINISTRATIVE CHAIRPERSON	\$ 436,904	\$ 458,969	4.0	\$ 463,093	4.0	\$ 479,050
COORDINATOR OF INTEGRATED PRE-SCHOOL (CHIPs)	\$ 106,896	\$ 111,199	1.0	\$ 115,125	1.0	\$ 119,188
Total Personnel	\$ 888,020	\$ 929,997	9.0	\$ 965,558	9.0	\$ 1,000,507
COMPUTER EQUIPMENT	\$ 2,946	\$ 2,748	-	\$ 3,500	-	\$ 3,500
DUES/OTHER	\$ 12,528	\$ 14,632	-	\$ 15,000	-	\$ 15,000
PAC EXPENSES	\$ 524	\$ 499	-	\$ 1,000	-	\$ 1,000
SUPPLIES	\$ 5,204	\$ 4,304	-	\$ 6,000	-	\$ 6,000
TRAVEL	\$ 4,219	\$ 4,933	-	\$ 8,900	-	\$ 9,200
Total Non-Personnel	\$ 25,421	\$ 27,116	0.0	\$ 34,400	0.0	\$ 34,700
Total 2110 CURRICULUM DIRECTORS - SPECIAL EDUCATION	\$ 913,441	\$ 957,113	9.0	\$ 999,958	9.0	\$ 1,035,207

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2210 SCHOOL LEADERSHIP						
PRINCIPALS	\$ 899,732	\$ 940,192	7.0	\$ 961,108	7.0	\$ 999,390
ASSISTANT PRINCIPALS - ELEMENTARY	\$ 430,225	\$ 450,132	4.0	\$ 465,952	4.0	\$ 482,328
ASSISTANT PRINCIPALS - MIDDLE	\$ 224,054	\$ 232,146	2.0	\$ 238,455	2.0	\$ 244,952
DEANS	\$ 326,236	\$ 349,113	3.0	\$ 347,396	3.0	\$ 360,798
CHS ACCREDIATION - STIPENDS	\$ -	\$ 5,000	-	\$ 7,000	-	\$ 7,000
SECRETARIES	\$ 449,249	\$ 497,698	15.0	\$ 601,259	15.0	\$ 629,927
SCHOOL CLERKS	\$ 252,345	\$ 275,221	9.0	\$ 203,987	9.0	\$ 209,169
COPY CENTER CLERKS	\$ 34,065	\$ 36,344	2.0	\$ 38,043	2.0	\$ 40,766
Total Personnel	\$ 2,615,906	\$ 2,785,846	42.0	\$ 2,863,200	42.0	\$ 2,974,330
ADMIN INST, CONFERENCES & DUES	\$ 11,891	\$ 14,957	-	\$ 43,140	-	\$ 46,740
COMPUTER SUPPLIES & MAINTENANCE	\$ 34,261	\$ 39,377	-	\$ 43,000	-	\$ 57,000
CHS ACCREDIATION	\$ 1,441	\$ 1,000	-	\$ 3,650	-	\$ 3,650
CHS GRADUATION	\$ 23,972	\$ 40,924	-	\$ 28,000	-	\$ 33,800
PRINTING	\$ 4,700	\$ 9,634	-	\$ 21,342	-	\$ 19,753
SOFTWARE	\$ 27,301	\$ 14,557	-	\$ 40,000	-	\$ 40,000
SUPPLIES	\$ 28,615	\$ 43,033	-	\$ 33,525	-	\$ 34,025
Total Non-Personnel	\$ 132,181	\$ 163,482	0.0	\$ 212,657	0.0	\$ 234,968
Total 2210 SCHOOL LEADERSHIP	\$ 2,748,087	\$ 2,949,328	42.0	\$ 3,075,857	42.0	\$ 3,209,298

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2300 - 2305 CLASSROOM TEACHERS - REGULAR EDUCATION						
LONGEVITY	\$ 22,280	\$ 10,005	-	\$ 18,295	-	\$ 18,295
SALARY RESERVE FOR LEVEL (LANE) CHANGES	\$ -	\$ -	-	\$ 150,075	-	\$ 171,049
SALARY RESERVE FOR COLA	\$ -	\$ -	-	\$ -	-	\$ -
ELEMENTARY TEACHERS	\$ 5,729,309	\$ 5,876,367	74.0	\$ 6,186,432	73.0	\$ 6,343,280
KINDERGARTEN TEACHERS	\$ 1,341,404	\$ 1,219,107	17.0	\$ 1,353,994	18.0	\$ 1,490,340
MIDDLE SCHOOL TEACHERS - GRADES 5 & 6	\$ 2,732,282	\$ 2,935,551	32.0	\$ 2,895,445	32.0	\$ 2,989,471
TEACHERS - ART	\$ 803,070	\$ 829,616	10.4	\$ 859,001	10.6	\$ 877,894
TEACHERS - BUSINESS	\$ 175,955	\$ 182,656	2.0	\$ 187,224	2.0	\$ 191,904
TEACHERS - ENGLISH	\$ 1,878,095	\$ 1,955,412	22.0	\$ 2,035,487	22.0	\$ 2,094,258
TEACHERS - FAMILY CONSUMER SCIENCE	\$ 88,219	\$ 91,328	1.0	\$ 93,612	1.0	\$ 95,952
TEACHERS - HEALTH	\$ 563,570	\$ 593,920	7.0	\$ 614,680	7.0	\$ 643,181
TEACHERS - MATHEMATICS	\$ 2,117,832	\$ 2,172,048	24.0	\$ 2,226,341	26.0	\$ 2,385,281
TEACHERS - MUSIC	\$ 1,102,458	\$ 1,155,963	14.1	\$ 1,165,215	14.0	\$ 1,216,989
TEACHERS - PHYSICAL EDUCATION	\$ 1,162,748	\$ 1,218,529	14.0	\$ 1,288,296	14.0	\$ 1,333,259
TEACHERS - SCIENCE	\$ 1,968,960	\$ 1,899,355	23.0	\$ 2,018,753	23.0	\$ 2,105,445
TEACHERS - SOCIAL STUDIES	\$ 1,946,841	\$ 1,933,898	21.0	\$ 1,968,392	21.0	\$ 2,048,605
TEACHERS - TECHNOLOGY	\$ 657,620	\$ 728,580	9.0	\$ 764,393	9.0	\$ 777,178
TEACHERS - WORLD LANGUAGE	\$ 1,157,927	\$ 1,132,430	15.0	\$ 1,213,839	15.0	\$ 1,261,598
STIPENDS - PRINCIPAL DESIGNEE (ELEMENTARY & MIDDLE)	\$ 7,218	\$ 7,398	-	\$ 7,583	-	\$ 7,773
STIPENDS - TEAM LEADERS & SPECIALISTS (ELEMENTARY)	\$ 33,684	\$ 34,524	-	\$ 35,389	-	\$ 36,274
STIPENDS - TEAM LEADERS & FACILITATORS (MIDDLE)	\$ 24,782	\$ 25,277	-	\$ 27,806	-	\$ 28,501
Total Personnel	\$ 23,514,254	\$ 24,001,965	285.5	\$ 25,110,252	287.6	\$ 26,116,526
Total 2300 - 2305 CLASSROOM TEACHERS - REGULAR EDUCATION	\$ 23,514,254	\$ 24,001,965	285.5	\$ 25,110,252	287.6	\$ 26,116,526

Notes:

The "teachers - mathematics" line item contains funding to add 2.0 mathematics teacher specialists at the elementary level (0.5 FTE allocated to each elementary school) in support of the strategic plan goal - academic achievement priority area - to support the implementation of the new mathematics curriculum, analyze and prioritize focus areas for improvement based on mathematics benchmark assessments, and coach and support elementary classroom teachers with the delivery of mathematics instruction.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2310 TEACHER SPECIALISTS - REGULAR EDUCATION						
TUTORING	\$ 61,006	\$ 57,497	-	\$ 408,800	-	\$ 367,920
TEACHERS - ENGLISH LANGUAGE LEARNERS	\$ 506,852	\$ 557,296	7.0	\$ 586,051	8.0	\$ 685,650
TEACHERS - READING	\$ 1,170,123	\$ 1,195,969	13.0	\$ 1,232,553	13.0	\$ 1,263,436
Total Personnel	\$ 1,737,981	\$ 1,810,763	20.0	\$ 2,227,404	21.0	\$ 2,317,006
Total 2310 TEACHERS SPECIALIST - REGULAR EDUCATION	\$ 1,737,981	\$ 1,810,763	20.0	\$ 2,227,404	21.0	\$ 2,317,006

Notes:

The "tutoring" line item contains funding to provide eighteen (18) part-time instructional staff positions to augment grant funding in support of the elementary and middle school interventionist staffing/model.

The "teachers - English language learners" line item contains funding to add 1.0 English language learner (ELL) teacher position to support the increased number of ELL students at the elementary level enrolled and requiring services in the district.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2310 TEACHER SPECIALISTS - SPECIAL EDUCATION						
BOARD CERTIFIED BEHAVIOR ANALYST (BCBA)	\$ 404,253	\$ 390,598	5.5	\$ 470,680	6.6	\$ 598,722
TEACHERS - INTEGRATED PRE-SCHOOL	\$ 631,023	\$ 638,100	8.0	\$ 707,091	7.0	\$ 663,527
Less: Offset to CHIPS Revolving Fund	\$ -	\$ _	-	\$ (115,000)	_	\$ (115,000)
TEACHERS - SPECIAL EDUCATION	\$ 4,347,796	\$ 4,700,079	62.0	\$ 5,079,784	69.0	\$ 5,887,993
TEACHERS - SPEECH LANGUAGE PATHOLOGIST	\$ 1,088,056	\$ 1,093,194	14.0	\$ 1,182,630	14.0	\$ 1,234,179
TEACHERS - SUMMER SCHOOL	\$ 117,077	\$ 149,376	-	\$ 105,000	-	\$ 150,000
Total Personnel	\$ 6,588,205	\$ 6,971,347	89.5	\$ 7,430,185	96.6	\$ 8,419,421
Total 2310 TEACHER SPECIALISTS - SPECIAL EDUCATION	\$ 6,588,205	\$ 6,971,347	89.5	\$ 7,430,185	96.6	\$ 8,419,421

The "board certified behavior analyst (bcba)" line item contains funding to add 1.0 board certified behavior analyst (BCBA) position at Parker Middle School to support the middle school level ASD and STRIVE programs.

The "teachers - integrated pre-school" line item is offset by \$ 115,000 allocated to the CHIPS Revolving Fund.

The "teachers - special education" line item contains funding to add a 6.0 special education teacher positions to support ASD and Language Based programs at the elementary and middle school levels of the district, and to address increases in services required to be provided on students' individualized education plans (IEPs).

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2320 MEDICAL/THERAPEUTIC SERVICES						
PHYSICAL THERAPISTS	\$ 117,921	\$ 124,642	1.4	\$ 132,253	1.4	\$ 136,416
OCCUPATIONAL THERAPISTS	\$ 282,079	\$ 298,889	4.0	\$ 315,476	5.0	\$ 404,210
Total Personnel	\$ 400,000	\$ 423,531	5.4	\$ 447,729	6.4	\$ 540,626
Total 2320 MEDICAL/THERAPEUTIC SERVICES	\$ 400,000	\$ 423,531	5.4	\$ 447,729	6.4	\$ 540,626

The "occupational therapists" line item contains funding to shift the equivalent of a 1.0 occupational therapist position (currently contracted) from a special education grant to the local operating budget. Special education paraprofessional positions will be shifted to the special education grant as an offset. Retirement contributions are required from employees enrolled in the Massachusetts Teachers Retirement System (MTRS), of which an occupational therapist position is a member. Paraprofessional positions are enrolled in the Middlesex County Retirement System and do not require a contribution offset.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2325 SUBSTITUTES						
SUBSTITUTES - PARAS AND SECRETARIES	\$ 103,043	\$ 114,776	-	\$ 157,000	-	\$ 152,000
SUBSTITUTE TEACHERS - DAY-TO-DAY	\$ 257,344	\$ 360,439	-	\$ 422,000	-	\$ 420,000
SUBSTITUTE TEACHERS - DAY-TO-DAY (RETIRED TEACHERS)		\$ 53,950		\$ -	-	\$ 54,000
SUBSTITUTE TEACHERS - LONG TERM	\$ 100,235	\$ 184,000	-	\$ 232,000	-	\$ 185,000
SUBSTITUTE TEACHERS - CONTRACTED SERVICES	\$ 57,000	\$ 57,000	-	\$ -	-	\$ -
Total Personnel	\$ 517,622	\$ 770,165	0.0	\$ 811,000	0.0	\$ 811,000
Total 2325 SUBSTITUTES	\$ 517,622	\$ 770,165	0.0	\$ 811,000	0.0	\$ 811,000

Notes:

FY2025 Rates

Rate Types:

Day-to-Day Substitute Teacher \$ 125.00/Day
Day-to-Day Substitute Teacher (Retired Teacher - formerly licensed) \$ 150.00/Day

Associates Degree Required/Bachelor's Degree Preferred

\$ 200.00/Day

Long-Term Substitute Teacher (10+ days in same assignment)

Bachelor's Degree & DESE License Required

Day-to-Day Substitute Paraprofessional or Recess Aide

\$ 16.00/Hour

No degree required

The "substitute teachers - day-to-day (retired teachers)" line item is a new category to differentiate the expense for payments made to retired teachers.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2330 PARAPROFESSIONALS						
LUNCH & RECESS AIDES	\$ 399,497	\$ 419,319	52.0	\$ 494,834	52.0	\$ 509,721
PARAPROFESSIONALS - SPECIAL EDUCATION	\$ 3,113,932	\$ 3,264,134	171.5	\$ 4,164,950	171.5	\$ 4,280,119
PARAPROFESSIONALS - TOILETING STIPEND	\$ 15,633	\$ 24,390	-	\$ 25,200	-	\$ 25,200
Total Personnel	\$ 3,529,062	\$ 3,707,843	223.5	\$ 4,684,984	223.5	\$ 4,815,040
	•			•	•	
Total 2330 PARAPROFESSIONALS	\$ 3,529,062	\$ 3,707,843	223.5	\$ 4,684,984	223.5	\$ 4,815,040

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2340 LIBRARY/MEDIA CENTER						
LIBRARIANS	\$ 259,629	\$ 270,636	3.0	\$ 280,092	3.0	\$ 265,404
LIBRARY ASSISTANTS	\$ 189,128	\$ 195,455	4.0	\$ 198,079	4.0	\$ 210,534
LIBRARY CLERKS - CIRCULATION	\$ 54,063	\$ 60,088	2.0	\$ 59,540	2.0	\$ 58,657
TECHNOLOGY ASSISTANTS	\$ 259,258	\$ 188,485	6.0	\$ 291,359	6.0	\$ 303,646
Total Personnel	\$ 762,078	\$ 714,665	15.0	\$ 829,070	15.0	\$ 838,241
Total 2340 LIBRARIANS/MEDIA CENTER	\$ 762,078	\$ 714,665	15.0	\$ 829,070	15.0	\$ 838,241

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2357 PROFESSIONAL DEVELOPMENT						
MENTOR STIPENDS	\$ 30,046	\$ 36,561	-	\$ 35,000	-	\$ 35,000
Total Personnel	\$ 30,046	\$ 36,561	0.0	\$ 35,000	0.0	\$ 35,000
COURSE REIMBURSEMENT - SECRETARIES & PARAPROFESSIONALS	\$ -	\$ 400	_	\$ 5,000	-	\$ 5,000
COURSE REIMBURSEMENT - TEACHERS	\$ 57,013	\$ 75,000	-	\$ 75,000	-	\$ 75,000
DUES & CONFERENCES	\$ 35,996	\$ 34,209	-	\$ 53,275	-	\$ 53,775
SPEAKERS & WORKSHOPS	\$ -	\$ -	-	\$ 50,000	-	\$ 50,000
Total Non-Personnel	\$ 93,009	\$ 109,609	0.0	\$ 183,275	0.0	\$ 183,775
Total 2357 PROFESSIONAL DEVELOPMENT	\$ 123,055	\$ 146,170	0.0	\$ 218,275	0.0	\$ 218,775

Notes:

A "speakers and workshop" line item has been included to provide for fees and materials associated with districtwide professional development initiatives.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2410 - 2415 TEXTBOOKS & INSTRUCTIONAL MATERIALS						
CONTRACTED SERVICES - REBINDING	\$ 1,011	\$ 625	-	\$ 4,000	-	\$ 4,000
CONTRACTED SERVICES - LIBRARY	\$ 6,282	\$ 3,841	-	\$ 6,000	-	\$ 6,000
CURRICULUM EXPENSE - SPECIAL EDUCATION	\$ 32,874	\$ 34,234	-	\$ 42,000	-	\$ 42,000
EXTENDED YEAR / SUMMER CURRICULUM DEVELOPMENT	\$ 8,615	\$ 21,330	-	\$ 50,000	-	\$ 50,000
SUPPLIES - LIBRARY	\$ 34,401	\$ 36,427	-	\$ 42,000	-	\$ 42,000
TEXTBOOK ADOPTIONS - DISTRICT-WIDE	\$ 133,927	\$ 748,627	-	\$ 127,000	-	\$ 127,000
TEXTS - GENERAL	\$ -	\$ -	-	\$ 3,186	-	\$ -
TEXTS - BUSINESS	\$ 9,500	\$ 7,382	-	\$ 12,000	-	\$ 12,000
TEXTS - ENGLISH LANGUAGE LEARNERS	\$ 2,928	\$ 744	-	\$ 3,000	-	\$ 3,000
TEXTS - ENGLISH LANGUAGE ARTS	\$ 79,731	\$ 80,694	-	\$ 87,000	-	\$ 85,200
TEXTS - FOREIGN LANGUAGE	\$ 9,498	\$ 9,076	-	\$ 11,000	-	\$ 11,000
TEXTS - HEALTH	\$ -	\$ -	-	\$ -	-	\$ -
TEXTS - MATHEMATICS	\$ 101,703	\$ 92,164	-	\$ 106,252	-	\$ 17,500
TEXTS - MUSIC	\$ 7,874	\$ 6,495	-	\$ 9,967	-	\$ 10,624
TEXTS - READING	\$ 3,134	\$ 5,305	-	\$ 6,000	-	\$ 6,000
TEXTS - SCIENCE	\$ 43,339	\$ 25,740	-	\$ 10,000	-	\$ 28,000
TEXTS - SOCIAL STUDIES	\$ 40,721	\$ 31,560	-	\$ 28,000	-	\$ 26,000
Total Non-Personnel	\$ 515,538	\$ 1,104,244	0.0	\$ 547,405	0.0	\$ 470,324
Total 2410 - 2415 TEXTBOOKS & INSTRUCTIONAL MATERIALS	\$ 515,538	\$ 1,104,244	0.0	\$ 547,405	0.0	\$ 470,324

The "texts - mathematics" line item decreased as new materials were purchased with the curriculum adoption in FY23.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2420 INSTRUCTIONAL EQUIPMENT						
EQUIPMENT & MAINTENANCE - GENERAL (SCHOOL)	\$ 77,601	\$ 162,926	-	\$ 86,000	-	\$ 86,000
EQUIPMENT & MAINTENANCE - ART	\$ 954	\$ 848	-	\$ 600	-	\$ 600
EQUIPMENT & MAINTENANCE - INDUSTRIAL ARTS	\$ 6,573	\$ 6,763	-	\$ 7,000	-	\$ 5,500
EQUIPMENT & MAINTENANCE - PHYSICAL EDUCATION	\$ 23,415	\$ 83,807	-	\$ 20,700	-	\$ 23,000
EQUIPMENT & MAINTENANCE - SCIENCE	\$ 14,086	\$ 25,886	-	\$ 31,000	-	\$ 39,000
EQUIPMENT & MAINTENANCE - TECHNOLOGY	\$ 20,498	\$ 22,500	-	\$ 28,000	-	\$ 29,500
Total Non-Personnel	\$ 143,127	\$ 302,731	0.0	\$ 173,300	0.0	\$ 183,600
Total 2420 INSTRUCTIONAL EQUIPMENT	\$ 143,127	\$ 302,731	0.0	\$ 173,300	0.0	\$ 183,600

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2430 GENERAL SUPPLIES						
SUPPLIES - COPY PAPER	\$ 52,489	\$ 54,706	-	\$ 52,400	-	\$ 54,000
SUPPLIES - ENGLISH LANGUAGE LEARNERS	\$ 2,319	\$ 2,274	-	\$ 3,000	-	\$ 3,000
SUPPLIES - EVALUATIONS - SPECIAL EDUCATION	\$ 29,780	\$ 42,144	-	\$ 42,500	-	\$ 42,500
SUPPLIES - GENERAL (SCHOOL/CLASSROOM)	\$ 310,356	\$ 354,674	-	\$ 208,625	-	\$ 218,925
SUPPLIES - ART	\$ 53,281	\$ 61,628	-	\$ 50,700	-	\$ 51,200
SUPPLIES - BUSINESS	\$ 763	\$ 11,360	-	\$ 8,000	-	\$ 8,000
SUPPLIES - ENGLISH LANGUAGE ARTS	\$ 7,769	\$ 9,945	-	\$ 13,200	-	\$ 15,000
SUPPLIES - FOREIGN LANGUAGE	\$ 6,917	\$ 6,873	-	\$ 7,000	-	\$ 7,500
SUPPLIES - HEALTH	\$ 3,966	\$ 2,699	-	\$ 4,400	-	\$ 4,000
SUPPLIES - INDUSTRIAL ARTS	\$ 6,869	\$ 7,478	-	\$ 7,500	-	\$ 7,500
SUPPLIES - MATHEMATICS	\$ 14,964	\$ 17,909	-	\$ 18,350	-	\$ 18,350
SUPPLIES - MUSIC	\$ 75,651	\$ 84,937	-	\$ 40,633	-	\$ 42,583
SUPPLIES - PHYSICAL EDUCATION	\$ 197	\$ 98	-	\$ -	-	\$ -
SUPPLIES - READING	\$ 498	\$ 2,141	-	\$ 5,500	-	\$ 5,500
SUPPLIES - SCIENCE	\$ 65,126	\$ 77,369	-	\$ 68,000	-	\$ 67,500
SUPPLIES - SOCIAL STUDIES	\$ 15,305	\$ 14,014	-	\$ 21,200	-	\$ 20,700
SUPPLIES - TECHNOLOGY	\$ 41,025	\$ 40,575	-	\$ 46,000	-	\$ 47,000
Total Non-Personnel	\$ 687,274	\$ 790,824	0.0	\$ 597,008	0.0	\$ 613,258
Total 2430 GENERAL SUPPLIES	\$ 687,274	\$ 790,824	0.0	\$ 597,008	0.0	\$ 613,258

		FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2440 OTHER INSTRUCTIONAL SERVICES - SPECIAL EDUCATION							
CONTRACTED SERVICES - SPECIAL EDUCATION	\$	114,138	\$ 58,638	-	\$ 125,000	-	\$ 140,000
CRISIS INTERVENTION/CONTINGENCY - SPECIAL EDUCATION	\$	15,177	\$ 51,639	-	\$ 45,000	-	\$ 55,000
TUTORING - SPECIAL EDUCATION	\$	21,619	\$ 43,267	-	\$ 20,000	-	\$ 20,000
Total Non-Personnel	\$	150,934	\$ 153,543	0.0	\$ 190,000	0.0	\$ 215,000
	•	•					
Total 2440 OTHER INSTRUCTIONAL SERVICES - SPECIAL ED	\$	150,934	\$ 153,543	0.0	\$ 190,000	0.0	\$ 215,000

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
2451 - 2455 CLASSROOM INSTRUCTIONAL TECHNOLOGY & SOFTWARE						
COMPUTER EQUIPMENT & SUPPLIES	\$ 650,568	\$ 456,910	-	\$ 320,000	-	\$ 320,000
CONTRACTED SERVICES - 1:1 LAPTOP INITIATIVE LEASE	\$ 136,621	\$ 136,621	-	\$ 136,621	-	\$ 185,521
Less: School Choice Funds Offset	\$ -	\$ -	_	\$ (136,621)	_	\$ (185,521)
COMPUTER SUPPLIES - FOREIGN LANGUAGE	\$ 8,823	\$ 9,484	-	\$ 10,000	-	\$ 10,000
INSTRUCTIONAL SOFTWARE	\$ 321,704	\$ 359,672	-	\$ 405,000	-	\$ 455,000
Total Non-Personnel	\$ 1,117,716	\$ 962,687	0.0	\$ 735,000	0.0	\$ 785,000
Total 2451 - 2455 CLASSROOM INST TECHNOLOGY & SOFTWARE	\$ 1,117,716	\$ 962,687	0.0	\$ 735,000	0.0	\$ 785,000

The "contracted services - 1:1 laptop initiative lease" line item contains funding for the costs associated with the lease/purchase of laptops for all incoming 5th grade students at Parker Middle School and incoming 9th grade students at Chelmsford High School. The annual lease expense is offset to the School Choice Revolving fund.

The "instructional software" line item contains funding to provide for the per-student license fees associated with diagnostic screening/intervention software programs.

		FY2022 ACTUAL		FY2023 ACTUAL	FY24 FPE		FY2024 BUDGET	FY25 FPE		FY2025 BUDGET
2710 - 2800 GUIDANCE & PSYCHOLOGICAL SERVICES										
GUIDANCE COUNSELORS	\$	1,277,419	\$	1,298,229	16.0	\$	1,370,601	17.0	\$	1,522,746
GUIDANCE COUNSELORS - STIPEND - EXTENDED YEAR CHS	\$	8,807	\$	14,067	-	\$	21,600	-	\$	21,600
GUIDANCE SECRETARIES	\$	28,063	\$	41,402	1.0	\$	44,478	1.0	\$	47,749
CAREER AND COLLEGE READINESS FACILITATOR	\$	17,977	\$	64,575	1.0	\$	66,512	1.0	\$	68,508
MTSS/SEL BUILDING LEADER STIPENDS	\$	39,750	\$	42,500	-	\$	42,500	-	\$	42,500
PSYCHOLOGISTS	\$	873,815	\$	909,310	10.8	\$	981,459	11.0	\$	1,010,317
SOCIAL WORKERS	\$	62,872	\$	278,990	4.0	\$	299,018	4.0	\$	329,909
Total Personnel	\$	2,308,703	\$	2,649,074	32.8	\$	2,826,168	34.0	\$	3,043,329
GUIDANCE SUPPLIES	\$	24,758	\$	17,191	-	\$	48,914	-	\$	40,955
Total Non-Personnel	\$	24,758	\$	17,191	0.0	\$	48,914	0.0	\$	40,955
Total 2710 - 2800 GUIDANCE & PSYCHOLOGICAL SERVICES	Ś	2.333.461	Ś	2.666.265	32.8	Ś	2.875.082	34.0	Ś	3.084.284

Notes:

The "guidance counselors" line item contains funding to add a 1.0 guidance counselor - STEP Program classroom position at McCarthy Middle School. We have witnessed a significant rise in the number of students out of school in extended hospitalizations/crisis evaluations for mental health and health related concerns. The STEP program classroom at McCarthy Middle School will be modeled after the STEP program classroom at Chelmsford High School providing the necessary environment and supports as students re-enter the school setting following a hospitalization.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
3200 MEDICAL & HEALTH SERVICES						
SCHOOL NURSES	\$ 741,716	\$ 762,128	11.5	\$ 849,232	11.5	\$ 848,126
SCHOOL NURSES - SUBSTITUTE COVERAGE	\$ 30,510	\$ 37,500	-	\$ 60,000	-	\$ 60,000
SCHOOL NURSES - STIPENDS	\$ -	\$ -	-	\$ 2,200	-	\$ 2,200
TOWN HEALTH EDUCATOR	\$ 26,337	\$ -	-	\$ -	-	\$ -
Total Personnel	\$ 798,563	\$ 799,628	11.5	\$ 911,432	11.5	\$ 910,326
CONTRACT SERVICES - CARESOLACE & AED SUPPORT	\$ 11,982	\$ 31,995	_	\$ 58,883	-	\$ 58,883
COURSE REIMBURSEMENT (NURSE)	\$ 1,700	\$ 438	-	\$ 4,000	-	\$ 4,000
EQUIPMENT & MAINTENANCE (NURSE)	\$ -	\$ 2,000	-	\$ 2,100	-	\$ 2,100
INSURANCE (NURSE)	\$ 552	\$ 960	-	\$ 1,375	-	\$ 1,375
SUPPLIES (NURSE)	\$ 8,813	\$ 11,191	-	\$ 12,486	-	\$ 12,486
TRAVEL (NURSE)	\$ -	\$ -	-	\$ 700	-	\$ 700
SCHOOL DOCTOR	\$ 2,500	\$ 2,500	-	\$ 5,000	-	\$ 5,000
Total Non-Personnel	\$ 25,547	\$ 49,084	0.0	\$ 84,544	0.0	\$ 84,544
Total 3200 MEDICAL & HEALTH SERVICES	\$ 824,110	\$ 848,712	11.5	\$ 995,976	11.5	\$ 994,870

Notes:

The "contracted services – Care Solace and AED support" line item increased in FY24 to provide funds for the change in service providers for mental health resources to meet the increased needs of students and families (from William James to Care Solace).

FY2025 Rate

Rate Type:

Day-to-Day Substitute Nurse: \$ 200.00/Day

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
3300 TRANSPORTATION						
CROSSING GUARDS	\$ 4,400	\$ 4,925	3.0	\$ 10,800	3.0	\$ 10,800
TRANSPORTATION COORDINATOR	\$ 48,709	\$ 51,632	1.0	\$ 53,181	1.0	\$ 54,776
Total Personnel	\$ 53,109	\$ 56,557	4.0	\$ 63,981	4.0	\$ 65,576
REGULAR TRANSPORTATION: BASE CONTRACT	\$ 1,954,200	\$ 2,102,230	-	\$ 2,215,890	-	\$ 2,281,140
Less: Offset to Transportation Revolving Fund	\$ -	\$ -	-	\$ (266,700)	-	\$ (427,953)
REGULAR TRANSPORTATION: LATE BUS RUNS	\$ 45,000	\$ 77,000	-	\$ 66,400	-	\$ 69,000
REGULAR TRANSPORTATION: FOSTER	\$ 49,920	\$ 19,903	-	\$ 40,000	-	\$ 40,000
REGULAR TRANSPORTATION: HOMELESS	\$ 38,895	\$ 170,835	-	\$ 45,000	-	\$ 75,000
SPECIAL EDUCATION TRANSPORTATION	\$ 1,816,347	\$ 2,132,652	-	\$ 2,300,000	-	\$ 2,540,000
SOFTWARE	\$ 4,995	\$ 4,995	-	\$ 4,995	-	\$ 4,995
Total Non-Personnel	\$ 3,909,357	\$ 4,507,614	0.0	\$ 4,405,585	0.0	\$ 4,582,182
Total 3300 TRANSPORTATION	\$ 3,962,466	\$ 4,564,171	4.0	\$ 4,469,566	4.0	\$ 4,647,758

Notes:

Fees collected for student riders (Grades 7 - 12 AND all students living under 2 miles from school) offset the cost of contracted student transportation.

The "regular transportation: homeless" line item contains funding to provide for the increased costs associated with transporting homeless students to and from their school of origin.

The "special education transportation" line item contains funding to provide additional buses associated with the projected enrollment in the CHIPS integrated pre-school program and having the elementary ASD programs operate at two schools, Byam and Harrington.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
3400 FOOD SERVICES						
DIRECTOR OF SCHOOL NUTRITION	\$ 96,249	\$ 98,174	1.0	\$ 100,628	1.0	\$ 104,691
SUPPORT STAFF	\$ 209,917	\$ -	-	\$ -	-	\$ -
Total Personnel	\$ 306,166	\$ 98,174	1.0	\$ 100,628	1.0	\$ 104,691
CONTRACTED SERVICES	\$ 16,654	\$ 25,198	-	\$ 25,000	-	\$ 25,000
SUPPLIES	\$ 114,050	\$ -	-	\$ -	-	\$ -
OTHER EXPENSES - UNCOLLECTED DEBT	\$ -	\$ -	-	\$ -	-	\$ -
Total Non-Personnel	\$ 130,704	\$ 25,198	0.0	\$ 25,000	0.0	\$ 25,000
Total 3400 FOOD SERVICES	\$ 436,870	\$ 123,372	1.0	\$ 125,628	1.0	\$ 129,691

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
3510 ATHLETIC DEPARTMENT						
ATHLETIC DIRECTOR	\$ 109,536	\$ 114,560	1.0	\$ 118,604	1.0	\$ 120,976
ATHLETIC TRAINER	\$ 51,097	\$ 54,162	1.0	\$ 55,787	1.0	\$ 57,461
SECRETARY SALARY	\$ 24,871	\$ 38,515	1.0	\$ 39,670	1.0	\$ 42,017
ATHLETIC STUDENT ASSISTANT	\$ 9,875	\$ 10,562	0.4	\$ 14,239	0.4	\$ 14,239
ATHLETIC COACH STIPENDS	\$ 337,917	\$ 353,622	-	\$ 366,180	-	\$ 375,335
Less: Offset to Athletic Revolving Fund (Athletic Fees & Gate Receipts)	\$ -	\$ -	-	\$ (174,350)	-	\$ (278,709)
Total Personnel	\$ 533,296	\$ 571,421	3.4	\$ 420,130	3.4	\$ 331,319
ATHLETICS DEPARTMENT STADIUM LIGHTS	\$ 1,098	\$ 2,070	-	\$ 2,000	-	\$ 2,500
INSURANCE	\$ 28,410	\$ 28,410	-	\$ 30,170	-	\$ 30,170
EQUIPMENT RECONDITIONING	\$ 14,307	\$ 22,545	-	\$ 25,000	-	\$ 25,000
MEDICAL SUPPLIES	\$ 7,261	\$ 8,385	-	\$ 8,500	-	\$ 9,500
GAME OFFICIALS/POLICE DETAILS	\$ 92,622	\$ 115,877	-	\$ 132,000	-	\$ 135,000
OTHER EXPENSES	\$ 67,305	\$ 115,701	-	\$ 57,000	-	\$ 60,000
POOL & ICE RENTALS	\$ 72,387	\$ 74,512	-	\$ 95,000	-	\$ 95,000
SUPPLIES	\$ 88,672	\$ 119,564	-	\$ 68,000	-	\$ 68,000
TRANSPORTATION	\$ 83,316	\$ 98,679	-	\$ 115,000	-	\$ 120,000
Total Non-Personnel	\$ 455,378	\$ 585,743	0.0	\$ 532,670	0.0	\$ 545,170
Total 3510 ATHLETIC DEPARTMENT	\$ 988,674	\$ 1,157,164	3.4	\$ 952,800	3.4	\$ 876,489

Notes:

The projected student athletic participation fees and estimated revenue from athletic contests (gate receipts) is included as an offset to the Athletic Department budget to provide a more complete picture of the overall operating costs associated with the Chelmsford High School interscholastic athletic program.

	FY2022 ACTUAL		FY2023 ACTUAL	FY24 FPE		FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
3520 OTHER STUDENT ACTIVITIES								
MIDDLE SCHOOL REGIONAL KNOWLEDGE BOWL ADVISORS	\$	3,000	\$ 3,000	-	\$	3,000	-	\$ 3,000
NIGHT SCHOOL INSTRUCTORS	\$	3,161	\$ 2,500	-	\$	5,000	-	\$ 5,000
STUDENT ACTIVITY ADVISORS	\$	198,221	\$ 204,035	-	\$	172,990	-	\$ 172,990
Total Personnel	\$	204,382	\$ 209,535	0.0	\$	180,990	0.0	\$ 180,990
OTHER EXPENSES	\$	3,298	\$ 11,960	-	\$	23,250	-	\$ 23,450
Total Non-Personnel	\$	3,298	\$ 11,960	0.0	\$	23,250	0.0	\$ 23,450
Total 3520 OTHER STUDENT ACTIVITIES		207,680	\$ 221,495	0.0	\$	204,240	0.0	\$ 204,440

The "student activity advisors" line item contains funding to maintain student activity fees at McCarthy and Parker Middle Schools and Chelmsford High School at \$50/year.

			FY2023 ACTUAL	FY24 FPE		FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
3600 SCHOOL SECURITY								
SUPERVISOR OF STUDENTS	\$ 204,377	\$	173,032	4.0	\$	189,004	4.0	\$ 203,737
CPS COURT LIAISON	\$ 9,000	\$	-	-	\$	15,000	-	\$ 15,000
Total Personnel	\$ 213,377	\$	173,032	4.0	\$	204,004	4.0	\$ 218,737
Total 3600 SCHOOL SECURITY	\$ 213,377	\$	173,032	4.0	\$	204,004	4.0	\$ 218,737

	FY2022 ACTUAL		FY2023 ACTUAL	FY24 FPE		FY2024 BUDGET	FY25 FPE		FY2025 BUDGET	
4110 - 4210 - 4230 CUSTODIAL SERVICES										
DIRECTOR OF FACILITY SERVICES	\$ 118,052	\$	124,025	1.0	\$	139,340	1.0	\$	147,108	
VACATION BUYBACK	\$ 5,178	\$	5,440	-	\$	9,167	-	\$	9,678	
SECRETARY - FACILITY SERVICES	\$ 8,208	\$	12,926	-	\$	-	-	\$	-	
DAYTIME LEAD BUILDING CUSTODIANS	\$ 522,324	\$	532,349	10.0	\$	501,036	11.0	\$	576,956	
CUSTODIAL OVERTIME - GENERAL	\$ 20,459	\$	24,708	-	\$	16,500	-	\$	17,500	
CUSTODIAL OVERTIME - SNOW & ICE REMOVAL	\$ 5,602	\$	5,419	-	\$	10,000	-	\$	10,000	
Total Personnel	\$ 679,823	\$	704,867	11.0	\$	676,043	12.0	\$	761,242	
CONTRACTUAL SERVICES	\$ 855,254	Ś	873,436	_	Ś	927,579		Ś	939,973	
OTHER EXPENSES	\$ 1,096	\$	121	_	\$	1,577	-	\$	1,577	
Less: Offset to Community Education Revolving Fund	\$ -	\$	(38,314)	_	\$	(38,314)	_	\$	(38,314)	
SUPPLIES - AUDITORIUM & PAC	\$ 12,000	\$	11,214	-	\$	15,000	-	\$	17,000	
SUPPLIES - CUSTODIAL	\$ 197,758	\$	223,004	-	\$	273,520	-	\$	234,086	
GENERAL MAINTENANCE	\$ 251,350	\$	407,966	-	\$	60,000	-	\$	115,000	
EQUIPMENT	\$ 28,660	\$	66,999	-	\$	55,000	-	\$	55,000	
CLOTHING ALLOWANCE	\$ 5,000	\$	5,325	-	\$	6,600	-	\$	8,250	
Total Non-Personnel	\$ 1,351,118	\$	1,549,750	0.0	\$	1,300,962	0.0	\$	1,332,572	
Total 4110 - 4210 - 4230 CUSTODIAL SERVICES	\$ 2,030,941	\$	2,254,617	11.0	\$	1,977,005	12.0	\$	2,093,814	

The "daytime lead building custodians" line item contains funding to shift the salary of a 1.0 custodian position to the local operating budget. The position is currently funded by the ESSER III grant which ends September 30, 2024.

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
4120 - 4130 HEATING OF BUILDINGS & UTILITY SERVICES						
UTILITIES - FUEL	\$ 363,282	\$ 370,323	_	\$ 406,255	_	\$ 417,200
UTILITIES - ELECTRICITY	\$ 777,951	\$ 580,373	-	\$ 661,100	-	\$ 680,700
UTILITIES - TELEPHONE	\$ 158,705	\$ 178,015	-	\$ 230,700	-	\$ 237,300
UTILITIES - WATER	\$ 14,571	\$ 14,659	-	\$ 13,090	-	\$ 16,000
Total Non-Personnel	\$ 1,314,510	\$ 1,143,371	0.0	\$ 1,311,145	0.0	\$ 1,351,200
Total 4120 - 4130 HEATING OF BUILDINGS & UTILITY SERVICES	\$ 1,314,510	\$ 1,143,371	0.0	\$ 1,311,145	0.0	\$ 1,351,200

	-	Y2022 CTUAL	FY2023 FY24 ACTUAL FPE				FY25 FPE	FY2025 BUDGET		
5150 EMPLOYEE SEPARATION COSTS										
RETIREMENT INCENTIVE/SICK LEAVE BUY-BACK	\$	288,464	\$ 80,584	-	\$	168,909	-	\$ 242,777		
Total Personnel	\$	288,464	\$ 80,584	0.0	\$	168,909	0.0	\$ 242,777		
Total 5150 EMPLOYEES SEPARATION COSTS	\$	288,464	\$ 80,584	0.0	\$	168,909	0.0	\$ 242.777		

	FY202 ACTUA		FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET		FY25 FPE	FY2025 BUDGET
6200 - 7200 CIVIC ACTIVITIES & CAPITAL LAND & BUILDINGS								
CIVIC ACTIVITIES & COMMUNITY SERVICES	\$	86,094	\$ 82,500	-	\$	-	-	\$ -
CAPITAL LAND & BUILDINGS	\$	835,539	\$ 622,766	-	\$	-	-	\$ -
Total Personnel	\$	921,633	\$ 705,266	0.0	\$	-	0.0	\$ =
Total 6200 CIVIC ACTIVITIES COSTS	\$	921,633	\$ 705,266	0.0	\$	-	0.0	\$ -

Notes:

In FY20, FY21, FY22, and FY23, the "civic activities and community services" line item funded the bond principal and interest payments for the two turf fields (Chelmsford High School and McCarthy Middle School). These annual payments are typically funded by the Turf Field Revolving Fund (518), however in FY20 and FY21 the spring rentals of the turf fields were not possible/limited due to COVID 19 pandemic restrictions.

				FY24 FPE		FY2024 BUDGET	FY25 FPE		FY2025 BUDGET	
9300 TUITIONS										
TUITIONS - OUT OF DISTRICT	\$	3,989,851	\$	4,011,204	-	\$	6,754,354	-	\$	6,952,532
PREPAID TUITION	\$	1,520,311	\$	1,523,991	-	\$	-	-	\$	-
Less: Circuit Breaker Funds	\$	(2,330,272)	\$	(2,525,420)	-	\$	(2,574,768)	-	\$	(2,501,416)
Less: School Choice Funds Offset	\$	-	\$	-	-	\$	-	-	\$	-
Less: Valley Collaborative Tuition Credit/Refund	\$	(530,857)	\$	-	-	\$	-	-	\$	(300,000)
Less: Pre-Paid Student Tuition (FY21 Surplus Funding)	\$	-	\$	-	-	\$	-	-	\$	-
FY22 Allocation of Funds to Special Education Reserve Fund	\$	750,000	\$	-	-	\$	-	_	\$	-
Total Non-Personnel	\$	3,399,033	\$	3,009,774	0.0	\$	4,179,586	0.0	\$	4,151,116
Total 9300 TUITIONS	Ś	3,399,033	Ś	3.009.774	0.0	Ś	4.179.586	0.0	Ś	4,151,116

Notes:

The District anticipates receiving a credit from Valley Collaborative in FY2025, as Valley is projecting revenue in excess of the amount they are able to retain at fiscal yearend. The amount above the allowed retainable limit must either be returned or credited to Valley's partner districts in proportion to the amount paid over the fiscal year. Chelmsford anticipates a credit of approximately \$ 300,000 in FY2025. I recommend the amount be used to offset the FY2025 local operating budget as it directly relates to special education tuition.

Chelmsford Public School District FY2025 Superintendent's Recommended Budget February 6, 2024

	FY2022 ACTUAL	FY2023 ACTUAL	FY24 FPE	FY2024 BUDGET	FY25 FPE	FY2025 BUDGET
Grand Total	\$ 65,000,000	\$ 67,500,000	794.2	\$ 70,700,000	807.8	\$ 73,880,000

Last Name	First Name	Position	FPE	Location/School	FY2	025 Salary
GIGLIO	SHARON	Recording Secretary to the School Committee		Central Administration	\$	6,110
LANG	JAY	Superintendent of Schools	1	Central Administration	\$	245,209
		Vacation Buyback		Central Administration	\$	16,132
CORBETT	ROBYN	Executive Assistant to the Superintendent	1	Central Administration	\$	64,100
OEMIG	JENNIFER	Communications & Media Director	1	Central Administration	\$	66,950
HIRSCH	LINDA	Assistant Superintendent of Curriculum & Instruction	1	Central Administration	\$	177,996
		Vacation Buyback		Central Administration	\$	11,710
MERCIER	KATHERINE	Administrative Assistant to the Assistant Superintendent	1	Central Administration	\$	64,100
JOHNSON-COLLINS	JOANNA	Director of Business & Finance	1	Central Administration	\$	162,805
		Vacation Buyback		Central Administration	\$	10,711
PACELLI	DONNA	Accounts Payable/Receivable Specialist	1	Central Administration	\$	46,256
WOODMAN	KAREN	Accounts Payable/Receivable Specialist	1	Central Administration	\$	46,256
DANTAS	DONNA	Financial Analyst	1	Central Administration	\$	66,349
ROSE	WIOLETTKA	Payroll Coordinator	1	Central Administration	\$	68,288
MCDONALD	JANE	Student Enrollment Registrar		_ Central Administration	\$ \$	67,493 294,641
			3		Ą	254,041
CAREY	DIANE	Director of Human Resources	1	Central Administration	\$	142,406
		Vacation Buyback		Central Administration	\$	6,246
BRADSHAW	CHRISTINE	Human Resources Systems Specialist	1	Central Administration	\$	65,224
SOUSA	NANCY	Human Resources Coordinator	1	Central Administration	\$	60,164
			2	_	\$	125,388
FREELOVE	BRIDGET	Substitute Teacher Coordinator	0.8	Central Administration	\$	39,467
SILVER	WILLIAM	Director of Information, Communication & Technology Services	1	Central Administration	\$	162,805
		Vacation Buyback		Central Administration	\$	10,711
SHIN	DONG	ICTS Data Analyst	1	Central Administration	\$	95,481
GUNTER	JORDAN	ICTS Assistant Data Analyst	1	_ Central Administration	\$	69,489
			2		\$	164,970
MARCOUX	JASON	ICTS Cybersecurity & Network Operations	1	Central Administration	\$	70,987
NEHME	DAVID	ICTS Network Administrator	1	Central Administration	\$	97,324
DREW	MICHAEL	ICTS Service Manager	1	Central Administration	\$	70,987
CAIN	ROBERT	Computer Technician	1	Districtwide	\$	47,847
WOODMAN	TYLER	Computer Technician	1	Districtwide	\$	46,680
NORMANDIN	STEVEN	ICTS Webmaster	1	Districtwide	\$	50,425
ARGENZIANO	JEFFREY	Media Technician	1	Districtwide	\$	56,461
			7		\$	440,711
MCGOWAN CUMAR	MADCARET	Coordinator of School Nursing Somiling	4	Districturido	,	120.076
MCGOWAN-GUMP	MARGARET	Coordinator of School Nursing Services	1	Districtwide Districtwide	\$	120,976
BISCHOFF	SHANNON	Coordinator of Social Emotional Learning & Counseling Services	1 1	Districtwide Districtwide	\$ ¢	119,188
ROGERS	KELLY	Curriculum Coordinator - ELL, Reading & Title Services	1	Districtwide	\$ \$	123,976
DICK	ABBEY	Less: Offset to Title I Grant (30% Annual Salary) Curriculum Coordinator - English	1	Districtwide	\$ \$	<i>(37,193)</i> 121,976
WHITTLESEY	CHRISTINA	Curriculum Coordinator - English Curriculum Coordinator - Fine & Performing Arts	1	Districtwide Districtwide	\$ \$	121,976
SIMES	KATHRYN			Districtwide	\$ \$	
		Curriculum Coordinator - Health & Physical Education	1		\$ \$	123,976
BEYRANEVAND	MATTHEW	Curriculum Coordinator - Mathematics	1	Districtwide	Þ	124,976

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
MORRIS	JONATHAN	Curriculum Coordinator - Science	1	Districtwide	\$	120,976
QUINN	STEPHANIE	Curriculum Coordinator - Social Studies	1	Districtwide	\$	123,976
SWEENEY	MARILYN	Curriculum Coordinator - Technology	1	Districtwide	\$	124,976
VACANT	VACANT	Curriculum Coordinator - World Languages & Exchange Programs	1	_ Districtwide	\$	110,638
			11		\$	1,303,417
		Course Scheduler		Chelmsford High School	\$	5,000
HARTERY	MARTHA	Secretary - Curriculum Coordinators	1	Chelmsford High School	\$	43,966
REESE	AMY	Director of Student Support Services	1	Central Administration	\$	165,805
		Vacation Buyback		Central Administration	\$	10,908
MATSON	AMY	Assistant Director of Student Support Services	1	Central Administration	\$	125,065
GUILLEMETTE	TRACY	Secretary to the Director of Student Support Services	1	Central Administration	\$	49,907
ZOUZAS	HARIKLIA	Secretary - Special Education	1	Chelmsford High School	\$	50,584
		, , , , , , , , , , , , , , , , , , , ,	2		\$	100,491
ALVES-PIGEON	ALISON	Special Education Administrative Chairperson	1	Districtwide	\$	119,692
DERY	TARYN	Special Education Administrative Chairperson Special Education Administrative Chairperson	1	Districtwide	\$	123,188
HENRICKSON	KENDRA	Special Education Administrative Chairperson	1	Districtwide	\$	116,982
MOTTRAM	SHAWNA	Special Education Administrative Chairperson	1	Districtwide	\$	119,188
MOTRAW	SHAWNA	Special Education Administrative Chairperson	4	_ Districtwide	\$	479,050
MCGUIRK	MEGAN	Coordinator of Integrated Pre-School	1	CHIPs Program	\$	119,188
FREDETTE	JASON	Principal	1	Byam Elementary School	\$	139,658
FULREADER	DIANNA	Principal	1	Center Elementary School	\$	139,658
MURRAY	STEPHEN	Principal	1	Chelmsford High School	\$	159,878
ASSELIN	ROBERT	Principal	1	Harrington Elementary School	\$	139,658
PARKS	JEFFERY	Principal	1	McCarthy Middle School	\$	148,097
BLAGG	JOSHUA	Principal	1	Parker Middle School	\$	137,803
GILBERT	THERESA	Principal	1	South Row Elementary School	\$	134,638
			7	-	\$	999,390
DOLAN	ELIZABETH	Assistant Principal - Elementary	1	Byam Elementary School	\$	121,976
OMOBONO	DONNA	Assistant Principal - Elementary	1	Center Elementary School	\$	119,188
GRABOWSKI	KAREN	Assistant Principal - Elementary	1	Harrington Elementary School	\$	120,188
RAMALHO	JAYSON	Assistant Principal - Elementary	1	South Row Elementary School	\$	120,976
			4	_	\$	482,328
CALOBRISI	KERRY ANN	Assistant Principal - Middle	1	McCarthy Middle School	\$	120,976
SOUZA	MARK	Assistant Principal - Middle	1	Parker Middle School	\$	123,976
			2	_	\$	244,952
MACNEIL	ERIN	Dean - Emerson House	1	Chelmsford High School	\$	118,620
MITZA	CHRISTINA	Dean - Hawthorne House	1	Chelmsford High School	\$	118,140
MACISAAC	JOHN	Dean - Whittier House	1	Chelmsford High School	\$	124,038
Wir tels/ v te	301114	Seal White House	3	_ chemisiona riight sentoor	\$	360,798
		NEASC Accreditation Stipends		Chelmsford High School	\$	7,000
DOSSIN	ANNE	School Secretary - Principal	1	Byam Elementary School	\$	44,931
OHEARN	CHERYL	School Secretary - Principal	1	Center Elementary School	\$	41,810
TRAVERS	GWEYN	School Secretary - Emerson House	1	Chelmsford High School	\$	33,443
MASON	MARCY	School Secretary - Hawthorne House	1	Chelmsford High School	\$	38,010
MOREAU	KELLEY	School Secretary - Information	1	Chelmsford High School	\$	44,931
WINDT	SANDRA	School Secretary - Principal	1	Chelmsford High School	\$	50,584
CALLAHAN	DELANA	School Secretary - Vestibule	1	Chelmsford High School	\$	33,443
HUGHES	ANGELA	School Secretary - Whittier House	1	Chelmsford High School	\$	38,010

Last Name	First Name	Position	FPE	Location/School	FY2	025 Salary
DONAHUE	BETHANN	School Secretary - Coordinator	1	CHIPs Program	\$	40,861
PAGE	MICHELLE	School Secretary - Principal	1	Harrington Elementary School	\$	50,584
MANNION	IDA	School Secretary - Assistant Principal	1	McCarthy Middle School	\$	42,017
HERLIHY	JODIE	School Secretary - Principal	1	McCarthy Middle School	\$	44,566
ONEILL	MYRIAM	School Secretary - Assistant Principal	1	Parker Middle School	\$	34,531
ROBINSON	DEBORAH	School Secretary - Principal	1	Parker Middle School	\$	47,275
ONEILL	DEBORAH	School Secretary - Principal	1	South Row Elementary School	\$	44,931
			15	_	\$	629,927
MURPHY	STELLA	School Clerk	1	Byam Elementary School	\$	22,842
ELY	CHRISTINE	School Clerk	1	Center Elementary School	\$	20,822
THOMPSON	AMY	School Clerk - Guidance/MCAS	1	Chelmsford High School	\$	14,423
SCARFO	KERRY ANN	School Clerk - Science Lab	1	Chelmsford High School	\$	30,663
CAMP	MAKAYLA	School Clerk - Substitute Teacher Coordinator	1	Chelmsford High School	\$	23,175
SAART	KIMBERLY	School Clerk	1	Harrington Elementary School	\$	20,361
HOLLAND	KELLEY	School Clerk	1	McCarthy Middle School	\$	28,540
CONNELLY	DARLENE	School Clerk	1	Parker Middle School	\$	26,170
SEPE	KIMBERLY	School Clerk	1	South Row Elementary School	\$	22,173
			9		\$	209,169
MARSON	ELLEN	Clerk - Copy Clerk	1	McCarthy Middle School	\$	19,604
LOSSO	DEBORAH	Clerk - Copy Clerk	1	Parker Middle School	\$	21,162
			2	_	\$	40,766
		Longevity		Districtwide	\$	18,295
		Salary Reserve for Level (Lane) Changes		Districtwide	\$	171,049
		Salary Reserve for COLA		Districtwide	\$	-
CARSON	SARAH	Elementary School Teacher (1st Grade)	1	Byam Elementary School	\$	95,952
HICKS	MEGHANNE	Elementary School Teacher (1st Grade)	1	Byam Elementary School	\$	95,952
HOGAN	MEGHAN	Elementary School Teacher (1st Grade)	1	Byam Elementary School	\$	95,952
LOJZIM	KRISTIE	Elementary School Teacher (1st Grade)	1	Byam Elementary School	\$	67,576
MARCHANT	KRISTINA	Elementary School Teacher (1st Grade)	1	Byam Elementary School	\$	95,952
DUDEVOIR	JENNIFER	Elementary School Teacher (2nd Grade)	1	Byam Elementary School	\$	77,585
HARRIS	KATHERINE	Elementary School Teacher (2nd Grade)	1	Byam Elementary School	\$	102,189
MAGUIRE	ELEN	Elementary School Teacher (2nd Grade)	1	Byam Elementary School	\$	95,952
SULLIVAN	LAUREN	Elementary School Teacher (2nd Grade)	1	Byam Elementary School	\$	95,952
WEEKS	LARISSA	Elementary School Teacher (2nd Grade)	1	Byam Elementary School	\$	100,257
HOLMAN	MELISSA	Elementary School Teacher (3rd Grade)	1	Byam Elementary School	\$	101,259
MALCOLM	COURTNEY	Elementary School Teacher (3rd Grade)	1	Byam Elementary School	\$	71,000
PATIN-KOOKEN	KARLA	Elementary School Teacher (3rd Grade)	1	Byam Elementary School	\$	95,952
STREETER	KRISTY	Elementary School Teacher (3rd Grade)	1	Byam Elementary School	\$	95,952
WALSH	ASHLEY	Elementary School Teacher (3rd Grade)	1	Byam Elementary School	\$	93,145
BABSON	KRISTIN	Elementary School Teacher (4th Grade)	1	Byam Elementary School	\$	95,952
BOUTIN	KANDACE	Elementary School Teacher (4th Grade)	1	Byam Elementary School	\$	78,954
JACKSON	KATHRYN	Elementary School Teacher (4th Grade)	1	Byam Elementary School	\$	74,292
LACAVA	JESSICA	Elementary School Teacher (4th Grade)	1	Byam Elementary School	\$	71,000
SMITH	LAUREN	Elementary School Teacher (4th Grade)	1	Byam Elementary School	\$	77,585
COTTER	DIANNE	Elementary School Teacher (1st Grade)	1	Center Elementary School	\$	95,952
JOYCE	ALANA	Elementary School Teacher (1st Grade)	1	Center Elementary School	\$	67,576
LAROSE	SHAYLA	Elementary School Teacher (1st Grade)	1	Center Elementary School	\$	71,000
SANTOS	STEPHANIE	Elementary School Teacher (1st Grade)	1	Center Elementary School	\$	89,884
GREGORY	KATHLEEN	Elementary School Teacher (2nd Grade)	1	Center Elementary School	\$	83,291
MACLEAN	CORRIE	Elementary School Teacher (2nd Grade)	1	Center Elementary School	\$	82,349
MCCONNELL CLARKE	BRENDA	Elementary School Teacher (2nd Grade)	1	Center Elementary School	\$	87,126
PIERCE-CLARKE	KARI	Elementary School Teacher (2nd Grade)	1	Center Elementary School	\$	95,952
WALKER	ANNAN	Elementary School Teacher (2nd Grade)	1	Center Elementary School	\$	77,585
BEAUREGARD	OLIVIA	Elementary School Teacher (3rd Grade)	1	Center Elementary School	\$	67,706
VACANT L'ARRE	VACANT JEFFREY	Elementary School Teacher (3rd Grade)	1	Center Elementary School	\$ \$	71,000 101,259
L'ABBE	JEFFKET	Elementary School Teacher (3rd Grade)	1	Center Elementary School	Þ	101,259

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
REMICK	JESSICA	Elementary School Teacher (3rd Grade)	1	Center Elementary School	\$	95,952
WELLS	HEATHER	Elementary School Teacher (3rd Grade)	1	Center Elementary School	\$	64,450
CUNNINGHAM	ALICIA	Elementary School Teacher (4th Grade)	1	Center Elementary School	\$	95,952
MARINO	COLLEEN	Elementary School Teacher (4th Grade)	1	Center Elementary School	\$	74,292
OLSSON	MARYELLEN	Elementary School Teacher (4th Grade)	1	Center Elementary School	\$	95,952
STUART	SARAH	Elementary School Teacher (4th Grade)	1	Center Elementary School	\$	95,952
ASHDOWN	LISA	Elementary School Teacher (1st Grade)	1	Harrington Elementary School	\$	95,952
BAKANOWSKY	ALLISON	Elementary School Teacher (1st Grade)	1	Harrington Elementary School	\$	80,877
GILBERT	STACY	Elementary School Teacher (1st Grade)	1	Harrington Elementary School	\$	95,952
HARDY	KELLY	Elementary School Teacher (1st Grade)	1	Harrington Elementary School	\$	74,292
CODDAIRE	ELIZABETH	Elementary School Teacher (2nd Grade)	1	Harrington Elementary School	\$	95,952
HOFFMAN	JANET	Elementary School Teacher (2nd Grade)	1	Harrington Elementary School	\$	95,952
NAGLE	KAITLYN	Elementary School Teacher (2nd Grade)	1	Harrington Elementary School	\$	77,585
WURTZLER	STEVE	Elementary School Teacher (2nd Grade)	1	Harrington Elementary School	\$	95,952
GRAHAM	KRISTEN	Elementary School Teacher (3rd Grade)	1	Harrington Elementary School	\$	95,952
KOWALIK	JESSICA	Elementary School Teacher (3rd Grade)	1	Harrington Elementary School	\$	95,952
POTCNER	LEAH	Elementary School Teacher (3rd Grade)	1	Harrington Elementary School	\$	84,334
RITTER	KATIE	Elementary School Teacher (3rd Grade)	1	Harrington Elementary School	\$	67,576
ROSE	KATE	Elementary School Teacher (3rd Grade)	1	Harrington Elementary School	\$	74,292
COTE	KRISTINA	Elementary School Teacher (4th Grade)	1	Harrington Elementary School	\$	93,145
DANIELI	ELIZABETH	Elementary School Teacher (4th Grade)	1	Harrington Elementary School	\$	95,002
KELLERMAN	AMANDA	Elementary School Teacher (4th Grade)	1	Harrington Elementary School	\$	74,292
KUFFERT	JONATHON	Elementary School Teacher (4th Grade)	1	Harrington Elementary School	\$	78,954
MORRISON	JESSICA	Elementary School Teacher (4th Grade)	1	Harrington Elementary School	\$	80,877
ABBOTT	TAMMY	Elementary School Teacher (1st Grade)	1	South Row Elementary School	\$	95,002
BULLOCK	CARA	Elementary School Teacher (1st Grade)	1	South Row Elementary School	\$	89,884
FRASCA	STACY	Elementary School Teacher (1st Grade)	1	South Row Elementary School	\$	95,952
KRASNOVSKY	SARAH	Elementary School Teacher (1st Grade)	1	South Row Elementary School	\$	84,334
D'AMICO	ALLISON	Elementary School Teacher (2nd Grade)	1	South Row Elementary School	\$	71,000
KELLEY	DEIRDRE	Elementary School Teacher (2nd Grade)	1	South Row Elementary School	\$	101,259
MAGRATH	ERICA	Elementary School Teacher (2nd Grade)	1	South Row Elementary School	\$	71,000
WEBBER	JAMIE	Elementary School Teacher (2nd Grade)	1	South Row Elementary School	\$	95,012
KRAUCH	MARTHA	Elementary School Teacher (3rd Grade)	1	South Row Elementary School	\$	95,952
SANBORN	JENNIFER	Elementary School Teacher (3rd Grade)	1	South Row Elementary School	\$	101,259
STAGNONE	ANNE	Elementary School Teacher (3rd Grade)	1	South Row Elementary School	\$	101,259
TASSINARI	JULIA	Elementary School Teacher (3rd Grade)	1	South Row Elementary School	\$	64,450
VASQUEZ	AUDRA	Elementary School Teacher (3rd Grade)	1	South Row Elementary School	\$	95,952
DUNCAN	JACLYN	Elementary School Teacher (4th Grade)	1	South Row Elementary School	\$	89,884
VACANT	VACANT	Elementary School Teacher (4th Grade)	1	South Row Elementary School	\$	71,000
SEMENZA	SHANNON	Elementary School Teacher (4th Grade)	1	South Row Elementary School	\$	74,292
TICE	LISA	Elementary School Teacher (4th Grade)	1	South Row Elementary School	\$	101,259
			73		\$	6,343,280
ALIEIEDO	MARY	Vindorgarton Tooghor	1	Duam Flamentary School	4	71 000
AUFIERO	MARY	Kindergarten Teacher	1	Byam Elementary School	\$	71,000
CAREY	JANET MARIE	Kindergarten Teacher	1 1	Byam Elementary School	\$ \$	95,952 101,359
CORMACK-ODONNELL		Kindergarten Teacher		Byam Elementary School		101,259
HANAFIN SEXAUER	SHERRI ELIZABETH	Kindergarten Teacher Kindergarten Teacher	1 1	Byam Elementary School Byam Elementary School	\$ \$	95,952 95,952
DRISCOLL-DOWD	RENEE	-	1		\$	
MILLER	AMY	Kindergarten Teacher Kindergarten Teacher	1	Center Elementary School Center Elementary School	\$	71,000 61,323
RABIDEAU	SARAH	Kindergarten Teacher	1	Center Elementary School	\$	74,292
ROBSON	KIMBERLY	Kindergarten Teacher Kindergarten Teacher	1	Center Elementary School	\$	74,292 80,877
STYS	CASSANDRA	Kindergarten Teacher Kindergarten Teacher	1	Center Elementary School	\$	80,877
BUCKLEY	DENISE	Kindergarten Teacher Kindergarten Teacher	1	Harrington Elementary School	\$	64,450
CARRESI	ASHLEY	Kindergarten Teacher Kindergarten Teacher	1	Harrington Elementary School	\$	86,683
MENESES	ANGELA	Kindergarten Teacher Kindergarten Teacher	1	Harrington Elementary School	\$	80,877
TROUP	ELIZABETH	Kindergarten Teacher Kindergarten Teacher	1	Harrington Elementary School	\$	89,884
PATRIQUIN	ABIGAIL	Kindergarten Teacher	1	South Row Elementary School	\$	80,877
RICHMAN	EMILY	Kindergarten Teacher	1	South Row Elementary School	\$	91,648
RIGBY	JENNIFER	Kindergarten Teacher	1	South Row Elementary School	\$	93,145
SBORDY	LAUREN	Kindergarten Teacher	1	South Row Elementary School	\$	74,292
		9	18		\$	1,490,340
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Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
BAILLARGEON	DANIELLE	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	95,952
BAIN	JACLYN	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	101,259
BEAUDOIN	MELISSA	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	77,585
CLARK	JENNIFER	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	74,292
DEVITO	KATHRYN	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	102,189
EASTMAN	JENNIFER	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	101,259
ENGEL	SHANNON	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	101,259
LEONARD	NICOLE	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	95,952
MACALLISTER	MARYBETH	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	95,952
MACPHEE	JENNIFER	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	95,952
MERRILL	SHANNON	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	101,259
MURRAY	PAMELA	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	101,259
OTTMAN	RACHEL	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	95,952
SULLIVAN	KELLIE	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	95,952
VACANT	VACANT	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	71,000
WORTHEN	CAITLIN	Middle School Teacher (5th Grade)	1	Parker Middle School	\$	71,000
ABBASCIANO	MICHELLE	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	77,585
AYLWARD	JENNIFER	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	95,952
BAKER	AMY	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	101,259
BROCKMYRE-MARTIN	MARY	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	101,259
CODY	TRACEY	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	95,952
COLON	MEGHAN	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	80,877
CONLEY	MARTIN	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	71,000
DUBE	ROBYN	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	101,259
FELZANI	ADAM	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	102,189
FLANAGAN	JENNIFER	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	101,259
GILLIES	LINDSEY	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	87,126
LOCOCO	KAREN	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	101,259
MAHER	GLENN	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	95,952
SKAFF	LISA ANN	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	95,952
SULESKI	MICHAEL	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	101,259
SULLIVAN	JULIE	Middle School Teacher (6th Grade)	1	Parker Middle School	\$	101,259
			32		\$	2,989,471
BROWN	AMY	Art Teacher	1	Byam Elementary School	\$	82,349
LAM	ELIZABETH	Art Teacher	1	Center Elementary School	\$	77,585
ALVES	MADALENA	Art Teacher	1	Chelmsford High School	\$	102,189
GOVER	ALLISON	Art Teacher	1	Chelmsford High School	\$	95,002
RICHARD	TIMOTHY	Art Teacher	1	Chelmsford High School	\$	67,706
MAZZONE	KELLY	Art Teacher	1	Harrington Elementary School	\$	78,397
ANNUNZIATA	DAWNMARI	Art Teacher	0.6	McCarthy / Parker	\$	48,526
KILEY	SARAH	Art Teacher	1	McCarthy Middle School	\$	88,188
MAYER	SARAH	Art Teacher	1	McCarthy Middle School	\$	71,000
VACANT	VACANT	Art Teacher	1	Parker Middle School	\$	71,000
CRISTANTIELLO	JANE	Art Teacher	1	South Row Elementary School	\$	95,952
			10.6	-	\$	877,894
CHURE	ANDREW	Dusiness Teacher	4	Chalmafand High Cabaal	<u> </u>	05.053
SHUPE SOUSA	ANDREW THOMAS	Business Teacher Business Teacher	1	Chelmsford High School Chelmsford High School	\$ \$	95,952 95,952
3003A	THOWAS	business reacher	2	_ Chemisiora nigii school	\$	191,904
					·	·
ABOELSAAD	DAWN	English Teacher	1	Chelmsford High School	\$	101,259
BARTOS	MATTHEW	English Teacher	1	Chelmsford High School	\$	102,189
CARPENITO	SAMUEL	English Teacher	1	Chelmsford High School	\$	95,002
COURTEMANCHE	STEVEN	English Teacher	1	Chelmsford High School	\$	102,189
GILLIGAN	KATHERINE	English Teacher	1	Chelmsford High School	\$	74,292
KAVERUD	KRISTINA	English Teacher	1	Chelmsford High School	\$	107,186
KEA	KRISTINA	English Teacher	1	Chelmsford High School	\$	85,746
PARATO	LISA	English Teacher	1	Chelmsford High School	\$	101,259
PARSONS	RYAN	English Teacher	1	Chelmsford High School	\$	101,259
REGAN	SUSAN	English Teacher	1	Chelmsford High School	\$	95,952

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
SHEA	MICHAEL	English Teacher	1	Chelmsford High School	\$	101,259
SHEEHAN	JUDITH	English Teacher	1	Chelmsford High School	\$	107,186
VAN BLARCOM	IAN	•	1	•	\$	
VARGA	ERIK	English Teacher English Teacher	1	Chelmsford High School	\$	95,952
		•		Chelmsford High School		101,259
COURTEMANCHE	KARA	English Teacher	1	McCarthy Middle School	\$	93,145
COURTNEY	DANA	English Teacher	1	McCarthy Middle School	\$	102,189
DENSON	MICHELE	English Teacher	1	McCarthy Middle School	\$	102,189
ERIKSEN	TAYLOR	English Teacher	1	McCarthy Middle School	\$	67,706
KISH	SHEILA	English Teacher	1	McCarthy Middle School	\$	102,189
MCCLURE	STEPHEN	English Teacher	1	McCarthy Middle School	\$	101,259
SUCHECKI	ERIN	English Teacher	1	McCarthy Middle School	\$	89,142
WARNOCK	JAKE	English Teacher	1_	McCarthy Middle School	\$	64,450
			22		\$	2,094,258
MURPHY	JOAN	Family Life Consumer Science Teacher	1	Chelmsford High School	\$	95,952
DIBBLE	MATTHEW	Health Teacher	1	Chelmsford High School	\$	95,952
GONSALVES	JULIE	Health Teacher	1	Chelmsford High School	\$	77,585
KOBRENSKI	REBECCA	Health Teacher	1	Chelmsford High School	\$	101,259
GERMAIN	TRACEY	Health Teacher	1	McCarthy Middle School	\$	95,952
PARKS	ANGELA	Health Teacher	1	McCarthy Middle School	\$	95,952
LYONS	KRISTEN	Health Teacher	1	Parker Middle School	\$	102,189
SCHREMS	PAIGE	Health Teacher	1	Parker Middle School	\$	74,292
SCHNEIVIS	PAIGE	neditii reachei	7	- raikei iviidale scriooi	\$	
			,		Ş	643,181
BLAGG	KAREN	Mathematics Teacher	1	Chelmsford High School	\$	101,259
DANIELS	ADAM	Mathematics Teacher	1	Chelmsford High School	\$	74,292
DOULAMIS	KATHERINE	Mathematics Teacher	1	Chelmsford High School	\$	95,952
VACANT	VACANT	Mathematics Teacher	1	Chelmsford High School	\$	71,000
HUNT	ILYSSA	Mathematics Teacher	1	Chelmsford High School	\$	101,259
VACANT	VACANT	Mathematics Teacher	1	Chelmsford High School	\$	71,000
MARSHALL	ERIN	Mathematics Teacher	1	Chelmsford High School	\$	101,259
MCINTYRE	ZACHARY	Mathematics Teacher	1	Chelmsford High School	\$	101,259
MCMANUS	JENNIFER	Mathematics Teacher	1	Chelmsford High School	\$	101,259
MERRILL	CONNOR	Mathematics Teacher	1	Chelmsford High School	\$	74,292
ROBERTS	PATRICIA	Mathematics Teacher	1	Chelmsford High School	\$	101,259
ROBILLARD	SCOTT		1		\$	
		Mathematics Teacher		Chelmsford High School		101,259
SHEPPARD	LINDSEY	Mathematics Teacher	1	Chelmsford High School	\$	100,257
VANNI	ELIZABETH	Mathematics Teacher	1	Chelmsford High School	\$	89,884
VITALE	JACLYN	Mathematics Teacher	1	Chelmsford High School	\$	107,186
WITTE	MATTHEW	Mathematics Teacher	1	Chelmsford High School	\$	95,952
DUSSAULT	JENNIFER	Mathematics Teacher	1	McCarthy Middle School	\$	95,002
GALLAGHER	THOMAS	Mathematics Teacher	1	McCarthy Middle School	\$	88,188
HESLIN	JACKELYN	Mathematics Teacher	1	McCarthy Middle School	\$	101,259
JOHNSON	TAYLOR	Mathematics Teacher	1	McCarthy Middle School	\$	74,779
KEOHANE	THERESE	Mathematics Teacher	1	McCarthy Middle School	\$	101,259
LUCENTE	KATHRYN	Mathematics Teacher	1	McCarthy Middle School	\$	101,259
ROBINSON	JESSICA	Mathematics Teacher	1	McCarthy Middle School	\$	91,648
WING	PAUL	Mathematics Teacher	1	McCarthy Middle School	\$	101,259
Superintendent's Budget	Recommendation:	Add 2.0 Mathematics Teacher Specialist positions	2	Elementary Schools	\$	142,000
			26		\$	2,385,281
GRABER	MATTHEW	Music Teacher	1	Byam Elementary School	\$	98,375
MCGILLICUDDY	CHRISTOPHER	Music Teacher	1	Center Elementary School	\$	71,000
SEXAUER	MATTHEW	Music Teacher (Band)	1	Chelmsford High School	\$	95,952
ROEDER	AMANDA	Music Teacher (Chorus)	1	Chelmsford High School	\$	95,952
COMEAU	KATE	Music Teacher (Orchestra)	1	Chelmsford High School	\$	95,952
BUONO	MATTHEW	Music Teacher	1	Harrington Elementary School	\$	77,585
DESTEFANO	VINCENT	Music Teacher (Band)	1	McCarthy Middle School	\$	80,877
RICHARDSON	JODI	Music Teacher (Band) Music Teacher (Chorus)	1	McCarthy Middle School	\$	95,952
MILLER	LUCAS		1		\$	84,334
SCHMUNK	DANIEL	Music Teacher (Orchestra) Music Teacher	1	McCarthy Middle School Parker Middle School	\$	84,334 67,576
SCHINIONN	DAINILL	IVIUSIC ICACIICI	1	I dinei iviidale stilluli	Ş	07,370

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
LINSNER	ERIC	Music Teacher (Band)	1	Parker Middle School	\$	88,188
ROBERTSON	MARTHA	Music Teacher (Chorus)	1	Parker Middle School	\$	74,292
TIANO	LISA	Music Teacher (Orchestra)	1	Parker Middle School	\$	95,952
COOPER	AMANDA	Music Teacher	1	South Row Elementary School	\$	95,002
			14	_	\$	1,216,989
QUINN	COURTNEY	Physical Education Teacher	1	Byam Elementary School	\$	95,952
KIVI	TANYA	Physical Education Teacher	1	Center Elementary School	\$	102,189
GRAHAM	REBECCA	Physical Education Teacher	1	Chelmsford High School	\$	95,952
GUARENTE	MATTHEW	Physical Education Teacher	1	Chelmsford High School	\$	89,142
MARSHALL	MICHAEL	Physical Education Teacher	1	Chelmsford High School	\$	95,952
SLOAN	MICHELE	Physical Education Teacher	1	Chelmsford High School	\$	101,259
HILTZ	ERIC	Physical Education Teacher (Adaptive)	1	Districtwide	\$	74,292
CORMIER	KELLY	Physical Education Teacher	1	Harrington Elementary School	\$	95,952
GRAHAM	PATRICK	Physical Education Teacher	1	McCarthy Middle School	\$	95,952
SHERLOCK	JOHN	Physical Education Teacher	1	McCarthy Middle School	\$	101,259
KLICK-MCHUGH MCCARTHY	CAITLIN GARRETT	Physical Education Teacher Physical Education Teacher	1	Parker Middle School Parker Middle School	\$ \$	101,259 95,952
SULLIVAN	MICHAEL	Physical Education Teacher	1	Parker Middle School	\$	95,002
GAMBLE-BROWN	REBECCA	Physical Education Teacher	1	South Row Elementary School	\$	93,145
GANADEE BROWN	KEBLECK	Thysical Education Teacher	14		\$	1,333,259
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ACHESON	BRIAN	Science Teacher	1	Chelmsford High School	\$	102,189
BAK	CARA	Science Teacher	1	Chelmsford High School	\$	89,142
CHOWDHURY	SOMDATTA	Science Teacher	1	Chelmsford High School	\$	94,637
DICARLO	CHRISTOPHER	Science Teacher	1	Chelmsford High School	\$	95,952
DUSSAULT	JASON	Science Teacher	1	Chelmsford High School	\$	95,952
HUBBARD	MAUREEN	Science Teacher	1	Chelmsford High School	\$	95,952
KENDER	MICHELLE	Science Teacher	1	Chelmsford High School	\$	101,259
LICHTENTHAL	VALERIE	Science Teacher	1	Chelmsford High School	\$	93,145
MARTINEZ	AXEL	Science Teacher Science Teacher	1	Chelmsford High School	\$	84,334
MATTEUCCI PECORA	ANDREW JOHN	Science Teacher	1	Chelmsford High School	\$ \$	71,000 95,952
STEEVES	DAVID	Science Teacher	1	Chelmsford High School Chelmsford High School	\$	101,259
TANINI	LINDA	Science Teacher	1	Chelmsford High School	\$	107,186
TYLENDA	JESSICA	Science Teacher	1	Chelmsford High School	\$	101,259
WARD	JASON	Science Teacher	1	Chelmsford High School	\$	102,189
BONNAR	ROSLYN	Science Teacher	1	McCarthy Middle School	\$	95,952
CARTER	ERIKA	Science Teacher	1	McCarthy Middle School	\$	77,585
HILL	KATHERINE	Science Teacher	1	McCarthy Middle School	\$	89,884
MORTON	LISA	Science Teacher	1	McCarthy Middle School	\$	95,952
SEGOOL	JORDAN	Science Teacher	1	McCarthy Middle School	\$	74,292
SHEEHAN	SIOBHAN	Science Teacher	1	McCarthy Middle School	\$	74,292
SORROWS	ELISABETH	Science Teacher	1	McCarthy Middle School	\$	67,706
VORONOV	JULIA	Science Teacher	1 23	_ McCarthy Middle School	\$ \$	98,375 2,105,445
			23		Ţ	_,103,443
ANTETOMASO	MARY	Social Studies Teacher	1	Chelmsford High School	\$	102,189
BURLAND	JASON	Social Studies Teacher	1	Chelmsford High School	\$	95,952
COLE	BENJAMIN	Social Studies Teacher	1	Chelmsford High School	\$	95,952
DOAK	JENNIFER	Social Studies Teacher	1	Chelmsford High School	\$	95,952
DURKIN	JULIE	Social Studies Teacher	1	Chelmsford High School	\$	102,189
GILBERT	STEPHANIE	Social Studies Teacher	1	Chelmsford High School	\$	102,189
GREENE	JEREMY	Social Studies Teacher	1	Chelmsford High School	\$	101,259
LAFLAMME	KATHRYN	Social Studies Teacher	1	Chelmsford High School	\$	101,259
O'KEEFE	MICHAEL	Social Studies Teacher	1	Chelmsford High School	\$	95,952
RICHTER	DANIEL	Social Studies Teacher	1	Chelmsford High School	\$	95,952
SULLIVAN	KATHRYN	Social Studies Teacher	1	Chelmsford High School	\$	101,259
VITALE ZOPES	CRAIG PETER	Social Studies Teacher	1	Chelmsford High School Chelmsford High School	\$ \$	95,952 101 250
BRIAND	KIMBERLY	Social Studies Teacher Social Studies Teacher	1	McCarthy Middle School	\$	101,259 95,952
CASEY	LAURA	Social Studies Teacher	1	McCarthy Middle School	\$	95,952 101,259
	2.0.01	222.2.000000	1		Y	101,233

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
JEAN	ASHLEY	Social Studies Teacher	1	McCarthy Middle School	\$	87,126
LANOUETTE	CATHERINE	Social Studies Teacher	1	McCarthy Middle School	\$	95,952
LIVINGSTON	SHAUN	Social Studies Teacher	1	McCarthy Middle School	\$	95,952
MCAULIFFE	DANIEL	Social Studies Teacher	1	McCarthy Middle School	, \$	95,952
SULLIVAN	ERIC	Social Studies Teacher	1	McCarthy Middle School	\$	95,952
SWEENEY	BRITNI	Social Studies Teacher	1	McCarthy Middle School	\$	93,145
			21		Ś	2,048,605
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SANTOS	ARTHUR	Technology Integration Specialist	1	Byam (.5) / South Row (.5)	\$	101,259
VACANT	VACANT	Technology Integration Specialist	1	Center (.5) / Harrington (.5)	\$	71,000
KING	JOHN	Technology Engineering Teacher	1	Chelmsford High School	, \$	95,952
VACANT	VACANT	Technology Engineering Teacher	1	Chelmsford High School	\$	71,000
SALOMAA	JOANNE FAGAN	Technology Integration Specialist	1	Chelmsford High School	\$	87,126
DENNY-BROWN	ANN	Technology Engineering Teacher	1	McCarthy Middle School	\$	98,375
O'MEARA	PAMELA	Technology Engineering Teacher	1	McCarthy Middle School	\$	89,884
VENUGOPAL	DEVI	Technology Integration Specialist	1	McCarthy Middle School	\$	101,259
PANNETON	SHERRI	Technology Integration Specialist	1	Parker Middle School	\$	61,323
1744421014	SHERRI	recimology integration specialist	9	- Tarker Middle School	\$	777,178
			•		7	777,170
FITZGIBBONS	MEGHAN	World Language Teacher (ASL)	1	Chelmsford High School	\$	64,450
CHAGNON	MAIRIN	World Language Teacher (French)	1	Chelmsford High School	\$	95,952
GADBOIS	VERONICA	World Language Teacher (French)	1	Chelmsford High School	\$	101,259
MULROONEY	MATTHEW	World Language Teacher (French/Spanish)	1	Chelmsford High School	\$	101,259
BORREGO	KARYN	World Language Teacher (Spanish)	1	Chelmsford High School	\$	67,576
FERRONETTI	JESSICA	World Language Teacher (Spanish)	1	Chelmsford High School	\$	64,450
LORING	ELISABETH	World Language Teacher (Spanish)	1	Chelmsford High School	\$	84,334
SANCHEZ	PATRICIA	World Language Teacher (Spanish)	1	Chelmsford High School	\$	101,259
TOWER	ESTEFANIA	World Language Teacher (Spanish)	1	Chelmsford High School	\$	78,397
EL-HADDAD	RIMA	World Language Teacher (Spanish) World Language Teacher (French)	1	McCarthy Middle School	\$	61,323
KANTOR	MICHAEL	World Language Teacher (French)	1	McCarthy Middle School	\$	81,231
BOUCHER	MARC	World Language Teacher (French) World Language Teacher (Spanish)	1	McCarthy Middle School	\$	89,884
CHACE	ALIX	World Language Teacher (Spanish)	1	McCarthy Middle School	\$	67,706
DRAGOUMANOS	ELIZABETH	World Language Teacher (Spanish)	1	McCarthy Middle School	\$	101,259
EPSTEIN	SHELLEY LYNN	World Language Teacher (Spanish)	1	McCarthy Middle School	\$	101,259
LFSILIN	SHELLET LININ	world Language Teacher (Spanish)	15	- Wiccartify Wildule School	\$	1,261,598
			13		7	1,201,330
		Stipends - Principal Designee (Elementary & Middle Schools)		Districtwide	\$	7,773
		Stipends - Team Leaders & Specialists (Elementary Schools)		Districtwide	\$	36,274
		Stipends - Team Leaders & Facilitators (Middle Schools)		Districtwide	\$	28,501
		Tutoring		Districtwide	\$	408,800
MARTIN-LOEW	CATHERINE	English Language Learner (ELL) Teacher	1	Byam Elementary School	\$	95,952
HUGUET	ALESSANDRA	English Language Learner (ELL) Teacher	1	Center Elementary School	\$	95,952
O'DONNELL	COLLEEN	English Language Learner (ELL) Teacher	1	Chelmsford High School	\$	84,334
MARMO	ANDREA	English Language Learner (ELL) Teacher	1	Harrington Elementary School	\$	95,952
BRAZIL	KATHLEEN	English Language Learner (ELL) Teacher	1	McCarthy Middle School	\$	84,334
CARNEVALE	VICTORIA	English Language Learner (ELL) Teacher	1	Parker Middle School	\$	87,126
INMAN	TAYLOR	English Language Learner (ELL) Teacher	1	South Row Elementary School	\$	71,000
		dd 1.0 English Language Learner (ELL) Teacher position	1	Elementary Schools	\$	71,000
				_	\$	685,650
					•	
GOLDSTEIN	JENNIFER	Reading Teacher	1	Byam Elementary School	\$	101,259
KENNEDY	MEGHAN	Reading Teacher	1	Byam Elementary School	\$	102,189
MARA	KIMBERLY	Reading Teacher	1	Center Elementary School	\$	101,259
OLSON	KRISTEN	Reading Teacher	1	Center Elementary School	\$	101,259
SMITH	MARIAN	Reading Teacher	1	Chelmsford High School	\$	101,259
KOLAKOWSKI	CATHERINE	Reading Teacher	1	Harrington Elementary School	\$	95,012
PAILES	THERESA	Reading Teacher	1	Harrington Elementary School	\$	101,259
KAMINSKY	DANIEL	Reading Teacher	1	McCarthy Middle School	\$	67,706

Last Name	First Name	Position	FPE	Location/School	FY2	2025 Salary
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SORRENTINO	LINDA	Reading Teacher	1	McCarthy Middle School	\$	102,189
MAGNUSON	REBECCA	Reading Teacher	1	Parker Middle School	\$	95,952
PIAZZA	SUSAN	Reading Teacher	1	Parker Middle School	\$	102,189
CRAIG	ANNE	Reading Teacher	1	South Row Elementary School	\$	95,952
HOGAN	SARAH	Reading Teacher	1	South Row Elementary School	\$	95,952
			13		\$	1,263,436
MATSON-DURKIN	HOLLY	Board Certified Behavior Analyst (BCBA)	1	Byam Elementary School	\$	102,189
GIESEKER	ANNE	Board Certified Behavior Analyst (BCBA)	0.6	Center Elementary School	\$	50,600
DESCHENES	KATHRYN	Board Certified Behavior Analyst (BCBA)	1	CHIPs Program	\$	95,952
BASTIEN	MATTHEW	Board Certified Behavior Analyst (BCBA)	1	Harrington Elementary School	\$	89,884
MANOLOPOULOS	MARISSA	Board Certified Behavior Analyst (BCBA)	1	McCarthy Middle School	\$	93,145
HICKS	CATHERINE	Board Certified Behavior Analyst (BCBA)	1	South Row Elementary School	\$	95,952
Superintendent's Budge	t Recommendation:	Add 1.0 Board Certified Behavior Analyst (BCBA) position	1	Parker Middle School	\$	71,000
			6.6	_	\$	598,722
BERRY	ABBY	Integrated Pre-School Teacher	1	CHIPs Program	\$	95,952
BURNS	CHRISTINA	Integrated Pre-School Teacher	1	CHIPs Program	\$	77,585
FORTY	MARY ELLEN	Integrated Pre-School Teacher	1	CHIPs Program	\$	95,952
HENNIG	AMELIA	Integrated Pre-School Teacher	1	CHIPs Program	\$	93,932
NICOLOSI	LAUREN	Integrated Pre-School Teacher	1	CHIPs Program	\$	101,259
RANEY	LYNN	Integrated Pre-School Teacher	1	CHIPs Program	\$	101,259
SCOTT	LAUREN	Integrated Pre-School Teacher	1	CHIPs Program	\$	98,375
30011	LAUKLN	integrated Fre-School reacher	7	- Chirs Flogram	\$	663,527
			,		Ţ	003,327
ARORA	ANUPAMA	Special Education Teacher	1	Byam Elementary School	\$	101,259
BEGIN	ROSEMARIE	Special Education Teacher	1	Byam Elementary School	\$	74,292
BURGESS	CATHERINE	Special Education Teacher	1	Byam Elementary School	\$	95,952
CAMIRE	ALYSSA	Special Education Teacher	1	Byam Elementary School	\$	101,259
FERRONETTI	SUSAN	Special Education Teacher	1	Byam Elementary School	\$	95,012
ATKINSON	KIMBERLY	Special Education Teacher (ASD Program)	1	Byam Elementary School	\$	95,952
MASTAS	JENNIFER	Special Education Teacher (ASD Program)	1	Byam Elementary School	\$	67,706
CARLSON	NICOLE	Special Education Teacher	1	Center Elementary School	\$	77,585
IANNALFO	MEGAN	Special Education Teacher	1	Center Elementary School	\$	71,000
JOHNSON	ERICA	Special Education Teacher	1	Center Elementary School	\$	101,259
KRAFSIG	JENNIFER	Special Education Teacher	1	Center Elementary School	\$	95,952
YANKOPOULOS	CLAIRE	Special Education Teacher	1	Center Elementary School	\$	98,375
HANEWICH	STACIE	Special Education Teacher (Life Skills Program)	1	Center Elementary School	\$	106,125
AYLWARD CAFARELLI	JAMES JOHN	Special Education Teacher	1	Chelmsford High School	\$ \$	95,952
DOHERTY	JOHN	Special Education Teacher Special Education Teacher	1	Chelmsford High School Chelmsford High School	\$	89,142 86,683
HOLLERAN	JEFFREY	Special Education Teacher	1	Chelmsford High School	¢	95,952
MARSETTA	LAUREN	Special Education Teacher	1	Chelmsford High School	\$	102,189
MIKUS	KELLEY	Special Education Teacher	1	Chelmsford High School	\$	84,334
SULLIVAN	KATELYN	Special Education Teacher	1	Chelmsford High School	\$	89,142
DEGEN	DANA	Special Education Teacher (PAVE Program)	1	Chelmsford High School	\$	95,012
FURTADO	JULIANNE	Special Education Teacher (PAVE Program)	1	Chelmsford High School	\$	67,706
REGA	ALLISON	Special Education Teacher (STEP Program)	1	Chelmsford High School	\$	71,000
FARRELL	COURTNEY	Special Education Teacher (STRIVE Program)	1	Chelmsford High School	\$	95,952
GRAY-WILLIAMS	MANDY	Special Education Teacher (STRIVE Program)	1	Chelmsford High School	\$	95,952
SOARES	SHEALAGH	Special Education Teacher (STRIVE Program)	1	Chelmsford High School	\$	95,952
BAER	JENNIFER	Special Education Teacher	1	Harrington Elementary School	, \$	77,585
COLARUSSO	ASHLEY	Special Education Teacher	1	Harrington Elementary School	\$	67,706
COLE	IAN	Special Education Teacher	1	Harrington Elementary School	\$	78,954
LESAFFRE	CAROLYN	Special Education Teacher	1	Harrington Elementary School	\$	84,334
MARVIN	MICHELLE	Special Education Teacher	1	Harrington Elementary School	\$	95,952
FITZGERALD	KATELYN	Special Education Teacher (ASD Program)	1	Harrington Elementary School	\$	84,334
PROEHL	MICHELLE	Special Education Teacher (ASD Program)	1	Harrington Elementary School	\$	82,349
BERUBE	BENJAMIN	Special Education Teacher	1	McCarthy Middle School	\$	95,952
CARUSO	CHRISTINA	Special Education Teacher	1	McCarthy Middle School	\$	78,954
CASABURRI	FAYE	Special Education Teacher	1	McCarthy Middle School	\$	87,126
EGAN	ASHLEY	Special Education Teacher	1	McCarthy Middle School	\$	74,292

February 6, 2024

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
GOSLIN	JULIE	Special Education Teacher	1	McCarthy Middle School	\$	71,158
ISAACS	KELLY	Special Education Teacher	1	McCarthy Middle School	\$	93,145
LYNCH	STEFANIE	Special Education Teacher	1	McCarthy Middle School	\$	67,706
SOUSA	ERIN	Special Education Teacher	1	McCarthy Middle School	\$	67,706
THORP-DUSSOURD	KAREN	Special Education Teacher	1	McCarthy Middle School	\$	84,334
PORTEN	EMILY	Special Education Teacher (Life Skills Program)	1	McCarthy Middle School	\$	101,259
MACGREGOR	CAITLYN	Special Education Teacher (STRIVE Program)	1	McCarthy Middle School	\$	77,585
AJIKUTIRA	SANGEETHA	Special Education Teacher	1	Parker Middle School	\$	95,002
ATHANAS	DOROTHEA	Special Education Teacher	1	Parker Middle School	\$	102,189
BUTLER	JALISA	Special Education Teacher	1	Parker Middle School	\$	84,334
CRANNEY	SARAH	Special Education Teacher	1	Parker Middle School	\$	71,000
FIGUCIA	RACHEL	Special Education Teacher	1	Parker Middle School	\$	67,706
GIORDANO	LAUREN	Special Education Teacher	1	Parker Middle School	\$	100,257
KOMPERDA	JENNIFER	Special Education Teacher	1	Parker Middle School	\$	101,259
MANGIARATTI	CATHERINE	Special Education Teacher	1	Parker Middle School	\$	80,877
ROCHWARG	CATHARINE	Special Education Teacher	1	Parker Middle School	\$	95,002
CORBO		•				
	STACY	Special Education Teacher (Language Based Program)	1	Parker Middle School	\$ \$	95,952
WOLFE	ABIGAIL	Special Education Teacher (Language Based Program)	1	Parker Middle School		80,877
HANSBURY	ALEXANDRA	Special Education Teacher (Life Skills Program)	1	Parker Middle School	\$	77,585
MYLLMAKI	ERICA	Special Education Teacher (STRIVE Program)	1	Parker Middle School	\$	80,877
HEVEY	ALLISON	Special Education Teacher	1	South Row Elementary School	\$	95,952
LEFEBVRE	KIM	Special Education Teacher	1	South Row Elementary School	\$	77,585
MONAHAN	MEAGAN	Special Education Teacher	1	South Row Elementary School	\$	71,000
RUHMANN	MICHELLE	Special Education Teacher	1	South Row Elementary School	\$	95,952
BOYD	TRICIA	Special Education Teacher (STRIVE Program)	1	South Row Elementary School	\$	87,126
NAADTINI	MAICHELLE	Special Education Teacher (STRIVE Program)	1	South Row Elementary School	\$	84,334
MARTIN	MICHELLE	, , , , , , , , , , , , , , , , , , , ,			\$	71,000
		: Add 1.0 Special Education Teacher (Enrollment) position	1	Chelmsford High School	۶	71,000
Superintendent's Budg	get Recommendation.		1 1	Chelmsford High School Harrington Elementary School	\$	71,000
Superintendent's Budg Superintendent's Budg	get Recommendation. get Recommendation.	: Add 1.0 Special Education Teacher (Enrollment) position				
Superintendent's Budg Superintendent's Budg Superintendent's Budg	get Recommendation. get Recommendation. get Recommendation.	: Add 1.0 Special Education Teacher (Enrollment) position : Add 1.0 Special Education Teacher (ASD Program) position	1	Harrington Elementary School	<i>\$</i>	71,000
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg	get Recommendation. get Recommendation. get Recommendation. get Recommendation.	: Add 1.0 Special Education Teacher (Enrollment) position : Add 1.0 Special Education Teacher (ASD Program) position : Add 1.0 Special Education Teacher (Enrollment) position	1 1	Harrington Elementary School Harrington Elementary School	\$ \$	71,000 71,000
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg	get Recommendation. get Recommendation. get Recommendation. get Recommendation. get Recommendation.	: Add 1.0 Special Education Teacher (Enrollment) position : Add 1.0 Special Education Teacher (ASD Program) position : Add 1.0 Special Education Teacher (Enrollment) position : Add 1.0 Special Education Teacher (Language Based) position	1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School	\$ \$ \$	71,000 71,000 71,000
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg	get Recommendation. get Recommendation. get Recommendation. get Recommendation. get Recommendation.	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position	1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School	\$ \$ \$ \$	71,000 71,000 71,000 71,000
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg	get Recommendation. get Recommendation. get Recommendation. get Recommendation. get Recommendation.	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position	1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK	get Recommendation, get Recommendation, get Recommendation, get Recommendation, get Recommendation, get Recommendation.	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 69	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School	\$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT	get Recommendation, get Recommendation, get Recommendation, get Recommendation, get Recommendation, get Recommendation, RENEE VACANT	: Add 1.0 Special Education Teacher (Enrollment) position : Add 1.0 Special Education Teacher (ASD Program) position : Add 1.0 Special Education Teacher (Enrollment) position : Add 1.0 Special Education Teacher (Language Based) position : Add 1.0 Special Education Teacher (ASD Program) position : Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 69	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI	get Recommendation. get Recommendation. get Recommendation. get Recommendation. get Recommendation. get Recommendation. RENEE VACANT HEATHER	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist Speech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 69 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Center Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST	get Recommendation. get Recommendation. get Recommendation. get Recommendation. get Recommendation. get Recommendation. RENEE VACANT HEATHER SHANNEN	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist Speech & Language Pathologist Speech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 69 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Center Elementary School Center / South Row	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN	get Recommendation. HEATHER SHANNEN MEAGAN	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 69 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Center Elementary School Center / South Row Chelmsford High School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT	get Recommendation. HEATHER SHANNEN MEAGAN ELIZABETH	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 69 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 69 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Enter Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program CHIPS Program	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 69 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Enter Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 69 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program Harrington Elementary School Harrington Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School McCarthy / CHS	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Fouth Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Fouth Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585
Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH NUTT	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Flementary School Center Flouth Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585 102,189
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Fouth Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585 102,189 77,585
Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH NUTT	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Flementary School Center Flouth Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585 102,189
Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH NUTT	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Spech & Language Pathologist Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Flementary School Center Flouth Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585 102,189 77,585
Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH NUTT	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Flementary School Center Flementary School Center J South Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School South Row Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585 102,189 77,585 1,234,179
Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH NUTT RETICKER	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Flementary School Center Flementary School Center Jouth Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School South Row Elementary School	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585 102,189 77,585 1,234,179
Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH NUTT RETICKER	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Flementary School Center Flementary School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School Districtwide Districtwide	*	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 77,585 102,189 77,585 1,234,179 150,000
Superintendent's Budg LAROSE-YORK VACANT TASSINARI YOST MEEGAN BARRETT DOAK LOEHLE MCMENIMAN TESTA LALLY KURTH NUTT RETICKER	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center Flementary School Center Flementary School Center Flementary School Center Flementary School CHIPS Program CHIPS Program Harrington Elementary School Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School Districtwide Districtwide	. \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 101,259 101,259 101,259 102,189 77,585 102,189 1034,179 150,000 104,202 32,214
Superintendent's Budg	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 69 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School Districtwide Districtwide Districtwide Districtwide	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 77,585 102,189 77,585 1,234,179 150,000 104,202 32,214 136,416 77,585
Superintendent's Budg	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School South Row Elementary School Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide	* * * * * * * * * * * * * * * * * * *	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 177,585 102,189 77,585 102,189 150,000 104,202 32,214 136,416 77,585 93,145
Superintendent's Budg	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist Occupational Therapist Occupational Therapist Occupational Therapist Occupational Therapist Occupational Therapist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPs Program CHIPs Program Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School Parker Middle School South Row Elementary School Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide	* * * * * * * * * * * * * * * * * * *	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 77,585 102,189 77,585 1,234,179 150,000 104,202 32,214 136,416 77,585 93,145 88,188
Superintendent's Budg	get Recommendation. get Re	Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Language Based) position Add 1.0 Special Education Teacher (ASD Program) position Add 1.0 Special Education Teacher (Enrollment) position Add 1.0 Special Education Teacher (Enrollment) position Speech & Language Pathologist	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Harrington Elementary School Harrington Elementary School McCarthy Middle School Parker Middle School South Row Elementary School Byam Elementary School Byam Elementary School Center Elementary School Center / South Row Chelmsford High School CHIPS Program CHIPS Program Harrington Elementary School McCarthy / CHS McCarthy Middle School Parker Middle School South Row Elementary School Districtwide Districtwide Districtwide Districtwide Districtwide Districtwide	* * * * * * * * * * * * * * * * * * *	71,000 71,000 71,000 71,000 71,000 71,000 5,887,993 95,952 71,000 89,884 77,585 93,145 95,952 87,126 67,706 95,952 101,259 101,259 177,585 102,189 77,585 102,189 150,000 104,202 32,214 136,416 77,585 93,145

Last Name	First Name	Position	FPE	Location/School	FY2	025 Salary
		Substitutes - Paraeducators & Secretaries		Districtwide	\$	152,000
		Substitute Teachers - Day-to-Day		Districtwide	\$	420,000
		Substitute Teachers - Day-to-Day (Retired Teachers)		Districtwide	\$	54,000
		Substitute Teachers - Long-Term		Districtwide	\$	185,000
BHUSANI	VIGNESHWARI	Recess Aide	1	Byam Elementary School	\$	9,665
CIAMPA	JAMIE	Recess Aide	1	Byam Elementary School	\$	9,665
DILWORTH	EMILY	Recess Aide	1	Byam Elementary School	\$	9,665
HANNON	KATHLEEN	Recess Aide	1	Byam Elementary School	\$	10,194
HUNTER	MEGHEN	Recess Aide	1	Byam Elementary School	\$	9,665
KAPOPOULOS	CHRISTINE	Recess Aide	1	Byam Elementary School	\$	10,194
KEANE	MARY-JANE	Recess Aide	1	Byam Elementary School	\$	9,665
PORTER	ALCINDA	Recess Aide	1	Byam Elementary School	\$	9,665
CAMPBELL	DAVID	Recess Aide	1	Center Elementary School	\$	9,665
CHEN	LING-HUI	Recess Aide Recess Aide	1	Center Elementary School	\$	9,665
DELETETSKY FYTEN	ROBERTA ANN MARIE	Recess Aide	1	Center Elementary School	\$ \$	10,194
HERON	JULIE	Recess Aide	1 1	Center Elementary School Center Elementary School	\$ \$	10,391 9,665
MANSOUR	RANIA	Recess Aide	1	Center Elementary School	\$	9,665
SAY	SARAH	Recess Aide	1	Center Elementary School	\$	9,665
THOMPSON	PAMELA	Recess Aide	1	Center Elementary School	\$	9,665
AMENKOWICZ	MARYANNE	Recess Aide	1	Chelmsford High School	\$	8,054
ASHTON	REBECCA	Recess Aide	1	Chelmsford High School	\$	8,054
GONZALEZ	CATHERINE	Recess Aide	1	Chelmsford High School	\$	8,054
HARDY	MARY	Recess Aide	1	Chelmsford High School	\$	8,551
ALVES FERREIRA DA SILVA	ALEXANDRA	Recess Aide	1	Harrington Elementary School	\$	9,665
GONYEA	ROBIN	Recess Aide	1	Harrington Elementary School	\$	9,665
LOVETT	KAREN	Recess Aide	1	Harrington Elementary School	\$	9,665
PLOURDE	JENNIFER	Recess Aide	1	Harrington Elementary School	\$	9,665
SHELDON	DOLORES	Recess Aide	1	Harrington Elementary School	\$	9,665
TERRELL	AMBER	Recess Aide	1	Harrington Elementary School	\$	9,665
TGIBEDES	MELISSA	Recess Aide	1	Harrington Elementary School	\$	9,665
VACANT	VACANT	Recess Aide	1	Harrington Elementary School	\$	9,665
CURRAN	THERESA	Recess Aide	1	McCarthy Middle School	\$	9,665
EDOUARD	MARIE	Recess Aide	1	McCarthy Middle School	\$	9,665
KOSCIOLEK	RAMONA	Recess Aide	1	McCarthy Middle School	\$	10,194
SHATTUCK	MARCIA	Recess Aide	1	McCarthy Middle School	\$	9,665
TERENZIO	MARY	Recess Aide	1	McCarthy Middle School	\$	9,665
VACANT	VACANT	Recess Aide	1	McCarthy Middle School	\$	9,665
VACANT	VACANT	Recess Aide	1	McCarthy Middle School	\$	9,665
VACANT	VACANT	Recess Aide	1	McCarthy Middle School	\$	9,665
ALAVALAPPIL	ANUPAMA	Recess Aide	1	Parker Middle School	\$	9,665
AVILA	LEO	Recess Aide	1	Parker Middle School	\$ \$	9,665
AVILA BARO	LINDA EDITH	Recess Aide	1	Parker Middle School	\$ \$	11,838
DELUCA	NANCY	Recess Aide Recess Aide	1 1	Parker Middle School Parker Middle School	ç	9,665 11,838
LAROCHELLE	NORMA	Recess Aide	1	Parker Middle School	¢	11,276
SIDELINGER	GLORIA	Recess Aide	1	Parker Middle School	\$	9,665
WALSH	JANICE	Recess Aide	1	Parker Middle School	٠ \$	11,838
ANDERSON	ELIZABETH	Recess Aide	1	South Row Elementary School	ς .	9,665
DININO	KRISTINA	Recess Aide	1	South Row Elementary School	\$	9,665
DIXON-MASSON	PAMELA	Recess Aide	1	South Row Elementary School	\$	10,194
ELDAKKACHE	SONYA	Recess Aide	1	South Row Elementary School	Ś	10,194
HECTOR	TRACEY	Recess Aide	1	South Row Elementary School	\$	10,194
MARTIN	SANDRA	Recess Aide	1	South Row Elementary School	Ś	10,194
VACANT	VACANT	Recess Aide	1	South Row Elementary School	\$	9,665
WHITNEY-PERRY	AMY	Recess Aide	1	South Row Elementary School	\$	9,665
			52	-	\$	509,721

MINIPITE CLAUDIA Paraeductor 0.5 Nyam Plementary School 5 1,835	Last Name	First Name	Position	FPE	Location/School	FY2025 Salary
SASTONICHAY	RENEDETTI	CLALIDIA	Paraeducator	0.5	Ryam Flementary School	\$ 11.683
GOFF						
MACROPHAID CAROL Paraeluctor 1 Payam Elementary School 5 2,838 MACROPHAID CAROL Paraeluctor 1 Ryam Elementary School 5 2,536 MONTELAND DUANE Paraeluctor 1 Ryam Elementary School 5 2,536 MONTELAND DUANE Paraeluctor 1 Ryam Elementary School 5 2,536 MONTELAND MURIANI Paraeluctor 1 Ryam Elementary School 5 2,607 MORICAL MURIANI Paraeluctor 1 Ryam Elementary School 5 2,238 MORICAL MURIANI Paraeluctor 1 Ryam Elementary School 5 2,238 MORICAL MURIANI Paraeluctor 1 Ryam Elementary School 5 2,238 MORICAL MURIANI Paraeluctor 1 Ryam Elementary School 5 2,338 MORICAL MURIANI Paraeluctor 1 Ryam Elementary School 5 2,338 MORICAL MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,338 MORICAL MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MORICAL MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MORICAL MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MORICAL MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MORICAL MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MORICAL MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MURIANI MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MURIANI MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MURIANI MURIANI Paraeluctor MURIANI 1 Ryam Elementary School 5 2,358 MURIANI					•	
MARDEMAN III. Paraeluctror 1 Payan Elementary School \$ 2,075						
MARTINIMA ILL						
MONICA MONICA Paraelluctor 1 Payae Elementary School 5 2,307				1		
ΔΑΠΑΤΗ						
VACANT VACANT Paredicator 1 Byam Elementary School S 2,888 VACANT VACANT Paredicator 1 Byam Elementary School S 2,836 VARAMA MEERA Paredicator 1 Byam Elementary School S 2,536 BADOLA KIRAN Paredicator (ABA) 1 Byam Elementary School S 2,506 BADOLA EMILY Paredicator (ABA) 1 Byam Elementary School S 2,62,52 HANS ASSHUL Paredicator (ABA) 1 Byam Elementary School S 2,63,52 LAHTECHNE EBESCCA Paredicator (ABA) 1 Byam Elementary School S 2,63,52 LAHTECHNE Paredicator (ABA) 1 Byam Elementary School S 2,65,52 LAMINGT VACANT VACANT <t< td=""><td>RILEY</td><td>MONICA</td><td>Paraeducator</td><td>1</td><td>Byam Elementary School</td><td>\$ 26,077</td></t<>	RILEY	MONICA	Paraeducator	1	Byam Elementary School	\$ 26,077
VACANT VACANT Paredicator 1 Byam Elementary School S 2,888 VACANT VACANT Paredicator 1 Byam Elementary School S 2,836 VARAMA MEERA Paredicator 1 Byam Elementary School S 2,536 BADOLA KIRAN Paredicator (ABA) 1 Byam Elementary School S 2,506 BADOLA EMILY Paredicator (ABA) 1 Byam Elementary School S 2,62,52 HANS ASSHUL Paredicator (ABA) 1 Byam Elementary School S 2,63,52 LAHTECHNE EBESCCA Paredicator (ABA) 1 Byam Elementary School S 2,63,52 LAHTECHNE Paredicator (ABA) 1 Byam Elementary School S 2,65,52 LAMINGT VACANT VACANT <t< td=""><td>ROBICHAUD</td><td>JULIANNE</td><td>Paraeducator</td><td>1</td><td>Byam Elementary School</td><td>\$ 23,102</td></t<>	ROBICHAUD	JULIANNE	Paraeducator	1	Byam Elementary School	\$ 23,102
NARMA MERNA Paresductor 1 Bymn Elementary School 5 25,325 BADOLA (RIRAN Paresductor (ABA) 1 Bymn Elementary School 5 26,526 BADOLA (RIRAN Paresductor (ABA) 1 Bymn Elementary School 5 22,828 HANS ANSHUL Paresductor (ABA) 1 Bymn Elementary School 5 26,532 KREBS KRISTIN Paresductor (ABA) 1 Bymn Elementary School 5 26,532 LANTEGNE RESECCA Paresductor (ABA) 1 Bymn Elementary School 5 26,532 SARAD CATHERINE Paresductor (ABA) 1 Bymn Elementary School 5 26,532 TULY AVCE Paresductor (ABA) 1 Bymn Elementary School 5 26,532 VACANT VACANT Paresductor (ABA) 1 Bymn Elementary School 5 26,532 VACANT VACANT Paresductor (ABA) 1 Center Elementary School 5 26,532	VACANT	VACANT	Paraeducator	1	Byam Elementary School	
MYNN DÉBRIE Paraeductor (ABA) 1 Byam Elementary School \$ 25,753 DESCHENIS MINY Paraeductor (ABA) 1 Byam Elementary School \$ 22,728 DESCHENIS MINY Paraeductor (ABA) 1 Byam Elementary School \$ 22,386 KERS RERGIS Paraeductor (ABA) 1 Byam Elementary School \$ 23,366 LANTEIGNE Paraeductor (ABA) 1 Byam Elementary School \$ 22,366 SABAO CATHERINE Paraeductor (ABA) 1 Byam Elementary School \$ 26,532 VACANT AVACANT Paraeductor (ABA) 1 Byam Elementary School \$ 26,532 VARGHT THERSA Paraeductor (ABA) 1 Byam Elementary School \$ 26,207 VARGHT THERSA Paraeductor (ABA) 1 Byam Elementary School \$ 26,007 HILL KANDERSEY Paraeductor 1 Centre Elementary School \$ 26,007 LING </td <td>VACANT</td> <td>VACANT</td> <td>Paraeducator</td> <td>1</td> <td>Byam Elementary School</td> <td>\$ 22,838</td>	VACANT	VACANT	Paraeducator	1	Byam Elementary School	\$ 22,838
BADDLA	VARMA	MEERA	Paraeducator	1	Byam Elementary School	\$ 25,326
DESCRIPTION	WYNN	DEBBIE	Paraeducator	1	Byam Elementary School	\$ 26,532
AMSHUL	BADOLA	KIRAN	Paraeducator (ABA)	1	Byam Elementary School	\$ 25,076
KRISTIN	DESCHENES	EMILY	Paraeducator (ABA)	1	Byam Elementary School	\$ 24,284
AMTERIOR REBECCA Paraeducator (ABA) 1 Syam Elementary School 5 25,532	HANS	ANSHUL	Paraeducator (ABA)	1	Byam Elementary School	\$ 26,532
SARAO	KREBS	KRISTIN	Paraeducator (ABA)	1	Byam Elementary School	\$ 23,366
VACANT	LANTEIGNE	REBECCA	Paraeducator (ABA)	1	Byam Elementary School	\$ 24,548
VACANT VACANT Paraeducator (ABA) 1 Byarn Elementary School \$ 24,200 WRIGHT THERESA Paraeducator 1 Byarn Elementary School \$ 24,284 BERGLUND CATHARINA Paraeducator 1 Center Elementary School \$ 25,077 HILL KIMBERIY Paraeducator 1 Center Elementary School \$ 26,077 KARTHIKEYAN BYARANI Paraeducator 1 Center Elementary School \$ 23,102 KANTHIKEYAN JANARI Paraeducator 1 Center Elementary School \$ 23,102 MCARTIN SALLY Paraeducator 1 Center Elementary School \$ 23,102 MCHUGH LAUREN Paraeducator 1 Center Elementary School \$ 23,102 MCHUGH LAUREN Paraeducator 1 Center Elementary School \$ 22,368 RICHERD GADIUS JUDITIS (LAUREN) Paraeducator 1 Center Elementary School \$ 22,388 <	SARAO	CATHERINE	Paraeducator (ABA)	1	Byam Elementary School	\$ 26,532
WHIGHT	TULLY	ALYCE	Paraeducator (ABA)	1	Byam Elementary School	\$ 26,532
EBRIGLIMD CATHARINA Paraeducator 1 Center Elementary School \$ 25,326 DARWIN USA Paraeducator 1 Center Elementary School \$ 26,077 HILL KIMBERLY Paraeducator 1 Center Elementary School \$ 22,072 KARTHIKEYAN JEVARANI Paraeducator 1 Center Elementary School \$ 23,102 MANCHAIA JANARI Paraeducator 1 Center Elementary School \$ 23,102 MCCARTIN SALIY Paraeducator 1 Center Elementary School \$ 23,102 MCHUGH LAUREN Paraeducator 1 Center Elementary School \$ 23,366 KICHERD GLADIUS JIUITH GLADIUS Paraeducator 1 Center Elementary School \$ 22,386 VACANT VACANT Paraeducator 1 Center Elementary School \$ 22,388 VACANT VACANT Paraeducator 1 Center Elementary School \$ 22,588	VACANT	VACANT	Paraeducator (ABA)	1	Byam Elementary School	\$ 24,020
DARWIN	WRIGHT	THERESA	Paraeducator (ABA)	1	Byam Elementary School	
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DIAS MONTEIRO LUIZA Paraeducator (PAVE Program) 1 Chelmsford High School \$ 24,064 RIVARD DONNA Paraeducator (PAVE Program) 1 Chelmsford High School \$ 27,112	DRISCOLL	KELLEY	Paraeducator (NECC Program)	1	Chelmsford High School	\$ 31,656
RIVARD DONNA Paraeducator (PAVE Program) 1 Chelmsford High School \$ 27,112	KAMEL	NANCY	Paraeducator (NECC Program)	1	Chelmsford High School	\$ 30,796
	DIAS MONTEIRO	LUIZA	Paraeducator (PAVE Program)	1	Chelmsford High School	\$ 24,064
RYAN SHEA Paraeducator (PAVE Program) 1 Chelmsford High School \$ 24,064	RIVARD	DONNA	Paraeducator (PAVE Program)	1	Chelmsford High School	
	RYAN	SHEA	Paraeducator (PAVE Program)	1	Chelmsford High School	\$ 24,064

Last Name	First Name	Position	FPE	Location/School	FY20	25 Salary
SCHAIDER VIDAL	LARISSA	Paraeducator (PAVE Program)	1	Chelmsford High School	\$	24,064
VACANT	VACANT	Paraeducator (PAVE Program)	1	Chelmsford High School	\$	23,789
VACANT	VACANT	Paraeducator (PAVE Program)	1	Chelmsford High School	\$	23,789
VACANT	VACANT	Paraeducator (PAVE Program)	1	Chelmsford High School	\$	23,789
LYONS	JAMES	Paraeducator (STEP Program)	1	Chelmsford High School	\$	24,890
DASCOLI	BRIDGET	Paraeducator (STRIVE Program)	1	Chelmsford High School	\$	26,342
LESLIE	KATHLEEN	Paraeducator (STRIVE Program)	1	Chelmsford High School	\$	27,112
PORZIO	ALEXIS	Paraeducator (STRIVE Program)	1	Chelmsford High School	\$	24,340
SHEA	KAITLYN	Paraeducator (STRIVE Program)	1	Chelmsford High School	\$	26,342
VACANT	VACANT	Paraeducator (STRIVE Program)	1	Chelmsford High School	\$	23,789
WHITE	THERESA	Paraeducator (STRIVE Program)	1	Chelmsford High School	\$	26,342
BURKE	GWENDOLYN	Paraeducator	1	CHIPs Program	\$	26,342
DONAHUE	SARAH	Paraeducator	1	CHIPs Program	\$	24,064
LEBEL	LINDA	Paraeducator	1	CHIPs Program	\$	24,630
MATHEWS	ANJU	Paraeducator	1	CHIPs Program	\$	24,340
RAU	SARAH	Paraeducator	1	CHIPs Program	\$	24,340
RUSZKOWSKI	WENDY	Paraeducator	1	CHIPs Program	\$	27,112
SEXTON	HEATHER	Paraeducator	1	CHIPs Program	\$	26,342
ANGADI	SOWMYA	Paraeducator (ABA)	1	CHIPs Program	\$	25,861
CHHIM	SOKORNTEAR	Paraeducator (ABA)	1	CHIPs Program	\$	27,598
DESILETS	OLIVIA	Paraeducator (ABA)	1	CHIPs Program	\$	25,861
DOOLAN	MEGHAN	Paraeducator (ABA)	1	CHIPs Program	\$	25,296
FENN	KELSEY	Paraeducator (ABA)	1	CHIPs Program	\$	27,598
FIRICANO	NATALIA	Paraeducator (ABA)	1	CHIPs Program	\$	25,296
KIVLAN	SARAH	Paraeducator (ABA)	1	CHIPs Program	\$	27,598
MBALIRO	SHAMIR	Paraeducator (ABA)	1	CHIPs Program	\$	26,121
NEUMEIER	EDMUND	Paraeducator (ABA)	1	CHIPs Program	\$	25,861
PANDA	PRANGYA	Paraeducator (ABA)	1	CHIPs Program	\$	27,598
REED	DIANE	Paraeducator (ABA)	1	CHIPs Program	\$	25,861
VACANT	VACANT	Paraeducator (ABA)	1	CHIPs Program	\$	25,020
VACANT	VACANT	Paraeducator (ABA)	1	CHIPs Program	\$	25,020
ABBOTT	KATHLEEN	Paraeducator	1	Harrington Elementary School	\$	26,077
AUTIO	JENNIFER	Paraeducator	1	Harrington Elementary School	\$	24,827
CASSELS	KATHLEEN	Paraeducator	1	Harrington Elementary School	\$	25,326
EBRAHIM	DIANA	Paraeducator	1	Harrington Elementary School	\$	23,102
EMERY	MELISSA	Paraeducator	1	Harrington Elementary School	\$	23,645
HALL	LAURA	Paraeducator	1	Harrington Elementary School	\$	23,102
JOACINE KINGSTON	CHRYSTELLE	Paraeducator	1	Harrington Elementary School	\$	23,366
	TAMMY LEE	Paraeducator	1	Harrington Elementary School	\$ \$	26,077
MANIKABARATHAN MCCORMACK	NARMADHA SUSAN	Paraeducator Paraeducator	1 1	Harrington Elementary School Harrington Elementary School	\$ \$	23,102 26,077
OTTO	SUSAN	Paraeducator	1	Harrington Elementary School	\$	26,077
TREDEAU	MARY	Paraeducator	1	Harrington Elementary School	\$	26,077
VACANT	VACANT	Paraeducator	1	Harrington Elementary School	\$	22,838
YADAV	DEEPTI	Paraeducator	1	Harrington Elementary School	\$	23,366
COHEN-LAFFONT	CAROLINE	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,548
HAYWARD	CHRISTOPHER	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,548
JOSHI	SAMIKSHA	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,284
MEIER	LINDSAY	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,284
PROIA	JOCELYNE	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,548
VACANT	VACANT	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,020
VACANT	VACANT	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,020
VACANT	VACANT	Paraeducator (ABA)	1	Harrington Elementary School	\$	24,020
CHEMALY	JEFFREY	Paraeducator	1	McCarthy Middle School	, \$	26,077
DENTY	IRENE	Paraeducator	1	McCarthy Middle School	\$	25,326
FINN	KATHLEEN	Paraeducator	1	McCarthy Middle School	, \$	25,326
HAVENER	LYNN	Paraeducator	1	McCarthy Middle School	, \$	25,326
LAROCHELLE	LISA	Paraeducator	1	McCarthy Middle School	\$	25,326
MENG	WEIJUN	Paraeducator	1	McCarthy Middle School	, \$	23,366
RAMU	KRITHIKA	Paraeducator	1	McCarthy Middle School	\$	23,366
SCHILLE	JAYNE	Paraeducator	1	McCarthy Middle School	\$	25,326
VARGHESE	JINCE	Paraeducator	1	McCarthy Middle School	\$	23,102

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
DALY	VIRGINIA	Paraeducator (Life Skills Program)	1	McCarthy Middle School	\$	25,326
HANSON	LAURA	Paraeducator (Life Skills Program)	1	McCarthy Middle School	\$	23,789
AYOUB	ERICA	Paraeducator (NECC Program)	1	McCarthy Middle School	\$	28,639
CHASE	TIMOTHY	Paraeducator (NECC Program)	1	McCarthy Middle School	\$	28,965
JACKSON	KERRIE	Paraeducator (NECC Program)	1	McCarthy Middle School	\$	23,102
MCCARTHY	KRISTIN	Paraeducator (NECC Program)	1	McCarthy Middle School	\$	28,639
RAJI	PATRICIA	Paraeducator (NECC Program)	1	McCarthy Middle School	\$	28,965
SILVA	AMIE	Paraeducator (NECC Program)	1	McCarthy Middle School	\$	28,965
AGARWAL	KAMINI	Paraeducator (STRIVE Program)	1	McCarthy Middle School	\$	23,102
EVERETT	KELLY	Paraeducator (STRIVE Program)	1	McCarthy Middle School	\$	24,827
O'GRADY	DESMOND	Paraeducator (STRIVE Program)	1	McCarthy Middle School	\$	24,548
COHAN	MARCIA	Paraeducator	1	Parker Middle School	\$	26,077
GATTU	PRAGATHI	Paraeducator	1	Parker Middle School	\$	23,102
KARACEK	STACEY	Paraeducator	1	Parker Middle School	\$	23,102
LAGOU-STATHOPOULOS	MARIA	Paraeducator	1	Parker Middle School	\$	23,102
LEMAY	LAUREN	Paraeducator	1	Parker Middle School	\$	23,366
MCCORMICK	VIRGINIA	Paraeducator	1	Parker Middle School	\$	25,326
MORSE	CEARA	Paraeducator	1	Parker Middle School	\$	23,102
PALLAPOTHU	CHITRA	Paraeducator	1	Parker Middle School	\$	23,645
PAUL	LYNN	Paraeducator	1	Parker Middle School	\$	26,077
SEMENTELLI	KATHLEEN	Paraeducator	1	Parker Middle School	\$	26,077
SENKAL	CAROLINE	Paraeducator	1	Parker Middle School	\$	23,366
SHAH	KEJAL	Paraeducator	1	Parker Middle School	\$	23,645
WHALEN	LILIE	Paraeducator	1	Parker Middle School	\$	25,326
WU-MARSHALL	JANNIS	Paraeducator	1	Parker Middle School	\$	25,326
KUTUVA JAYARAM	RANIMAI	Paraeducator (Language Based Program)	1	Parker Middle School	\$	23,645
ORTIZ	MATARA	Paraeducator (Language Based Program)	1	Parker Middle School	\$	23,366
AVILA	LINDA	Paraeducator (Life Skills Program)	1	Parker Middle School	\$	26,077
BHARTI	PREETI	Paraeducator (Life Skills Program)	1	Parker Middle School	\$	23,366
CROCKER	CATHERINE	Paraeducator (Life Skills Program)	1	Parker Middle School	\$	26,077
BARKER	EMILY	Paraeducator (STRIVE Program)	1	Parker Middle School	\$	24,548
DALY	MAUREEN	Paraeducator (STRIVE Program)	1	Parker Middle School	\$	24,548
DECKER	SHANNON	Paraeducator (STRIVE Program)	1	Parker Middle School	\$	24,827
BOTT	MICHELLE	Paraeducator	1	South Row Elementary School	\$	23,102
BURLAMACHI	ELIZABETH	Paraeducator	1	South Row Elementary School	\$	25,326
HEATER	JENNIFER	Paraeducator	1	South Row Elementary School	\$	25,326
MOORE	ELIZABETH	Paraeducator	1	South Row Elementary School	\$	25,326
PADHY	SUNITA	Paraeducator	1	South Row Elementary School	\$	23,102
REIDY	DIANE	Paraeducator	1	South Row Elementary School	\$	26,077
SECOR	ROSHEEN	Paraeducator	1	South Row Elementary School	\$	23,645
SHANAHAN	SANDRA	Paraeducator	1	South Row Elementary School	\$	25,326
VACANT	VACANT	Paraeducator	1	South Row Elementary School	\$	22,838
WALL	JENNIFER	Paraeducator	1	South Row Elementary School	\$	23,645
HANSON	ANNIKA	Paraeducator (ABA)	1	South Row Elementary School	\$	24,284
HOUREAS	DANIELLE	Paraeducator (STRIVE Program)	1	South Row Elementary School	\$	24,284
HUNT	JOSHUA	Paraeducator (STRIVE Program)	1	South Row Elementary School	\$	24,284
PINTAL	KATHLEEN	Paraeducator (STRIVE Program)	1	South Row Elementary School	\$	24,827
SYLVESTER	CORINA	Paraeducator (STRIVE Program)	1	South Row Elementary School	\$	24,548
VACANT	VACANT	Paraeducator (STRIVE Program)	1	South Row Elementary School	\$	24,020
			171.5		\$	4,280,119
		Toileting Stipend		Districtwide	\$	25,200
O'SULLIVAN	JOHN	Librarian	1	Chelmsford High School	\$	101,259
LARRABEE	TERRIE	Librarian	1	McCarthy Middle School	\$	93,145
VACANT	VACANT	Librarian	1	Parker Middle School	\$	71,000
			3	-	\$	265,404
DRISCOLL	BETSEY	Library Assistant	1	Byam Elementary School	\$	51,559
ENGDAHL	MEAGHAN	Library Assistant	1	Center Elementary School	\$	58,358
PIMENTEL	MEGHAN	Library Assistant	1	Harrington Elementary School	\$	49,058
===		,	-		Y	.5,550

Last Name	First Name	Position	FPE	Location/School	FY	2025 Salary
НАММ	MARIA	Library Assistant	1	South Row Elementary School	\$	51,559
HAIVIIVI	WANA	Library Assistant	4		\$	210,534
			•		7	210,554
DESILVIO	CHRISTINE	Library Clerk - Circulation	1	Chelmsford High School	\$	32,786
VACANT	VACANT	Library Clerk - Circulation	1	Chelmsford High School	\$	25,871
			2		\$	58,657
						•
GROUT	KRISTI	Technology Assistant	1	Byam Elementary School	\$	51,559
PAPPERT	ALYSSA	Technology Assistant	1	Center Elementary School	\$	49,058
FIDLER	HEATHER	Technology Assistant	1	Harrington Elementary School	\$	49,058
CLIMO	KIMBERLY	Technology Assistant	1	McCarthy / Parker	\$	49,058
VACANT	VACANT	Technology Assistant	1	McCarthy / Parker	\$	46,555
WARREN	SALLY	Technology Assistant	1	South Row Elementary School	\$	58,358
			6	_	\$	303,646
		Mentor Stipends		Districtwide	\$	35,000
O'NEIL	LYNDSEY	Guidance Counselor	1	Byam Elementary School	\$	80,877
LALLAS	CATHERINE	Guidance Counselor	1	Center Elementary School	\$	95,952
KELLEY	KARA	Guidance Counselor - Emerson House	1	Chelmsford High School	\$	87,126
MCGRATH	DANIEL	Guidance Counselor - Emerson House	1	Chelmsford High School	\$	74,292
LEARY	TAMMY	Guidance Counselor - Hawthorne House	1	Chelmsford High School	\$	102,189
LIMA	CHRISTINE	Guidance Counselor - Hawthorne House	1	Chelmsford High School	\$	95,952
MORRISSETTE	JENNA	Guidance Counselor - STEP Program	1	Chelmsford High School	\$	98,375
ELLIS	JAMIE	Guidance Counselor - Whittier House	1	Chelmsford High School	\$	84,334
ORSINI	JENNIFER	Guidance Counselor - Whittier House	1	Chelmsford High School	\$	95,002
ALBERT	LINDSAY	Guidance Counselor	1	Harrington Elementary School	\$	71,000
CHARIG	MOYA	Guidance Counselor	1	McCarthy Middle School	\$	89,142
SEERO	ELYSE	Guidance Counselor	1	McCarthy Middle School	\$	101,178
WEAVER	JESSICA	Guidance Counselor	1	McCarthy Middle School	\$	102,189
DOLAN	AUTUMN	Guidance Counselor	1	Parker Middle School	\$	107,186
MACISAAC	MELISSA	Guidance Counselor	1	Parker Middle School	\$	95,952
LIECHTY	JUSTIN	Guidance Counselor	1	South Row Elementary School	\$	71,000
Superintendent's Budget F	Recommendation:	Add 1.0 Guidance Counselor - STEP Program	1	McCarthy Middle School	\$	71,000
		•	17	_	\$	1,522,746
		Guidance Counselor - Stipends - Extended Year		Chelmsford High School	\$	21,600
		Guidance Counseloi - Superius - Exterided Tear		Chemisiora riigii school	Ą	21,000
MCMENIMAN-PINHEIRO	AMY	Secretary - Main Office	1	Chelmsford High School	\$	47,749
CUNNINGHAM	ALEXANDRA	Career and College Readiness Facilitator	1	Chelmsford High School	\$	68,508
		-		•		
		MTSS / SEL Building Leader Stipends		Districtwide	\$	42,500
REINERT	JACQUELYN	School Psychologist	1	Byam Elementary School	\$	97,218
LEARY	RACHEL	School Psychologist	1	Center Elementary School	\$	91,112
COX	COLIN	School Psychologist - Emerson House	1	Chelmsford High School	\$	104,202
LAFORTUNE	JOSHUA	School Psychologist - Hawthorne House	1	Chelmsford High School	\$	104,202
BELLISSIMO	JENNIFER	School Psychologist - Whittier House	1	Chelmsford High School	\$	84,059
BARRASSO	MARLANA	School Psychologist	1	Harrington Elementary School	\$	80,534
HANLON	NICOLE	School Psychologist	1	McCarthy Middle School	\$	80,534
VACANT	VACANT		1		\$	
VACANT	VACANT	School Psychologist School Psychologist	1	McCarthy Middle School Parker Middle School	\$	80,534 80,534
ORFANEDES	MAURA	School Psychologist School Psychologist	1	Parker Middle School	\$	97,218
BROGAN	DEIRDRE	School Psychologist School Psychologist	1	South Row Elementary School	\$	107,186
BROGAN	DLINDKE	School Psychologist	11	- South Now Liementary School	\$	1,010,317
			11		Ą	1,010,317
BRODEUR	JAELITHE	Social Worker / Family Counselor	1	Districtwide	\$	84,334
DUTCHER	SHAWN	Social Worker / Family Counselor	1	Districtwide	\$	82,349
HOPKINS	JULIE	Social Worker / Family Counselor	1	Districtwide	\$	80,877
GANNON	JULIA	Social Worker	_ 1	Parker Middle School	\$	82,349
			4	=	\$	329,909

Last Name	First Name	Position	FPE	Location/School	FY2	2025 Salary
VACANT	VACANT	School Nurse (RN)	1	Byam Elementary School	\$	71,000
FELZANI	ROSE	School Nurse (RN)	1	Center Elementary School	\$	80,877
GREENWOOD	MEGAN	School Nurse (LPN)	1	Chelmsford High School	\$	51,559
REILLY	CAROL	School Nurse (RN)	1	Chelmsford High School	\$	88,188
VACANT	VACANT	School Nurse (RN)	1	Chelmsford High School	\$	71,000
LYNCH	KRISTEN	School Nurse (RN)	0.5	CHIPs Program	\$	41,646
FLAHERTY	ANA CARLA	School Nurse (RN)	1	Harrington Elementary School	\$	64,450
CLANCY	REGINA	School Nurse (LPN)	1	McCarthy Middle School	\$	51,559
ROBBAT	LINDA	• •		•	\$	
FOLEY		School Nurse (RN)	1	McCarthy Middle School		95,952
	DONNA	School Nurse (LPN)	1	Parker Middle School	\$ \$	58,358
KAMENIDES	LISA	School Nurse (RN)		Parker Middle School		95,952
VANDEVOORDT	SHANNON	School Nurse (RN)	11.5	South Row Elementary School	\$ \$	77,585 848,126
		School Nurses - Substitute Coverage		Districtwide	\$	60,000
		School Nurses - Stipends		Districtwide	\$	2,200
		School Crossing Guards	3	Districtwide	\$	10,800
BREKALIS	PETER	Transportation Coordinator	1	Central Administration	\$	54,776
ANTOLINI	NANCY	Director of School Nutrition	1	Districtwide	\$	104,691
HART	DANIEL	Athletic Director	1	Chelmsford High School	\$	120,976
CHAGNON	KATHARINE	Athletic Trainer	1	Chelmsford High School	\$	57,461
DISTASI	REBECCA	Secretary - Athletic Director	1	Chelmsford High School	\$	42,017
POISSON	RYAN	Athletic Student Assistant	0.4	Chelmsford High School	\$	14,239
		Athletic Coach Stipends		Chelmsford High School	\$	375,335
		Middle School Regional Knowledge Bowl Advisors		McCarthy Middle School	\$	3,000
		Night School Instructors		Chelmsford High School	\$	5,000
		Student Activity Advisors		Chelmsford High School	\$	93,190
		Student Activity Advisors		McCarthy Middle School	\$	39,900
		Student Activity Advisors		Parker Middle School	Ś	39.900
		·			\$	172,990
DEMERS	JONATHAN	Supervisor of Students	1	Chelmsford High School	\$	54,062
TRUE MELLO	KRISTEN	Supervisor of Students	1	Chelmsford High School	\$	49,058
CROWLEY	JENNIFER	Supervisor of Students	1	McCarthy Middle School	\$	49,058
LAROSA	CHARLES	Supervisor of Students	1	Parker Middle School	\$	51,559
2	C. II III.	Super rise. Of State rise	4		\$	203,737
		Court Liaison		Districtwide	\$	15,000
CURLEY	BRIAN	Director of Facility Services	1	Central Administration	\$	147,108
		Vacation Buyback		Central Administration	\$	9,678
ROMAC	THOMAS	Building Custodian	1	Byam Elementary School	\$	52,430
WOODMAN	ALLEN	Building Custodian	1	Center Elementary School	\$	49,423
BUFFUM	CHARLES	Building Custodian	1	Chelmsford High School	\$	64,749
CUNHA	CHRISTOPHER	Building Custodian	1	Chelmsford High School	\$	50,885
MANNINEN	MATTHEW	Building Custodian	1	Chelmsford High School	\$	50,885
SPAULDING	CHERYL	Building Custodian	1	CHIPs Program / Community Education	\$	52,430

Last Name	First Name	Position	FPE	Location/School	FY2	025 Salary
HIRSCH	ADAM	Building Custodian	1	Districtwide	\$	47,982
TRUJILLO	NICOLAS	Building Custodian	1	Harrington Elementary School	\$	52,430
ARIAS	PEDRO	Building Custodian	1	McCarthy Middle School	\$	52,430
KELLY	SHAWN	Building Custodian	1	Parker Middle School	\$	50,885
OCASIO	GLORIVEE	Building Custodian	1	South Row Elementary School	\$	52,430
			11	_	\$	576,956
		Custodial Overtime - General		Districtwide	\$	17,500
		Custodial Overtime - Snow & Ice Removal		Districtwide	\$	10,000
		Retirement Incentive / Sick Leave Buy-Back		Districtwide	\$	242,777

Appendix A

Student Enrollment Summary

CHELMSFORD PUBLIC SCHOOLS

Jay Lang, Ed.D., Superintendent

Memorandum

To: Members of the School Committee

From: Jay Lang, Ed.D., Superintendent of Schools

Date: December 3, 2023

Re: Final October 1, 2023 Student Enrollment & NESDEC Enrollment Projection

We supplied the Massachusetts Department of Elementary and Secondary Education (DESE) with our October 1, 2023 student enrollment data which has been certified by DESE. The in-district enrollment information, coupled with our out-of-district special education enrollment, forms the basis for our FY25 Chapter 70 state aid calculation. Attached please find our final enrollment figures certified by DESE for students enrolled and participating in-district as of October 1, 2023. I have also attached an updated enrollment projection performed by NESDEC. We update our student enrollment projections annually to assist with budget and facility planning.

In addition to the state SIMS Reports and NESDEC enrollment projection that I provide annually, I have provided summary documents from X2, our student database, on actual homeroom enrollment at the elementary, middle and high school levels. As elementary students do not switch classes, these are the class sizes at Byam, Center, Harrington and South Row Elementary Schools. As middle and high school students switch classes and follow a more course-based (rather than homeroom-based) schedule, I have provided the actual course section enrollments detailing the actual number of students enrolled in each course section at McCarthy, Parker and Chelmsford High School. I hope you find this information helpful as we look at student enrollment and class size in the district.

Chelmsford Public School District Student Enrollment Report October 1, 2023 - FINAL SIMS Report In-District Students

	Pre-K	KP	KF	1	2	3	4	5	6	7	8	9	10	11	12	SP	TOTAL
Chelmsford Public Schools	200	0	375	367	391	424	381	393	404	398	384	360	361	345	347	0	5130
CHIPS	200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	200
Byam Elementary School	0	0	115	103	110	103	99	0	0	0	0	0	0	0	0	0	530
Center Elementary School	0	0	95	87	98	101	85	0	0	0	0	0	0	0	0	0	466
Harrington Elementary School	0	0	80	91	90	112	104	0	0	0	0	0	0	0	0	0	477
South Row Elementary School	0	0	85	86	93	108	93	0	0	0	0	0	0	0	0	0	465
McCarthy Middle School	0	0	0	0	0	0	0	0	0	398	384	0	0	0	0	0	782
Parker Middle School	0	0	0	0	0	0	0	393	404	0	0	0	0	0	0	0	797
Chelmsford High School	0	0	0	0	0	0	0	0	0	0	0	360	361	345	347	0	1413
Byam Elementary School	0	0	115	103	110	103	99	0	0	0	0	0	0	0	0		530
# Homerooms:			5	5	5	5	5										
Avg. Class Size:			23	20.6	22	20.6	19.8										
Center Elementary School	0	0	95	87	98	101	85	0	0	0	0	0	0	0	0		466
# Homerooms:			5	4	5	5	4										
Avg. Class Size:			19	21.75	19.6	20.2	21.25										
Harrington Elementary School	0	0	80	91	90	112	104	0	0	0	0	0	0	0	0		477
# Homerooms:			4	4	4	5	5				-						
Avg. Class Size:			20	22.75	22.5	22.4	20.8										
South Row Elementary School	0	0	85	86	93	108	93	0	0	0	0	0	0	0	0		465
# Homerooms:	-	-	4	4	4	5	4	-	-	-	-	-	-	-	-		
Avg. Class Size:			21.3	21.5	23.3	21.6	23.3										

Chelmsford Public School District Student Enrollment Report October 1, 2023 - FINAL SIMS Report In-District Students

	Pre-K	KP	KF	1	2	3	4	5	6	7	8	9	10	11	12	SP	TOTAL
Chelmsford Public Schools	200	0	375	367	391	424	381	393	404	398	384	360	361	345	347	0	5130
McCarthy Middle School # Homerooms: Avg. Class Size:	0	0	0	0	0	0	0	0	0	398 16 24.9	384 16 24.0	0	0	0	0	0	782
Parker Middle School # Homerooms: Avg. Class Size:	0	0	0	0	0	0	0	393 16 24.6	404 16 25.3	0	0	0	0	0	0	0	797

SIMS Report 5: Enrollment Statistics

	District Summary Oct 2023 (FY 2024)
District: Chelmsford (00560000)	2023-10-30 13:03:17
Grade	
PK KP KF KT 1 2 3 4 5 6 7 8	9 10 11 12 SP Total
200 0 375 0 367 391 424 381 393 404 398 384	360 361 345 347 0 5130
Gender	
Male Female Nonbinary	
2682 2440 8	
English Learner Populations	
	L Recently rived in U.S.
308 0 281 0 0 0 27	72
Other Populations	
Immigrant Military Family SPED Age 3-5 SPED Age 6-21 504 Plan Title I FLNE	
60 12 100 871 247 369 1472	
Supplemental Low-Income Indicator	
Student Count 0	
High Quality College and Career Pathway Program Type	
Innovation Pathway Early College Early College Promise	
122 0 0	
Race	
Race Code and Description	Count
01 White	3240
02 Black or African American	212
03 Asian	973
04 American Indian or Alaskan Native	10
05 Native Hawaiian or Other Pacific Islander	8
06 White & Black or African American	73
07 White & Asian	132
08 White & American Indian or Alaska Native	3
09 White & Native Hawaiian or Other Pacific Islander	6
10 Black or African American & Asian	4
13 Asian & American Indian or Alaska Native	1
18 White & Black or African American & Native Hawaiian or Other Pacific Islander	1
20 White & Asian & Native Hawaiian or Other Pacific Islander	3
33 White (Hispanic/Latino)	417

11

15

34 Black or African American (Hispanic/Latino)

36 American Indian or Alaska Native (Hispanic/Latino)

38 White & Black or African American (Hispanic/Latino)

39 White & Asian (Hispanic/Latino)

37 Native Hawaiian or Other Pacific Islander (Hispanic/Latino)

41 White & Native Hawaiian or Other Pacific Islander (Hispanic/Latino)

35 Asian (Hispanic/Latino)

District: Chelmsford (00560000)

(0056000		nmunity E		n Cente	er												2023-10-30 13:04:45
Grade																	
PK	KP	KF	КТ	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total
200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	200
Gender																	
Male		Female	Nonb														
116		84	(0													
English Total E	, N	lot in EL		tered	Two-Wa	ay	Other		sitional	Opted-	Out	EL Rec					
21	P	Program 0	2	:1	0		Bilingual 0	ВП	ingual 0	0		Arrived i					
Other Po	pulatio	ons															
			mily	SPED A	lge 3-5	SPED A	ge 6-21	504 Plan	Т	itle I	FL	NE					
0		0		100	0	0		0		0	8	19					
Supple	mental	Low-Inco	ne Indica	ator													
Student	Count				0												
High Qu	ality Co	ollege an	d Care	er Path	ıway Prog	gram T	ype										
Innov	ation Pa	athway		Early Co	ollege	E	arly College	e Promis	е								
	0			0			0										
Race	odo ano	d Descript	ion													Count	
		Descript	1011														
01 Whit																108	
02 Blac	k or Afric	can Americ	an													11	
03 Asia	n															56	
04 Ame	rican Ind	dian or Ala	skan Nat	ive												1	
05 Nati	ve Hawa	iian or Oth	er Pacifi	c Islande	er											1	
06 Whit	e & Blac	ck or Africa	n Americ	an												2	
07 Whit	e & Asia	in														5	
08 Whit	e & Ame	erican India	an or Alas	ska Nativ	ve											1	
09 Whit	e & Nati	ve Hawaii	an or Oth	er Pacifi	fic Islander											1	
33 Whit	e (Hispa	nic/Latino)													12	
35 Asia	n (Hispa	nic/Latino														1	
41 Whit	e & Nati	ve Hawaii	an or Oth	er Pacifi	fic Islander	(Hispani	ic/Latino)									1	

District: Chelmsford (00560000)

(00560030)																		2023-10-30 13:03:49
Grade																		
РК К	KP K	(F K	KT 1	2	3	4	5	6	7	8	9		10	11	12	SP	Total	
0 (0 11	5 0	0 103	3 110	103	99	0	0	0	0	0		0	0	0	0	530	
Gender Male	Fem	nale	Nonbinary	į.														
282	24	8	0															
English Le	earner Po Not in Prog	n EL	Sheltered	Two-Wa	Vay	Other Bilingual		ansitional Bilingual	Opted-	d-Out		Recentl						
53	0		49	0		0		0	4	ı		13	7.0.					
Other Popul			ly SPED) Age 3-5 S	SPED A	Age 6-21	504 Plan	ın .	Title I	F	FLNE							
4		0		0	8	87	5		84	,	137							
Suppleme	ental Low	-Income I	Indicator															
Student C	ount			0														
High Quali	ty Collegion Pathy			thway Prog		Type Early College	ge Promi	ise										
	0			0		0												
Race																		
Race Cod	de and De	scription	1													Count		
01 White																342		
02 Black o	or African A	American														21		
03 Asian																74		
05 Native	Hawaiian	or Other F	Pacific Island	der												2		
06 White 8	& Black or	African A	merican													7		
07 White 8	& Asian															16		
08 White 8	& America	n Indian o	or Alaska Nati	ative												1		
09 White 8	& Native H	lawaiian o	or Other Pacit	cific Islander	r											2		
33 White ((Hispanic/I	Latino)														59		
34 Black o	or African A	American ((Hispanic/La	atino)												1		
35 Asian (Hispanic/I	_atino)														4		
38 White 8	& Black or	African Ar	merican (His	lispanic/Latino	10)											1		
i																		

										Oct	ct 2023 (FY	2024)			
District: Chelms (00560005) C			shool												2023-10-30 13:04:01
Grade															
PK KP	, KF	KT	1 2	3	4	5	6	7	8	9	10	11	12	SP	Total
0 0	95	0	87 98	101	85	0	0	0	0	0	0	0	0	0	466
Gender															
Male	Female	Nonbin	nary												
242	223	1													
English Lear	Not in EL Program	Shelte	ered Two-V	-Way	Other Bilingual		sitional ingual	Opted-O		EL Recen					
54	0	54	4 0)	0		0	0		16					
Other Popul				COED A	2.24	70.1 Pl	_		F1.14						
Immigrant	Military Fa	amily St	SPED Age 3-5	SPED Age	e 6-21 5	504 Plan	117	Title I	FLNE	1					
6	0		0	68		19		0	153						
Supplemen	ntal Low-Inco	ome Indicat	tor												
Student Cou	unt		0												
High Quality	/ College a	nd Career	r Pathway Pro	rogram Ty	/ре										
	on Pathway		Early College		arly College	Promise	,								
	0		0		0										
Race															
Race Code	and Descrip	ition												Count	t
01 White														302	
02 Black or	African Ameri	ican												20	
03 Asian														98	
04 American	n Indian or Ala	askan Nativ	/e											1	
06 White & B	Black or Africa	an America	ın											3	
07 White & /	Asian													14	
09 White & I	Native Hawai	iian or Othe	er Pacific Islande	der										1	
10 Black or	African Ameri	ican & Asia	'n											1	
33 White (H	Hispanic/Latino	0)												24	
35 Asian (Hi	lispanic/Latino	0)												1	
38 White & I	Black or Afric	an America	an (Hispanic/Lati	tino)										1	

											Oct	2023 (F1	r 2024)							
		rd (0056000 arles D Ha																	2023	3-10-30 13:04:13
Grade																				
PK	KP	KF	КТ	1 2	3	4	5	6	7	8	9	10	11	12	SP	Total				
0	0	80	0	91 90	112	104	0	0	0	0	0	0	0	0	0	477				
Gender																				
Male		Female	Nonbin	ary																
237		240	0																	
English		er Populat	tions																	
Total		Not in EL Program	Shelter	ed Two-	Way	Other Bilingual	Transi Bilin		Opted-O		L Recei									
44		0	41	0)	0	C)	3		10									
Other Po	pulatio	ons																		
Immig	rant I	Military Fa	mily SP	ED Age 3-5	SPED A	Age 6-21	504 Plan	Tit	le I	FLNE										
2		1		0	8	31	10	4	5	198										
Supple	mental	Low-Incon	me Indicato	or																
Studen	t Count			0																
High Qu	ality Co	ollege an	d Career	Pathway Pr	rogram 1	Гуре														
	ation Pa			rly College		Early College	e Promise													
	0			0		0														
Race																				
Race 0	ode and	d Descripti	ion												Count					
01 Whi	te														267					
02 Blad	k or Afric	ican America	an												22					
03 Asia	ın														90					
04 Ame	erican Inc	dian or Alas	skan Native												3					
05 Nati	ve Hawa	aiian or Oth	er Pacific I	slander											1					
06 Whi	te & Blac	ck or Africar	n American												9					
07 Whi	te & Asia	an													13					
33 Whi	te (Hispa	anic/Latino))												62					
34 Blad	k or Afric	ican America	an (Hispan	ic/Latino)											6					
35 Asia	ın (Hispa	anic/Latino)													1					
37 Nati	ve Hawa	aiian or Oth	er Pacific I	slander (Hispa	anic/Latino	0)									1					
39 Whi	te & Asia	an (Hispanio	c/Latino)												2					

District: Chelmsford (00560000)

District: C (005600		ord (0056000 uth Row	J0)																	202	23-10-30 13:05:29
Grade																					
PK	KP	KF	KT	1 2	3	3	4	5	6	7	8	9	9	10	11	12	SP	Total			
0	0	85	0	86 93	3 108)8	93	0	0	0	0		0	0	0	0	0	465			
Gender																					
Male)	Female	Nonbina	ary																	
237		228	0																		
English		er Populat	itions																		
Total		Not in EL Program	Shelter	red Two	o-Way		Other lingual		sitional ingual	Opted-	Out		Recen								
59		0	59		0		0		0	0			16								
Other P	opulatio	ons																			
Immig	rant I	Military Fa	mily SP	PED Age 3-5	SPED) Age 6-	-21 5	504 Plan	T	itle I	FL	LNE									
0		0		0		75		24		0	1	133									
Supple	emental	Low-Incor	me Indicato	or																	
Studer	nt Count				0																
High Qu	ality C	ollege an	ıd Career	Pathway P	Program	п Туре	,														
Inno	vation Pa	athway	Ea	arly College		Early	College	Promise	Þ												
	0			0			0														
Race																					
Race (ode and	nd Descripti	ion														Count				
01 Whi	te																301				
02 Blad	ck or Afri	rican Americ	can														15				
03 Asia	an																81				
04 Am	arican In	idian or Ala	askan Native	è													1				
06 Wh	ite & Blar	ick or Africa	an American	1													12				
07 Wh	ite & Asia	an															17				
20 Wh	ite & Asia	an & Native	e Hawaiian	or Other Paci	cific Island	der											1				·
33 Wh	ite (Hispa	panic/Latino)	i)														35				
34 Bla	ck or Afri	ican Americ	ican (Hispani	nic/Latino)													1				
38 Wh	ite & Bla	ick or Africa	an Americar	n (Hispanic/La	.atino)												1				

District: Chelmsford (00560000)

(00560305) Col Moses F														2023-10-30 13:04:32
Grade														
PK KP KF	KT 1 2	3	4 5	6	7 8	8 9	10	11	12	SP	Total			
0 0 0	0 0 0	0	0 393	404	0 0	0 0	0	0	0	0	797			
Gender Male Female	Nonbinary													
410 387	0													
English Learner Popula Total EL Not in EL Program	ations Sheltered Two-W			ransitional Bilingual	Opted-Out	EL Re								
26 0	22 0		0	0	4	3	3							
Other Populations Immigrant Military F	amily SPED Age 3-5	SPED Age	6-21 504 P	'lan T	litle I	FLNE								
11 4	0	177	30	,	166	221								
Supplemental Low-Inco	ome Indicator													
Student Count	0													
High Quality College a														
Innovation Pathway	Early College	Early	ly College Pron	nise										
0	0		0											
Race Code and Descrip	otion									Count				
01 White										508				
02 Black or African Ameri	ican									25				
03 Asian										174				
04 American Indian or Ala	askan Native									1				
06 White & Black or Afric	an American									11				
07 White & Asian										18				
10 Black or African Ameri	ican & Asian									1				
20 White & Asian & Nativ	ve Hawaiian or Other Pacific	c Islander								1				
33 White (Hispanic/Latino	0)									51				
38 White & Black or Africa	an American (Hispanic/Latir	ino)								5				
39 White & Asian (Hispar	nic/Latino)									2				

													Oct	ct 2023 (FY	/ 2024)							
		rd (0056000 Carthy Mid		ool																	20	2023-10-30 13:05:01
Grade																						
PK	KP	KF	KT	1 2	2	3	4	5	6	7	8		9	10	11	12	SP	Total				
0	0	0	0	0 (0	0	0	0	0	398	384	4	0	0	0	0	0	782				
Gender																						
Ma	e F	Female	Nonbi	nary																		
40	1	381	0																			
	N	er Populat					Other	Tran	nsitiona	·al		E	L Recei	ently								
Total		Program	Shelte	ered Tw	wo-Way		Bilingual		ilingual		ed-Out		rived in									_
18		0	12	!	0		0		0		6		1									
	opulatio		-14.e @	250 800 2	- er	A.	0.04	504 Play	_	*:40 I		T. NE										
			mily 5	SPED Age 3-	5 SPI			504 Plan	1	Title I		FLNE										
5	•	4		0		168		46		74		184										
Supp	emental I	Low-Incon	ne Indica	tor																		
Stude	nt Count				0																	
High Q	uality Co	ollege an	d Caree	r Pathway	Progra	am Tyr	ре															
Inno	ovation Pa	athway	E	Early College	a	Earl	rly Colleg	ge Promise	ie													
	0			0			0															
Race																						
Race	Code and	d Descripti	ion														Count					
01 Wh	nite																503					
02 Bla	ck or Afric	can Americ	:an														35					
03 Asi	an																133					
04 Am	erican Ind	dian or Alas	skan Nati	/e													1					
05 Na	tive Hawa	aiian or Oth	er Pacific	Islander													1					
06 Wh	nite & Blac	ck or Africa	n America	an													8					
07 Wh	nite & Asia	an															20					
08 WI	nite & Ame	erican India	an or Alas	ka Native													1					
				er Pacific Isla	lander												1					
					Thurs.																	
		can Americ															2					
13 Asi	an & Ame	erican India	n or Alask	a Native													1					
33 Wh	ite (Hispa	anic/Latino))														65					
34 Bla	ck or Afric	can Americ	an (Hispa	anic/Latino)													2					
35 Asi	an (Hispa	anic/Latino)															3					
36 Am	erican Ind	dian or Alas	ska Native	e (Hispanic/L	Latino)												1					
37 Na	tive Hawa	aiian or Oth	er Pacific	: Islander (His	ispanic/L	Latino)											2					
38 Wh	nite & Blac	ck or Africa	n America	an (Hispanic/	:/Latino)												3					

		d (005600 elmsford h																	21	023-10-30 13:04:23
Grade																				
PK	KP	KF	KT	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total			
0	0	0	0	0	0	0	0	0	0	0	0	360	361	345	347	0	1413			
Gender																				
Mal	е	Female	Nonl	binary																
75	7	649		7																
English		r Popula	tions				0.11	-	-141 1			El D.								
Total		ot in EL Program	She	ltered	Two-W	/ay	Other Bilingual		ingual	Opted-	Out	EL Rec								_
33		0	4	23	0		0		0	10		13								
Other P	opulatio	ons																		
Immi	grant I	Military Fa	mily	SPED A	ge 3-5	SPED A	ge 6-21	504 Plai	т Т	itle I	FL	.NE								
2	8	3		0		21	5	113		0	3	57								
Suppl	emental	Low-Incor	ne Indic	cator																
Stude	nt Count				0															
High Qu	uality Co	ollege an	d Care	er Path	way Pro	gram T	уре													
Inno	vation P	athway		Early Co	ollege	Е	arly Colleç	ge Promis	e											
	122			0			0													
Race																				
Race	Code and	d Descript	ion													Count				
01 Wh	nite															909				
02 Bla	ck or Afri	can Americ	an													63				
03 Asi	an															267				
04 Am	erican In	dian or Ala	skan Na	tive												2				
05 Na	tive Hawa	aiian or Oth	er Pacif	ic Islande	er											3				
06 Wh	nite & Blad	ck or Africa	n Americ	can												21				
07 Wh	nite & Asia	an														29				
09 Wh	ite & Nat	ive Hawaii	an or Oth	her Pacifi	ic Islander	г										1				
18 Wh	nite & Blad	ck or Africa	n Ameri	can & Na	ative Hawa	aiian or O	ther Pacific	slander								1				
20 Wh	ite & Asia	an & Native	Hawaiia	an or Oth	ner Pacific	Islander										1				
33 Wh	ite (Hispa	anic/Latino)													109				
34 Bla	ck or Afri	can Americ	an (Hisp	panic/Lat	ino)											1				
35 Asi	an (Hispa	anic/Latino)														1				
38 Wh	ite & Blad	ck or Africa	n Ameri	can (Hisp	oanic/Latir	10)										4				
41 Wh	ite & Nat	ive Hawaii	an or Oth	her Pacifi	ic Islander	r (Hispani	ic/Latino)				1.74					1				



Chelmsford Public Schools Chelmsford, MA

School Year 2023-24 Enrollment Projection Report



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<u>|VESDEC</u>

Enrollment Summary

NESDEC is pleased to send you this report displaying the past, present, and projected enrollments for your District. It is important to update enrollment projections every year to identify changes in enrollment patterns. Ten-year projections are designed to provide your District with yearly, up-to-date enrollment information that can be used by boards and administrators for effective planning and allocation of resources.

Included in this report are graphs representing historical and projected grade-by-grade enrollments, as well as historical and projected enrollments in grade combinations. We received the enrollment data from the District, and we assume that the method of collecting this data has been consistent from year to year.

Enrollment projections are more reliable in Years #1-4 in the future and less reliable in the "out-years." Projections six to ten years out may serve as a guide to future enrollments and are useful for planning purposes. In light of this, NESDEC has added a "Spring Update Refresher" enrollment projection at no cost to affiliates. For more information, please refer to the Methodology, Reliability and Use of this Document section.

The NESDEC enrollment projection fell within 7 students of the K-12 total, 4,937 students projected vs. 4,930 enrolled.

Births increased by 26 from a previous ten-year average of 330 to a projected average of 356. In most districts, Grades 1-8 are very stable in enrollments. However, there have been increases in 6 of the 8 most recent years, leading to a net increase averaging 32 students per year.

Over the next three years, Grades K-4 enrollments are projected to increase by 117 students, Grades 5-6 enrollments are projected to increase by 48 students, Grades 7-8 enrollments are projected to increase by 36 students and Grades 9-12 enrollments are projected to increase by 35 students, as students move through the grades.

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Historical Enrollment

School District: Chelmsford, MA 11/19/2023

	Historical Enrollment By Grade																		
Birth Year	Births*	School Year	PK	К	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2008	329	2013-14	125	322	342	378	376	395	401	401	387	422	360	421	417	377	0	4999	5124
2009	328	2014-15	133	301	367	347	386	379	375	404	396	391	379	362	423	413	0	4923	5056
2010	320	2015-16	132	300	352	373	350	391	371	386	412	411	337	381	371	420	0	4855	4987
2011	318	2016-17	136	333	345	358	382	361	387	384	389	414	372	347	391	372	< 10 **	4836	4972
2012	370	2017-18	132	368	369	349	379	387	359	400	380	392	372	367	351	389	0	4862	4994
2013	342	2018-19	151	376	382	376	349	379	369	359	397	381	356	368	369	351	0	4812	4963
2014	316	2019-20	166	365	393	405	385	367	387	381	360	400	329	348	371	365	18	4874	5040
2015	345	2020-21	76	350	349	381	391	373	363	383	393	359	360	335	342	373	0	4752	4828
2016	314	2021-22	127	355	414	360	388	401	380	373	399	404	328	349	324	342	0	4817	4944
2017	316	2022-23	201	354	382	419	370	395	390	392	383	402	356	341	351	320	0	4855	5056
2018	343	2023-24	200	375	367	391	424	381	393	404	398	384	360	361	345	347	0	4930	5130

^{*}Birth data provided by Public Health Vital Records Departments in each state.

2022-23

2023-24

	Historical Enrollment in Grade Combinations										
School Year	K-4	PK-4	5-6	7-8	K-8	PK-8	5-8	5-12	9-12		
2013-14	1813	1938	802	809	3424	3549	1611	3186	1575		
2014-15	1780	1913	779	787	3346	3479	1566	3143	1577		
2015-16	1766	1898	757	823	3346	3478	1580	3089	1509		
2016-17	1779	1915	771	803	3353	3489	1574	3056	1482		
2017-18	1852	1984	759	772	3383	3515	1531	3010	1479		
2018-19	1862	2013	728	778	3368	3519	1506	2950	1444		
2019-20	1915	2081	768	760	3443	3609	1528	2941	1413		
2020-21	1844	1920	746	752	3342	3418	1498	2908	1410		
2021-22	1918	2045	753	803	3474	3601	1556	2899	1343		

3688

3717

^{** &}lt; 10 Not reported, to protect subgroups with fewer than 10 students.

Histori	cal Perce	ntage Ch	anges		
School Year	K-12	Diff.	%		
2013-14	4999				
2014-15	4923	-76	-1.5%		
2015-16	4855	-68	-1.4%		
2016-17	4836	-19	-0.4%		
2017-18	4862	26	0.5%		
2018-19	4812	-50	-1.0%		
2019-20	4874	62	1.3%		
2020-21	4752	-122	-2.5%		
2021-22	4817	65	1.4%		
2022-23	4855	38	0.8%		
2023-24	4930	75	1.5%		
Change	•	-69	-1.4%		

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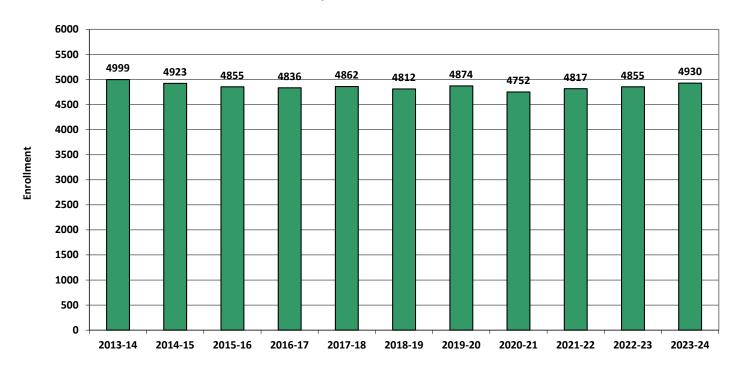
2992 1413

2935



Historical Enrollment

Grades K-12, School Years 2013-14 to 2023-24



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Projected Enrollment

School District: Chelmsford, MA 11/19/2023

	Enrollment Projections By Grade*																			
Birth Year	Births*		School Year	PK	К	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2018	343		2023-24	200	375	367	391	424	381	393	404	398	384	360	361	345	347	0	4930	5130
2019	334		2024-25	200	367	405	374	398	432	379	403	415	403	344	363	361	342	0	4986	5186
2020	356		2025-26	200	392	396	413	381	406	430	388	414	420	361	347	363	358	0	5069	5269
2021	381	(prov.)	2026-27	201	419	423	404	420	389	404	441	399	419	377	364	347	360	0	5166	5367
2022	356	(prov.)	2027-28	201	392	453	431	411	428	387	414	453	404	376	380	364	344	0	5237	5438
2023	354	(est.)	2028-29	201	389	423	462	439	419	426	397	426	459	362	379	380	361	0	5322	5523
2024	356	(est.)	2029-30	202	392	420	431	470	448	417	437	408	431	412	365	379	377	0	5387	5589
2025	361	(est.)	2030-31	202	397	423	428	439	479	446	427	449	413	387	415	365	376	0	5444	5646
2026	362	(est.)	2031-32	203	398	429	431	435	448	477	457	439	455	370	390	415	362	0	5506	5709
2027	358	(est.)	2032-33	204	393	430	438	439	444	446	489	470	445	408	373	390	412	0	5577	5781
2028	358	(est.)	2033-34	204	394	424	439	446	448	442	457	503	476	399	411	373	387	0	5599	5803

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc. Based on children already born Based on students already enrolled Based on an estimate of births

^{*}Birth data provided by Public Health Vital Records Departments in each state.

	Projected Enrollment in Grade Combinations*										
School Year	K-4	PK-4	5-6	7-8	K-8	PK-8	5-8	5-12	9-12		
2023-24	1938	2138	797	782	3517	3717	1579	2992	1413		
2024-25	1976	2176	782	818	3576	3776	1600	3010	1410		
2025-26	1988	2188	818	834	3640	3840	1652	3081	1429		
2026-27	2055	2256	845	818	3718	3919	1663	3111	1448		
2027-28	2115	2316	801	857	3773	3974	1658	3122	1464		
2028-29	2132	2333	823	885	3840	4041	1708	3190	1482		
2029-30	2161	2363	854	839	3854	4056	1693	3226	1533		
2030-31	2166	2368	873	862	3901	4103	1735	3278	1543		
2031-32	2141	2344	934	894	3969	4172	1828	3365	1537		
2032-33	2144	2348	935	915	3994	4198	1850	3433	1583		
2033-34	2151	2355	899	979	4029	4233	1878	3448	1570		

Projec	ted Perce	entage Ch	anges
School Year	K-12	Diff.	%
2023-24	4930	0	0.0%
2024-25	4986	56	1.1%
2025-26	5069	83	1.7%
2026-27	5166	97	1.9%
2027-28	5237	71	1.4%
2028-29	5322	85	1.6%
2029-30	5387	65	1.2%
2030-31	5444	57	1.1%
2031-32	5506	62	1.1%
2032-33	5577	71	1.3%
2033-34	5599	22	0.4%
Change		669	13.6%

^{*}Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.

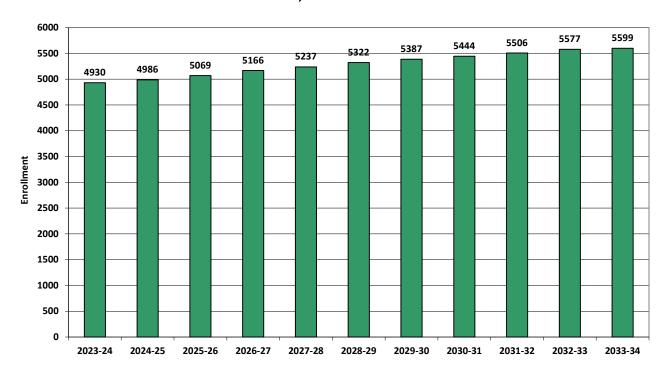
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^{** &}lt; 10 Not reported, to protect subgroups with fewer than 10 students.



Projected Enrollment

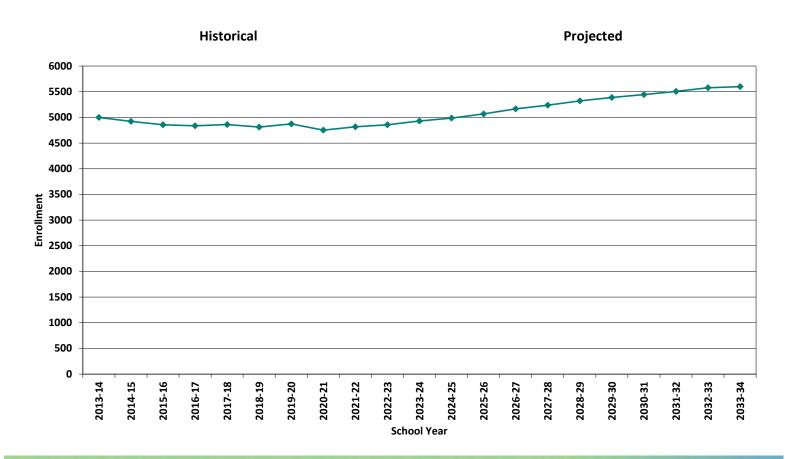
Grades K-12, School Years 2023-24 to 2033-34



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Historical & Projected Enrollment

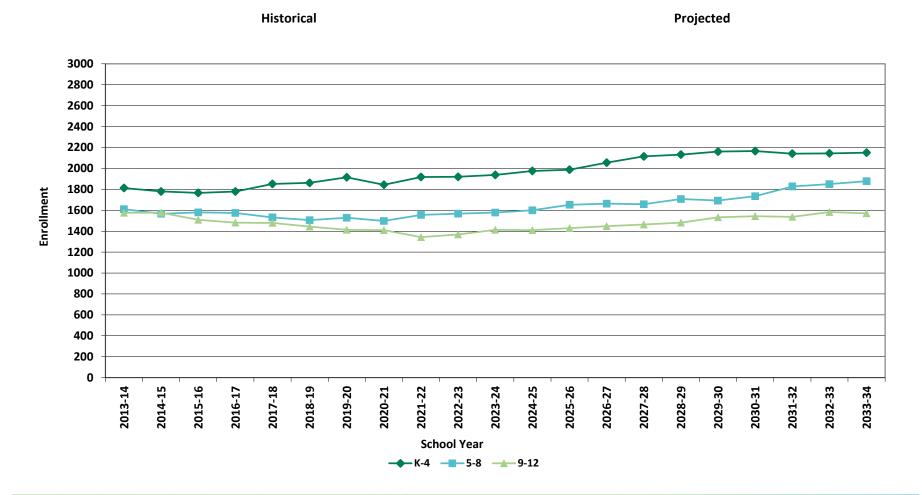


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NESDEC

Historical & Projected Enrollments in Grade Combinations

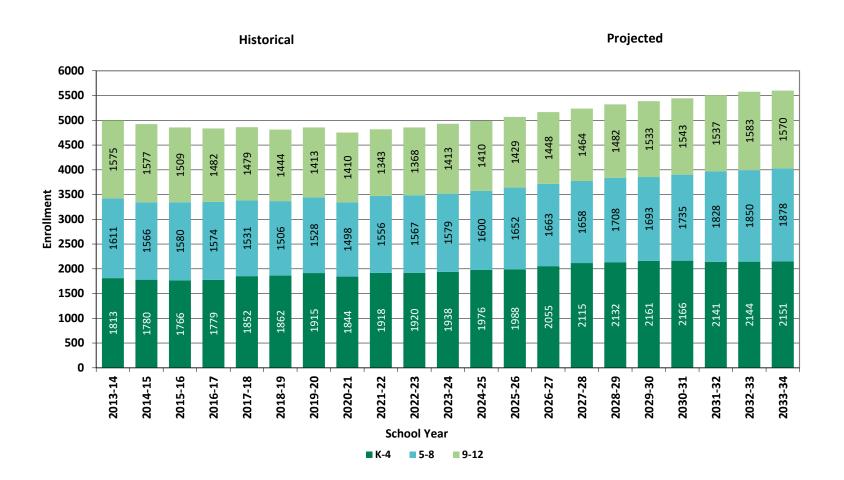


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NESDEC

Historical & Projected Enrollments in Grade Combinations

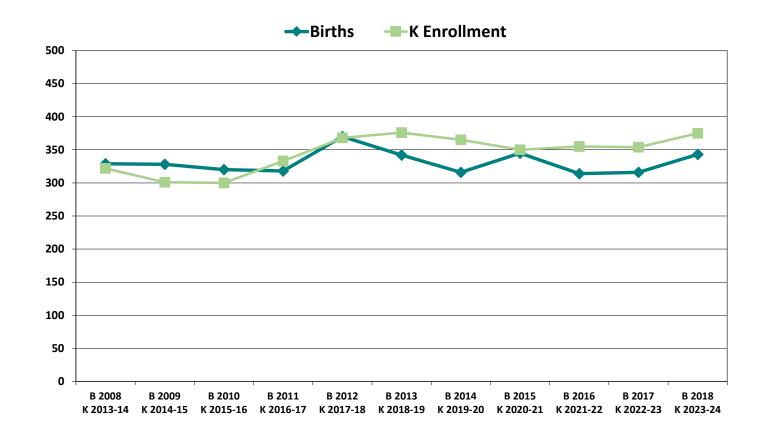


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8

NESDEC

Birth-to-Kindergarten Relationship





Additional Information

Building Permits Issued (Source: HUD)							
Year	Single-Family	Multi-Units					
2019	14	181					
2020	8	32					
2021	34	43					
2022	18	20					
2023	5 to date	4 to date					

School Year	9 - 12 CTE	K - 12 Non-Public	K - 12 Choice-In	K - 12 Choice-Out	K - 12 Out-of-District SPED	K - 12 Homeschool
2019-20	n/a	n/a	41	177	76	43
2020-21	197	138	46	147	70	96
2021-22	196	164	42	105	64	57
2022-23	212	116	36	96	59	45
2023-24	n/a	n/a	37	n/a	63	37

 $^{{}^{*}}$ The above data was provided by the District, with the exception of building permit data (provided by HUD).

[&]quot;n/a" signifies that information was not provided by District.

^{** &}lt; 10 Not reported, to protect subgroups with fewer than 10 students.



New England's PK-12 Enrollments Trends

From 2021 to 2030, the US Department of Education anticipates changes in PK-12 enrollment of -3.2% in the South, -6.0% in the West, -3.9% in the Midwest, -6.0% in the Northeast, and a total of -4.4% nationwide.

State	Fall 2021 PK - 12	Fall 2030 Projected	PK-12 Decline	% Change 2021-2030
USA	49,452,864	47,252,500	-2,200,364	-4.4%
СТ	508,686	475,600	-33,086	-6.5%
ME	173,215	161,800	-11,415	-6.6%
MA	921,180	879,900	-41,280	-4.5%
NH	170,005	144,600	-25,405	-14.9%
RI	138,566	130,200	-8,366	-6.0%
VT	83,975	74,600	-9,375	-11.2%

Source: U.S. Department of Education, National Center for Education Statistics, Enrollment in public elementary and secondary schools, by region, state, and jurisdiction: Selected years, fall 1990 through fall 2030, Table 203.20, March 2023.

Although most New England Districts are seeing a decline in the number of births, NESDEC's experience indicates that the impact on enrollment varies from District to District. Almost half of New England Districts have been growing in PK-12 enrollment, and a similar number are declining (often in rural areas), with the other Districts remaining stable.



Methodology, Reliability and Use of this Document

PROJECTION METHODOLOGY

Cohort component (survival) technique is a frequently used method of preparing enrollment forecasts. NESDEC uses this method, but modifies it in order to move away from forecasts that are wholly computer- or formula-driven. Such modification permits the incorporation of important, current district-specific demographic information into the generation of enrollment forecasts (such as in/out-migration of students, resident births, HUD-reported building permits, etc.). Percentages are calculated from the historical enrollment data to determine a reliable percentage of increase or decrease in enrollment between any two grades. For example, if 100 students enrolled in Grade 1 in 2022-23 increased to 104 students in Grade 2 in 2023-24, the percentage of survival would be 104%, or a ratio of 1.04. Ratios are calculated between each pair of grades or years in school over several recent years.

After study and analysis of the historical ratios, and based upon a reasonable set of assumptions regarding births, migration rates, retention rates, etc., ratios most indicative of future growth patterns are determined for each pair of grades. The ratios thus selected are applied to the present enrollment statistics to project into future years. The ratios are the key factors in the reliability of the projections, assuming validity of the data at the starting point.

RELIABILITY OF ENROLLMENT PROJECTIONS

Projections can serve as useful guides to school administrators for educational planning. Enrollment projections are more reliable in Years #1-4 in the future and less reliable in the "out-years." Projections six to ten years out may serve as a guide to future enrollments and are useful for planning purposes, but they should be viewed as subject to change given the likelihood of potential shifts in underlying assumptions/trends, such as student migration, births as they relate to Kindergarten enrollment, and other factors.

Projections that are based upon the children who already are in the district (the current K-12 population only) will be the most reliable. The second level of reliability will be for those children already born into the community but not yet old enough to be in school. The least reliable category is the group for which an estimate must be made to predict the number of births, thereby adding additional uncertainty. See these three multi-colored groupings on the "Projected Enrollment" tab.

Annual updates allow for early identification of recent changes in historical trends. When the actual enrollment in a grade is significantly different (higher or lower) from the projected number, it is important (yet difficult) to determine whether this is a one-year aberration or whether a new trend may have begun. In light of this possibility, NESDEC urges all school districts to have updated enrollment forecasts developed by NESDEC each October. This service is available at no cost to affiliated school districts.

USING THIS INFORMATION ELECTRONICALLY

If you would like to extract the information contained in this report for your own documents or presentations, you can use screenshots, which can be inserted into PowerPoint slides, Word documents, etc. Because screenshots create graphics, the image is not editable. Please feel free to contact us if you need assistance in this matter, by phone (508-481-9444) or by email (ep@nesdec.org).

Appendix B

Student Activities & Clubs

CHELMSFORD PUBLIC SCHOOLS HIGH SCHOOL ACTIVITES & CLUBS

NO STUDENT ACTIVITY FEE	NO STUDENT ACTIVITY FEE	ACTIVITY FEE COLLECTED
PARTICIPATION IS A REQUIREMENT FOR	PARTICIPATON IS COMMUNITY	PARTICIPATION IS VOLUNTARY
ENROLLING IN A SPECIFIC COURSE DURING	SERVICE BASED OR BY	
THE REGULAR SCHOOL DAY	INVITATION ONLY	
Band - Concert	Business National Honor Society	Acapella
Band - Marching Assistant Director	French Honor Society	American Sign Language Club
Band - Marching Director	GIVE Club (Thomas Jefferson Forum)	Art Club
Band - Marching Staff A	Interact Club (Key Club)	Auxiliary (CG/Major)
Band - Marching Staff B	LIME	Best Buddies
Band - Marching Staff C	National English Honor Society	Chorus
Band - Marching Staff D	National Honor Society	Coding Club
Band - Marching Staff E	Peer Tutoring	Dance Team
Mock Trial	Spanish Honor Society	DECA
Orchestra	Tri-M Honor Society	Drama Club
Treble Choir		Ecology Club
		Jazz Band
		Lead Like a Girl
		Math Team
		Melting Pot Club
		Model UN (International Relations)
		Musical
		Poets Society
		PRISM (Gay/Straight Alliance)
		Robotics Team
		Rufus Porter Society
		Speech & Debate Team
		Student Council
		Tabletop Games
		TV Club
		VOICE - Literacy Advisor
		Yearbook - Business
		Yearbook - Literacy
		Other (Proposed)

CHELMSFORD PUBLIC SCHOOLS STUDENT ACTIVITY FEE SUMMARY

				FY24 Preliminary	FY25 Projected
	FY23 Budget	FY23 Actual	FY24 Budget	Forecast	Budget
Revolving Fund Revenue (517)					
High School	20,900	16,058	20,900	15,162	16,000
McCarthy	16,850	19,724	16,850	15,366	16,000
Parker	16,100	16,874	16,100	21,965	21,000
Student Participation Fees	53,850	52,656	53,850	52,493	53,000
End of Prior Fiscal Year Carry Over Balance	265,773	297,833	320,683	341,883	352,289
Total Revolving Fund Revenue	319,623	350,490	374,533	394,376	405,289
Revolving Fund Expense (517)					
High School	29,640	0	29,550	33,405	36,095
McCarthy	8,400	0	3,100	3,609	4,910
Parker	5,400	0	0	5,073	6,459
Revolving Fund - Stipends	43,440	0	32,650	42,087	47,464
Expenditure Transfer from Revolving Fund	0	0	0		
Total Revolving Fund Expenses	43,440	0	32,650	42,087	47,464
Local Budget Expense (3520)					
High School	93,190	119,746	93,190	93,190	93,190
McCarthy	39,900	43,352	39,900	39,900	39,900
Parker	39,900	40,937	39,900	39,900	39,900
Total Local Budget Expense - Stipends	172,990	204,035	172,990	172,990	172,990
Expenditure Transfer - to local					
Expense Total	216,430	204,035	205,640	215,077	220,454

FY25 Proposed Budget Assumptions:

CHS Student Activity Fee to remain at \$50 annually

McCarthy and Parker Middle School Student Activity Fees to remain at \$50 annually

The costs associate with the late bus runs remain fully funded in the Transporation (3300) section of the budget

Appendix C

Grant Fund Summary

CHE	LMSFORD PUBLIC SCHOOLS	2024 AF	PROVED GRAN	NTS								
Fund	Program Name	Туре	Admin Staff	Direct Service Staff	Support Staff	Stipends	Fringe MTRS	Contractual Services	Supplies	Travel	Other	Total Grant Award
	CURRICULUM											
305	Title I	Federal	36,481		157,500	11,500	3,283		4,234			212,998
	The Title I grant provides supplemen							edemic standards	. This grant primari	ly funds a por	tion (30%) o	f the Title I
	Director's salary, and up to ten math	and read	ling interventionis	sts (tutors) at two e	lementary schoo	ls and two mi	ddle schools.					
140	Title IIA-Teacher Quality	Federal		70,000	5,000				753			75,753
	The Title II A grant is used to increase									ntion of effecti	ve educator	s. This
	grant primarily funds two instructiona	l coache	s who provide pr	ofessional develop	ment around bes	t teaching pra	ctices to enha	ance acedemic ac	hievement.			
180	Title III English Lang LEP Support	Federal		20,000	10,000	4,000			2,671		4,000	40,671
	The Title III grant provides suppleme	ental reso	urces to improve	the education of e	nglish language l	learners. This	s grant primar	ily funds ELL tuto	rs to support studer	nts at the high	school leve	l, ELL teachers
	to provide before and after school tu	toring and	d extended learn	ing opportuntities, I	ELL facilitation st	ipends to imp	lement SEI st	rategies and profe	essional developme	nt for teacher	s to attend t	ne MATSOL
	conference.											
309	Title IV A	Federal						16,854				16,854
	The Title IV A grant provides resource	ces to ens	sure all students	have equitable acc	ess to high qualit	y educational	experiences	that follow one or	more of the followi	ng priorities:w	ell rounded	educational
	opportunities, safe and healthy stude	ents and	effective use of to	echnology. This gra	ant primarily fund	ls professiona	als developme	ent in support of co	urriculum training a	nd diversity, e	quity and inc	lusion (DEI).
419	Innovation Pathways CHS Grant	State				750			37,610		11,640	50,000
	The Innovation Pathways CHS grant	supports	s inititives to four	career pathways, o	ne in Environme	ntal and Life	Sciences, one	in Business, one	in Information Tec	hnology and o	ne in Manuf	acturing for
	CHS students.											
	SUB TOTAL		36,481	90,000	172,500	16,250	3,283	16,854	45,268	0	15,640	396,276

CHELMSFORD PUBLIC SCHOOLS	2024 A	PPROVED GRAN	NTS								
פַ			Direct Service			Fringe	Contractual				Total Grant
Program Name	Type	Admin Staff	Staff	Support Staff	Stipends	MTRS	Services	Supplies	Travel	Other	Award
SPECIAL EDUCATION											
240 SPED 94-142 Allocation	Federal			213,827	4,200		1,180,000	26,601			1,424,628
The SPED IDEA (Individuals with D											
special education and related service						ecial educat	on secretary, supp	ort staff for student	s with an IEP (one LPN ar	ıd
up to five paraeducators), and cont	racted ser	vices providers, t	he largest one bein	g the NECC pro	gram.						
262 SPED Early Childhood Allocation	Federal			40,560							40.560
202 St ED Larry Childricod Allocation	rederai			40,300							40,300
The Early Childhood Special Educa	tion Grant	is similar to the	SPED IDEA grant	but is targeted fo	or early childho	od students	(ages 3-5) This g	rant primarily funds	2.5 paraeduc	ators in the	
CHIPS program.			5. <u>22</u> .2 <u>2</u> . g.a,	at is targeted is	. cany comunic		(ages s e)e g		2.0 pa.aoaao		
i ŭ											
274 SPED IDEA Part B Program Impro	vement				16,335		24,950				41,285
	Federal										
The Special Education Program Im			improve outcomes	for all students	with disabilties	. This grant	primarily funds pro	fessional developr	nent training se	essons on tl	ne new IEP
form which will be implemented in t	he next so										
SUBTOTAL		0	0	254,387	20,535	0	1,204,950	26,601	0	0	1,506,473
OTHER											
250 Essential School Health Grant	State		19,000							21,000	40,000
The grant from the Department of F	Public Hoo	Ith funds vision a	nd hooring corooni	ngs for students	It also funds	profossional	dovolonment onne	ertunitos for sobool	pureos pow o	guinmont (c	vacuation
chairs, CPR mannequins) and heal					it also lulius	professional	development oppo	inturnites for scribbin	nuises, new e	quipinent (e	vacuation
Grians, Or 14 mannequins) and near	and cut	cation reading a	Tid Supplies for Stac	icitis.							
301 Project Lead The Way (PLTW) Gra	nt									15,000	15,000
	Private									-,	-,
The grant from PLTW in partnershi	with Loc	kheed Martin fun	ds equipment in the	e PLTW Engine	ering program	at Chelmsfor	d High School.				
301 Applied Learning Leadership Disco	very Progr	am Grant							3,600		3,600
	Private										
This grant from the One8 Foundation											ram. These
visits will inform the leaders of the p	ossibilties	and to consider	more applied learn	ing enhancemer	nts to the path	vays (e.g. Er	ngineering, Compu	ter Science) at Che	elmsford High S	School.	
301 EcoRise (Science) Grant	Private							650			650
This was the FeeD'				There to a very	1	41- 41 11	f			.	
This grant from the EcoRise organia	zation and	Eversource fund	is arborvitae trees.	i nese trees wil	i be planted wi	ın ıne neip o	students at CHS	n order to reduce of	cardon emissio	ns from Idlii	ng cars in the
CHS parking lot. SUBTOTAL		0	19,000	0	0	^	0	650	3,600	36,000	59,250
JUBIUIAL		0	19,000	U	U	U	U	000	3,000	30,000	59,250
TOTAL GRANTS		36,481	109.000	426.887	36,785	3,283	1,221,804	72,519	3.600	51.640	1,961,999
101712 010 1110		55,401	.00,000	-120,001	55,.66	0,200	.,,004	,010	3,300	0.,040	1,001,000

Appendix D

Revolving & Other Fund Summary

CHELMSFORD PUBLIC SCHOOLS THREE YEAR REVOLVING FUND AND OTHER FUND SUMMARY

				Estimated	Estimated		
		Balance	Balance	Receipts in	Expenditures in	Net Surplus or	Estimated
MUNIS #	Revolving Accounts	7/1/2022	7/1/2023	FY24	FY24	(Deficit) in FY24	Balance 7/1/24
501	Café (School Nutrition)	2,919,781	3,806,496	2,015,000	1,905,000	110,000	3,916,496
502	Athletic	745,249	1,022,603	295,000	186,000	109,000	1,131,603
503	Gifts & Donations	97,477	46,277	6,790	2,360	4,430	50,707
504	Lost / Damaged Books	5,864	6,435	1,233	0	1,233	7,668
505	Musical Instrument Repair	0	0	0	0	0	0
506	Adult Education/Music/Guidance	293,311	405,590	235,000	228,000	7,000	412,590
507	Childcare	1,558,329	1,762,458	2,188,500	1,993,500	195,000	1,957,458
508	Out of Town Tuition Reimbursement	59,989	67,478	8,017	0	8,017	75,495
509	Summer School	23,173	31,271	5,200	4,000	1,200	32,471
510	School Choice	2,319,021	2,604,574	250,000	185,521	64,479	2,669,053
511	Civic Activities	151,800	241,569	164,000	125,800	38,200	279,769
516	Transportation	1,130,841	1,464,219	335,000	292,215	42,785	1,507,004
517	Student Activity	297,833	350,489	52,493	42,087	10,406	360,895
518	Turf Fields	218,439	286,318	90,900	78,750	12,150	298,468
	Total	9,821,107	12,095,777	5,647,133	5,043,233	603,900	12,699,677

Other Accounts

310	Circuit Breaker	2,525,420	2,574,768	2,501,416	2,574,768	(73,352)	2,501,416
819	Special Ed Reserve Fund (established FY22)	750,000	765,078	12,543		12,543	777,621

CHELMSFORD PUBLIC SCHOOLS

Memorandum

To: Jay Lang, Ed.D., Superintendent

Members of the School Committee

From: Joanna Johnson-Collins, Director of Business & Finance

Date: February 2, 2024

Re: Synthetic Turf Fields – Revolving Fund Debt Service Schedule

The CPS students have access to two synthetic turf fields in town, one at McCarthy Middle School and the other at Chelmsford High School. These fields are also rented out to other organizations (i.e. soccer, football and lacrosse leagues). The debt service on these fields will conclude in FY2024 and this memo summarizes the bond history and the remaining payments.

The Town's Finance Director, John Sousa, Jr., recently provided an update on the debt service schedule. As a bit of background, the Town originally issued an 11-year bond in August 2013 for \$ 800,000 to finance the portion of the project that would be paid through field rentals (recorded in the turf field revolving fund-518). The Town also borrowed another \$ 1,200,000 on a separate bond that would be repaid through the Town's Community Preservation Fund. This larger bond will be retired in FY2028.

The Town refinanced the \$ 800,000 smaller bond in April 2021 to save on lower interest rates. At that time, the amount refinanced on the new bond was approx. \$ 225,000. This bond will be retired on April 15, 2024. The amounts for last fiscal year and this fiscal year are as follows:

- FY2023: \$82,500 (\$75,000 Principal + \$7,500 Interest)
- FY2024: \$ 78,750 (\$ 75,000 Principal + \$ 3,750 Interest)

I would like to thank John Sousa, Jr., for managing the bonds for these fields and for providing this update.

PHONE: 978.251.5100 • FAX 987.251.5110

Thank you for the opportunity to provide this update.

Approval of Field Trip Requests

1.) Chelmsford High School

Qualifying Varsity Wrestlers

New England Championship Wrestling Tournament

March 1 – 2, 2024

Providence, RI

2.) Chelmsford High School

Qualifying DECE Students

MA State Career Development Conference

March 7 – 9, 2024

Boston, MA

FIELD TRIP APPLICATION FORM

CHELMSEORD PUBLIC SCHOOLS

CHELMSFORD PUBLIC SCHOOLS	Teacher Sub(s) Needed: YESNO
	Full-Day Sub(s) Half Day Sub(s) AM / PM
Please fill out the application form completely. Apply for only <u>one</u> trip per form. School Requesting Permission:CHS BYAMCENTER HARF	PARKER McCARTHY RINGTONSOUTH ROW
Day(s) of Week for Trip: MON TUE WE	ED THRFRI SAT SUN
Trip Date: 3 / 1 / 24 If Overnight Trip, school day field trips should be made at least thirty calendar two months in advance and will be submitted to the School Co	days in advance. All overnight trip requests should be
Faculty Trip Sponsor: Chris Piscione	Cell Phone: 617-676-7644
Grade, Group, Class(es) or Course(es):	
CHS Wrestling	Total Number of Students: <u>2-5</u>
Number of Male_5 Number of Female	
Number of Students Assigned Per Chaperone: _	1
Total Number of Chaperones: 4 Number of Non-faculty chaperones must be over 25 years of age and m	
Faculty/Chaperones (Names): Chris Piscione, Da	avid Dagneault, Orienn Chun, Joseph Vecchione Cell Phone #:_ <u>ゆいつっとフローフ</u> ひりり
Faculty/Chaperone with Epi-Pen Designation (Name): lf applicab	le
Is a Nurse Needed? YesNo	
Prior to booking a field trip, speak to your building sch special or medical needs participating in this trip. If parent, staff member, or nurse will be required to attend	yes, the nurse will need to evaluate whether a
	*Roster pending.
Signature of School Nurse Date	
Event:/Purpose of the Trip: New England Championship Wrestling	Tournament
Curriculum Standard Addressed by Trip (Reason	
New England Wrestling Championshi	p Tournament

Destination: Providence Career and Technica Facility Facility		<u>(401</u>) <u>456-9111</u>
41 Fricker St. Providence, RI 0290 Facility Street Address City State	,	
Estimated Leave Time: 7:00 a.m. / p.m.	Estimated Return Tim	e: <u>8:00</u> a.m. / 2.m.
No. of Regular School Buses Needed: No. of	f Wheel Chair Access	ble Buses Needed:
District Transportation Department will try to secure bus(es school takes precedence over any other field trip transportareceive a quoted price and written confirmation from the Trawhat are your alternate transportation arrangements?	ation request. After your bo	us request is processed, you will
(Changes in plans must be reported to the Prince	cipal's Office before t	he day of the trip.)
Bus Pick-Up Location (be specific) Taking	CPS Mini Bus	
Equipment Space Needed (such as music instru	ments): Yes NO	<u> </u>
Equipment: Wrestling Bags, Overnight Bags bus space is needed for equipment. All equipment (athletic, m the bus driver, and the bus aisle must be kept clear.	usic, or luggage) must be s	Please indicate if ecured, must not obstruct the vision of
	OST/FUNDIN s Transportation\$	
	s Transportation \$ __ Total Price of eve Additional Co	ent \$ sts \$
	s Transportation \$ _ Total Price of eve Additional Co Total Cost of	ent \$ sts \$ Trip \$
Price per Bus: \$ NA Total Cost of Bu	Total Price of even Additional Co Total Cost of	ent \$sts \$
Price per Bus: \$ NA Total Cost of Buston School/Org. to pay for: Reimburse Coaches F	Total Price of ever Additional Co Total Cost of Rooms	ent \$sts \$
Price per Bus: \$ NA Total Cost of Buston School/Org. to pay for: Reimburse Coaches Fundamental Student paying \$ 0 per	Total Price of ever Additional Co Total Cost of Rooms	ent \$sts \$
School/Org. to pay for: Reimburse Coaches F Student paying \$ per per Please list any other circumstances that may aff Submitted by:	Total Price of ever Additional Co Total Cost of Rooms	ent \$sts \$
School/Org. to pay for:Reimburse Coaches F Student paying \$0 per per Please list any other circumstances that may aff Submitted by: Signature of Trip Sponsor	Total Price of ever Additional Co Total Cost of Rooms	ent \$sts \$

2024 New England Interscholastic Wrestling Championship



Websit<u>http://www.newenglandsports.com/documents/cnesspa/2023-New-England-Wrestling-Packet.pdf</u>

Competition Schedule

Description	Start	End
Round of 32	03/01/2024 05:00 PM EST	03/01/2024 06:00 PM EST
Round of 16	03/01/2024 06:30 PM EST	03/01/2024 08:00 PM EST
Consi of 16	03/01/2024 08:00 PM EST	03/01/2024 10:00 PM EST

Description	Start	End
Quarterfinals & Consi 8 #1	03/02/2024 09:00 AM EST	03/02/2024 11:00 AM EST
Consi of 8 #2	03/02/2024 11:00 AM EST	03/02/2024 12:00 PM EST
Semis & Consi Quarters	03/02/2024 12:00 PM EST	03/02/2024 02:00 PM EST
Consi Semis	03/02/2024 02:15 PM EST	03/02/2024 03:15 PM EST
1st/3rd/5th	03/02/2024 03:45 PM EST	03/02/2024 06:00 PM EST

Divisions

✓ High School

Grade: HS Freshman - HS Senior

Contacts

Name	Title	Phone	Email
Jim Davis	Tournament Director	603-479-5465	jim.davis@cnesspa.org

Description

New England Tournament Packet, including seeding info, on line at http://www.newenglandsports.com/documents/cnesspa/2023-New-England-Wrestling-Packet.pdf

School opens 3pm Friday through back entrance for <u>wrestlers and coaches</u> only and **front entrance for fans**. Weigh-ins 3:30pm-4:15pm. School opens 8am Saturday.

Admission: \$10 per day for everyone at the spectator entrance. The spectator gate will open at 3pm on Friday. Admission for spectators on Friday and Saturday will be through the front entrance. Gates will open at 8am on Saturday (all entries, including wrestlers with their "ticket", wristbanded coaches and spectators). Spectator tickets must be purchased via GoFan: We

will only be using ONLINE TICKETS and there will be no cash accepted at the gate.

Day 1 Ticket Link https://gofan.co/app/events/828258?schoolId=CNESSPA Day 2 Ticket Link https://gofan.co/app/events/828264?schoolId=CNESSPA

\$20 per wrestler. NO weigh-in unless the \$20 fee is paid. There will be no refunds and no purchase orders will be accepted, check or cash only. Checks should be payable to: CNESSPA. All payments must be made on the day of registration. Receipts will be available upon request. Only two (2) coaches from each team will be admitted without charge. Coaches will be issued wristbands on Friday and must retain the wristband for entrance on Saturday. There will be no exceptions. Without the wristband on Saturday, you will pay the general admission fee. (Note: Only team members listed on the entry submission and two coaches will be allowed through the competitor gate. \$20.00 per person can be added to the entry check for additional team members, who are not on the entry form, or additional coaches.)

The New England Wrestling Championship can be streamed live and/or retrieved on demand through FloSports for a fee. The link for access is: https://flosports.link/3HOdwl4 Please let attending schools know where they access the live video!

Please note that for the first time, rather than pre-selected brackets, there was an attempt to SEPARATE returning New England placewinners from 2022 who were also among the 6 state champions in 2023, as well as any of the 6 state champions who defeated a returning NE placewinner who was also a state champ. Wrestlers were separated, not seeded, with the following in mind:

Separation was our ultimate goal, which is why actual "seed #s" are not shown. While not perfect, it is our hope that it separates returning NE placers who were 2023 state champions, as well as any state champs who beat returning NE placers.

It DOES NOT consider for separation anyone who was not one of the 6 state champs; even if they were a previous NE placewinner (but does retain the separation of top finishers from same state), or if they may have beaten one of the other state champs.

It DOES NOT truly seed, but rather "separates" as best as possible utilizing one of the 14 available seed grids, prioritizing the separation of the top 2 seeds, balancing the brackets (top and bottom) with seedable wrestlers, and where possible, avoiding having seeded wrestlers facing other state champions prior to the semi finals. Do not allow the expectation of perfection to impede seeking constant improvement to a process.

UPDATED FIELD TRIP APPLICATION FORM

CHELMSFORD PUBLIC SCHOOLS

Teacher Sub(s) Needed:
YES / NO_
Full-Day Sub(s) / Half Day Sub(s) AM/PM
Sausa - Th. + Fr
Shape - FR

Shu	pe - Frei
Please fill out the application form completely. Please Apply for only <u>one</u> trip per form. School Requesting Permission: CHS PARKER	e print. * R McCARTHY
BYAMCENTER HARRINGTON	SOUTH ROW
Day(s) of Week for Trip: MON TUE WED TH	HR VFRI VSAT V SUN
Trip Date: 3 / 7 / 24 If Overnight Trip, Return D school day field trips should be made at least thirty calendar days in ad two months in advance and will be submitted to the School Committee for	vance. All overnight trip requests should be
Faculty Trip Sponsor: Jessa + Shope	Cell Phone: 978 930 0845
Grade, Group, Class(es) or Course(es):	
DECA	Total Number of Students: 14
Number of Male 6 Number of Female 8	
Number of Students Assigned Per Chaperone: 10	
Total Number of Chaperones: Z Number of Male Non-faculty chaperones must be over 25 years of age and must have a	
Faculty/Chaperones (Names): Souda + Shap	
	Cell Phone #:
Faculty/Chaperone with Epi-Pen Designation (Name): ුර්ථාරය	
Is a Nurse Needed? YesNo	
Prior to booking a field trip, speak to your building school nurse to special or medical needs participating in this trip. If yes, the number, or nurse will be required to attend the trip we have the strip we h	nurse will need to evaluate whether a
Reviewed by: Care Rady a	1-24-24
Signature of School Nurse Date Event:/Purpose of the Trip: Co	nference
Curriculum Standard Addressed by Trip (Reason for the	Trip) Business TElater Categories

ALL STUDENTS MUST ATTEND THEIR FIRST BLOCK CLASS IN ORDER TO GO ON THE FIELD TRIP. (Any questions please see, Principal Murray or Mrs. Moreau.)

Word 200 -

Destination: Boston Marriott Copley (617) 236-5800 Facility Facility Telephone
Facility Facility Telephone 110 HUNTING TON AVENUE BOSTON, MA Facility Street Address City State
Estimated Leave Time: 2:45 a.m. /p.m. Estimated Return Time: 2:00 a.m. (p.m.)
No. of Regular School Buses Needed: No. of Wheel Chair Accessible Buses Needed:
District Transportation Department will try to secure bus(es) from Transportation Company. Transportation to and from school takes precedence over any other field trip transportation request. After your bus request is processed, you will receive a quoted price and written confirmation from the Transportation Department If no Chelmsford buses are needed, what are your alternate transportation arrangements?
(Changes in plans must be reported to the Principal's Office before the day of the trip.)
Bus Pick-Up Location (be specific) Looking to use Jehad Minibus
Equipment Space Needed (such as music instruments): Yes NO
Please indicate if bus space is needed for equipment, All equipment (athletic, music, or luggage) must be secured, must not obstruct the vision of the bus driver, and the bus alsle must be kept clear.
TRIPCOST/FUNDING
Price per Bus: \$ Total Cost of Bus Transportation \$
Additional Costs \$ 135.00 Housing Total Cost of Trip \$ 450.00
School/Org. to pay for: SIGN
Student paying \$ 450.06 per person for:
Please list any other circumstances that may affect the trip:
Submitted by:
Thomas Source 24 Jan - 24 Signature of Trip Sponsor Date
Approved by: Minh & Survey Jan 24, 2024 126 24
Dept Head/Coordinator Date Building Principal Date

If an overnight trip, attach an itinerary and lodging information complete with name, location, & phone

TENTATIVE AGENDA

2024 MA DECA

65th annual STATE CAREER DEVELOPMENT CONFERENCE March 7, 8 and 9, 2024

Wednesday, M	arch 6	1

TIME

ACTIVITY

8:00 P.M.

Mandatory Advisor Meeting via Zoom

Thursday, March 7

TIME

2:45 P.M.

ACTIVITY (all activities @ Marriott, unless otherwise noted

By Size Registration (Advisors Only) suggested only, if your busses need

to arrive earlier or later, that is ok Chapters with 100 plus participants Chapters with 50-99 participants

3:00 P.M. Chapters with 50-99 participants
3:15 P.M. Chapters with 25-49 participants
3:30 P.M. Chapters with 1-25 participants

4:00 P.M. Event Directors Meet 4:45 P.M. Officer Candidates Meet

5:30 P.M. Dinner @ Hynes

7:30 P.M. Opening Session Spirit Night (all conference attendees) @ Hynes

After Opening Session Participants' Briefing:

Principle Events @ Marriott
Personal Financial Literacy Event @ Marriott

Individual Series Events @ Marriott

Quiz Bowl participants @ Marriott

Team Decision Making Events @ Marriott Business Operations & Research Events @ Hynes

Project Management Events @ Hynes Entrepreneurship Events @Hynes

Integrated Marketing Campaign Events @ Hynes Professional Selling & Consulting Events @ Hynes

School Based Enterprise Event @Marriott

11:00 PM

Curfew

TENTATIVE AGENDA

2024 MA DECA

65th annual STATE CAREER DEVELOPMENT CONFERENCE March 7, 8 and 9, 2024

Friday, March 8

TIME

ACTIVITY (all activities @ Marriott, unless otherwise noted)

6:00-8:00 A.M.

7:00-8:00 A.M.

8:00 A.M.- 4:00 P.M.

8:15 A.M.

9:20 A.M.

Breakfast (at your own hotel)

Judge's Arrival and Reception

Officer Candidate Campaign tables

Judge's Briefing

8:15 A.M. Judge's Briefing 8:30 A.M. Quiz Bowl Begins 8:30-4:00 P.M. Exhibitor Tables

9:00 A.M.- 5:00 P.M. Oral component for all events: refer to schedule

9:00 A.M.- 4:00 P.M. Workshops: check conference app for details and locations

11:30 A.M.- 2:00 P.M Student lunch

11:30 A.M.-2:00 P.M. Advisor & Judges' Luncheon-at Marriott or Sheraton 5:00-6:00 P.M. Business & Election Session @ Hynes Convention Center

6:00-7:45 P.M. Dinner @ Hynes Convention Center

8:00-9:30 P.M Achievement Awards (Mini) Session @ Hynes Convention Center 9:45-11:15 P.M. DECA Entertainment-professional dress or conference T-shirt

11:30 P.M. Curfew

Saturday, March 9

TIME

7:30-9:30 A.M. Breakfast @ your hotel

8:00-9:30 Luggage Storage (refer to conference app for drop off location)

ACTIVITY

By 9:30 A.M.

By 9:30 AM

Checkout (Advisors Only)

10:00 A.M.- 12:00 P.M.

Vacate student rooms

Checkout (Advisors Only)

Grand Awards Session @Hynes